



COUNCIL CONFERENCE MEETING

June 21, 2021

5:30 PM

Fridley City Hall, 7071 University Avenue N.E.

AGENDA

1. Proposed 2022–2026 Capital Investment Program Review
2. Springbrook Nature Center Long–Term Financial Plan

The City of Fridley will not discriminate against or harass anyone in the admission or access to, or treatment, or employment in its services, program, or activities because of race, color, creed, religion, national origin, sex, disability, age, marital status, sexual orientation or status with regard to public assistance. Upon request, accommodation will be provided to allow individuals with disabilities to participate in any of Fridley's services, programs, and activities. Hearing impaired persons who need any interpreter or other persons with disabilities who require auxiliary aids should contact Roberta Collins at (763) 572-3500. (TTD/763-572-3534).



AGENDA REPORT

Meeting Date: June 21, 2021

Meeting Type: City Council Conference Meeting

Submitted By: Daniel Tienter, Director of Finance/City Treasurer/City Clerk
Korrie Johnson, Assistant Finance Director

Title

Proposed 2022–2026 Capital Investment Program Review

Background

On April 26, 2021, the City Council (Council), as a first step in the budget development process, considered the financial outlook and general objectives for the Proposed 2022 Budget. As part of the meeting, the Council reviewed the various external factors and internal considerations affecting the financial position of the City of Fridley (City). Using this guidance, staff prepared the Proposed 2022–2026 Capital Investment Program (CIP) (Exhibit A), the next step in the budget development process.

Generally, the CIP provides budget authority for the various capital projects planned as part of the Proposed 2022 Budget, and a plan or projection for the subsequent four years. Since capital projects often require years of planning, the CIP serves as both a policy document to guide City activities and a tool to ensure the thoughtful use of limited financial resources. As such, the Council evaluates, changes and adopts a CIP on an annual basis.

Unlike previous years, the City will no longer widely distribute hard copies of the CIP consistent with the revised agenda management process and to support the administrative effort to transition to a “paperless” work environment. Given the size of the electronic document, it may be found via the link provided in the agenda packet distribution e-mail. Additionally, the CIP will be available on the City website for review and inspection by the general public.

Financial Impact

The Proposed 2022–2026 CIP contains 109 separate capital projects with planned expenditures totaling approximately \$38,016,200 spread over the five-year plan. In total, the City plans to expend about \$767,500 of fund balances from the five Capital Project Funds while contributing about \$3,279,700 to cash balances in the four Enterprise Funds.

Discussion

Staff request guidance from the Council regarding the Proposed 2022–2026 CIP. It will consider adoption of the final version of the CIP at their meeting on December 20, 2021. However, the Council will hold a number of budget workshops in the interim to discuss the Proposed 2022 Budget.

Vision Statement

We believe Fridley will be a safe, vibrant, friendly and stable home for families and businesses.

Focus on Fridley Strategic Alignment

☐	Vibrant Neighborhoods & Places	☐	Community Identity & Relationship Building
☒	Financial Stability & Commercial Prosperity	☐	Public Safety & Environmental Stewardship
☒	Organizational Excellence		

Attachments and Other Resources

- Exhibit A: Proposed 2022–2026 Capital Investment Program

Vision Statement

We believe Fridley will be a safe, vibrant, friendly and stable home for families and businesses.



Proposed Capital Investment Program

2022-2026

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BUDGET AUTHORITY

The Proposed Capital Investment Program (CIP) for the City of Fridley, Minnesota (City) for the Fiscal Year beginning January 1, 2022 and ending December 31, 2022.

Pursuant to Section 7.04 and 7.05, and other applicable chapters or sections of the City Charter, this document and its associated volumes and appendices shall be considered the estimates as prepared by the City Manager and the complete financial plan for the City for the ensuing fiscal year(s). This document contains the sums to be raised and from what sources, and the sums to be spent and for what purposes. For the purposes of compliance, these documents shall be the Proposed 2022 Budget.

With the support of the City Manager and other City staff, the City Council (Council) will formally adopt this budget on December 20, 2021. The Council and other officials involved in the development of this budget are listed below.

Elected Officials

4 Year Terms
Expiring December

Mayor	Scott J. Lund	2024
Councilmember, At-Large	David M. Ostwald	2024
Councilmember, Ward No. 1	Thomas C. Tillberry	2022
Councilmember, Ward No. 2	Stephen H. Eggert	2022
Councilmember, Ward No. 3	Ann R. Bolkcom	2022

Appointed Officials

City Manager	Walter T. Wysopal
City Attorney, Civil Affairs	Andrew M. Biggerstaff
City Attorney, Criminal Affairs	City of Coon Rapids
City Clerk	Daniel J. Tienter

Department Directors

Director of Community Development	Scott J. Hickok
Director of Community Services	Michael W. Maher
Director of Employee Resources	Rebecca A. Hellegers
Director of Finance and City Treasurer	Daniel J. Tienter
Director of Public Safety and Chief of Police	Brian T. Weierke
Director of Public Works and City Engineer	James P. Kosluchar



BUDGET ORGANIZATION

Proposed Budget Structure

The Proposed 2022 Budget for the City of Fridley, Minnesota (City, Fridley) contains the following volumes and supplemental budget documents and/or appendices.

Figure No.1: Budget Structure and Volumes

Volume No.	Title	Description
I	Budget Overview and Summary	A summary of the overall budget containing a brief history of the organization, demographic and economic trends, organizational structure, budget summaries, major budget assumptions and factors, and analysis and discussion of budget decisions along with a review of fund balances and debt service. The summary also includes discussion of common budget terms and information about any underlying assumption and appendices, if needed.
II	Budget Detail and Financial Reports	A detailed review of all budgeted revenues and expenditures, including personnel, supplies and contractual services. The volume represents the proposed operating budget for the purposes of budget authority and compliance.
III	Capital Investment Program (CIP)	A summary and detailed review of the various capital budgets and funds of the City including individual project analysis and other considerations. The volume represents the proposed budget for the purposes of budget authority and compliance for all capital project funds.
Other	Financial Management Policies	Each volume and/or section of this budget are adopted in compliance with the various financial management policies as adopted by the Council. For more information on these policies, please contact the Finance Department.



GUIDING PRINCIPLES

In order to guide and inform the development of the annual budget, the Council and City Manager rely on a series of guiding principles and documents, principally the Vision Statement, Organizational Values and the strategic plan, known as Focus on Fridley.

Vision Statement

In 2015, the Council adopted the following Vision Statement to generally guide the operations, programs and projects of the City. The Council reaffirmed this Vision Statement in 2019.

We believe Fridley will be a safe, vibrant, friendly and stable home for families and businesses.

Organizational Values

The Council also established three primary organizational values to guide the behavior and culture of the organization. In all things, the City shall be:

Friendly, Responsive and Driven.

Focus of Fridley

In 2019, the Council, through two strategic planning workshops, met to discuss their ideas and thoughts for the City over the next two years. Using these discussions, the Council eventually compiled a strategic plan known as Focus on Fridley. Along with several specific projects, the Council identified five strategic goals or "focus areas" to guide other City initiatives and programs. In no particular order, these Focus Areas are:

1. Community Identity and Relationship Building;
2. Public Safety and Environmental Stewardship;
3. Vibrant Neighborhoods and Places;
4. Financial Stability and Commercial Prosperity; and
5. Organizational Excellence.

These Focus Areas provide guidance throughout the development of the Proposed 2022 Budget and serve as direction for daily activities and expenditures of the organization. Based on previous practices, the Council will likely conduct another strategic planning exercise in 2022 or 2023, which will have a similar impact on the budget development process and planned expenditures.



EXECUTIVE SUMMARY

Introduction

Annually, the Council, upon the recommendation of the City Manager, proposes a five-year Capital Investment Program (CIP) to provide for and maintain public facilities and equipment. As both a budgeting and planning tool, the CIP balances the finite resources of the City with the policy goals and objectives of the Council.

The CIP and the associated capital projects differ from the operating budget as they often represent larger, individual or “one-time” financial obligations that may span several years (e.g., the construction of a new building). Generally, a capital project may include the acquisition of real estate, construction of public improvements and/or the purchase of equipment. Per City policy, the activity or project must exceed \$10,000 for inclusion in the CIP generally.

Along with the Guiding Principles outlined above, the CIP remains consistent with the actions and plans of the Council, including, but not limited to: 2040 Comprehensive Plan; Active Transportation Plan; Americans with Disabilities Act (ADA) Transition Plan; Pavement Management Plan; and the University Avenue and Trunk Highway 65 Corridor Development Study. In addition to these plans and studies, the Council adopts several agreements and/or contracts, which also modify the CIP. Lastly, the City will likely adopt a new Park System Master Plan in late 2021, which will have a significant impact on capital planning and projects for at least the next 10 years.

Budget Development Process

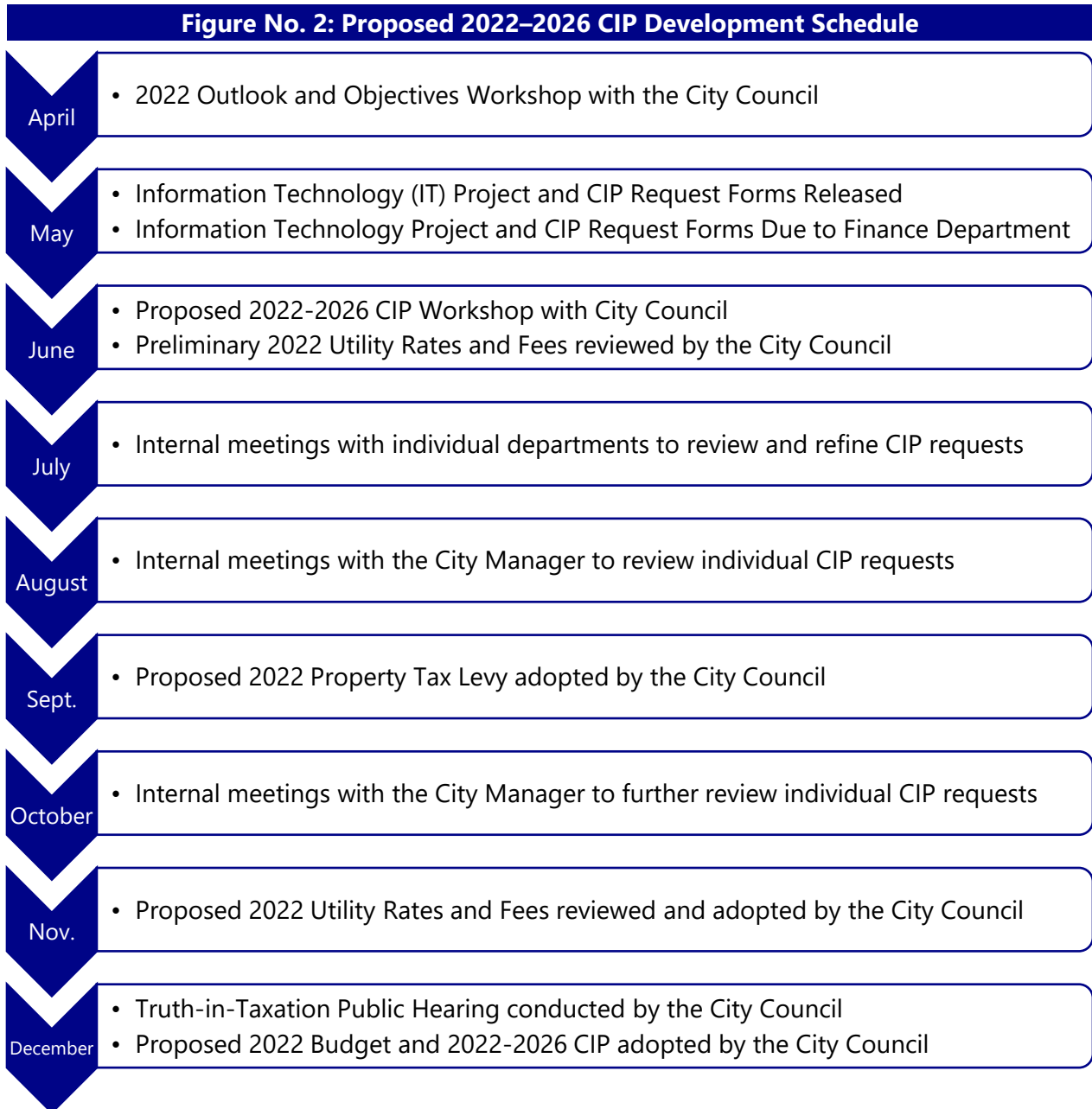
Through a months-long process, the City, in concert with Anoka County and other agencies, identified various activities and capital projects eligible for inclusion in the CIP. The CIP seeks to both determine the full cost of the project (e.g., design, engineering, construction, inspection, operations) and assign appropriate funding or revenue sources accordingly.

Given the limited resources of the City and the typically high cost of capital projects, the City rates all capital project requests using five priority categories. In order, they are:

1. Essential, Health or Safety Mandate;
2. Provide Efficiency or Return on Investment;
3. Provides Long-Term Benefit;
4. External Funding Available; and
5. Future Consideration.

Many capital projects may be considered under multiple priority categories. In those situations, the capital project will be assigned the highest, applicable priority rating. The ratings are assigned by staff and are not necessarily reflective of the overall priorities of the CIP as approved by the Council.

As mentioned above, the development process for the CIP requires several months of review and analysis. Despite this process, the City may add a capital project at any time based on the level of need (e.g., safety concern, legal mandate), consistent with the City Charter (Charter). Absent such a change, the CIP development typically follows the following schedule.



Document Structure

For accounting and budget development purposes, the City divides the CIP into several areas. Generally, there are two types of funds supporting capital projects: 1) Capital Project Funds; and 2) Enterprise Funds. For the purposes of this document, they are further divided into a total of nine sections as outlined on the next page.

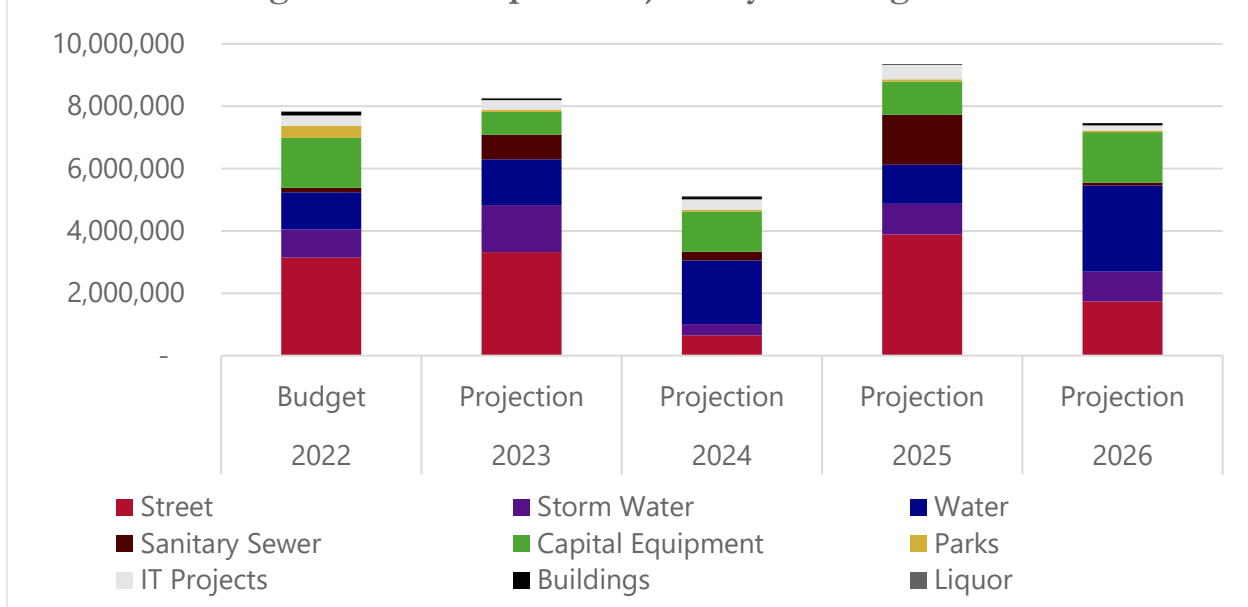
Figure No. 3: CIP Funds by Fund Type

Capital Project Funds	Enterprise Funds
1. No. 405, Building Capital Projects	1. No. 601, Water Utility
2. No. 406, Street Capital Projects	2. No. 602, Sanitary Sewer Utility
3. No. 407, Park Capital Projects	3. No. 603, Storm Water Utility
4. No. 409, IT Capital Projects	4. No. 609, Municipal Liquor
5. No. 410, Equipment Capital Projects	

More information and analysis concerning each area may be found in their respective section in the latter portions of this document. These sections include discussion about the allowable uses of the fund and/or section, project highlights or comments and further financial analysis. Lastly, only the first year of the CIP constitutes budget authority or the authorization to expend funds related to the respective capital projects per City regulations. The remaining four years may be considered a plan and are subject to change annually as part of the CIP development process.

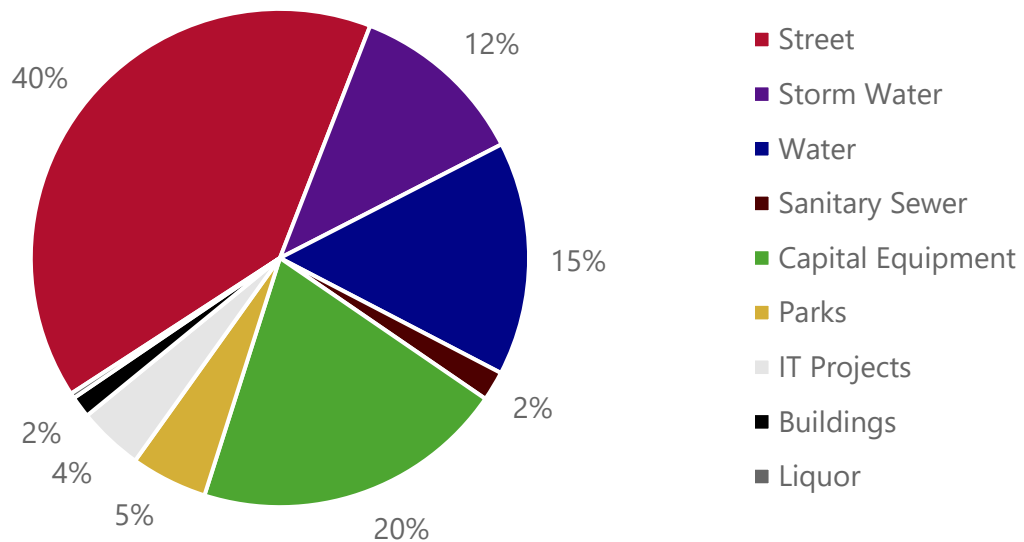
Financial Summary

The Proposed 2022–2026 CIP contains 109 separate capital projects with planned expenditures totaling approximately \$38,016,200 spread over the five-year plan. Over that same period, the City anticipates \$38,016,200 in funding sources. In total, the City plans to expend about \$767,500 of fund balances from the five Capital Project Funds while contributing about \$3,279,700 to cash balances in the four Enterprise Funds, which includes a \$1,125,000 interfund loan planned for the Water Utility Fund in 2025. Figure No. 4 outlines the revenue projections in greater detail.

Figure No. 4: Capital Projects by Funding Source

With respect to expenditures, the Proposed 2022–2026 CIP budgets approximately \$7,839,500 for all capital projects across the various funds in 2022. Figure No. 5 outlines the proposed capital project costs in greater detail. Generally, the CIP expenditures for 2022 remain consistent with previous years.

Figure No. 5: Capital Project Expenditures by Fund, 2022



External Funding. From time to time, the City may receive a grant or partner with another agencies, such as a neighboring municipality, to accomplish certain capital projects. Figure No. 6 below outlines the various grants and contributions from external agencies anticipated as part of Proposed 2022–2026 CIP.

Figure No. 6: Anticipated Grant Award, Proposed 2022–2026 CIP

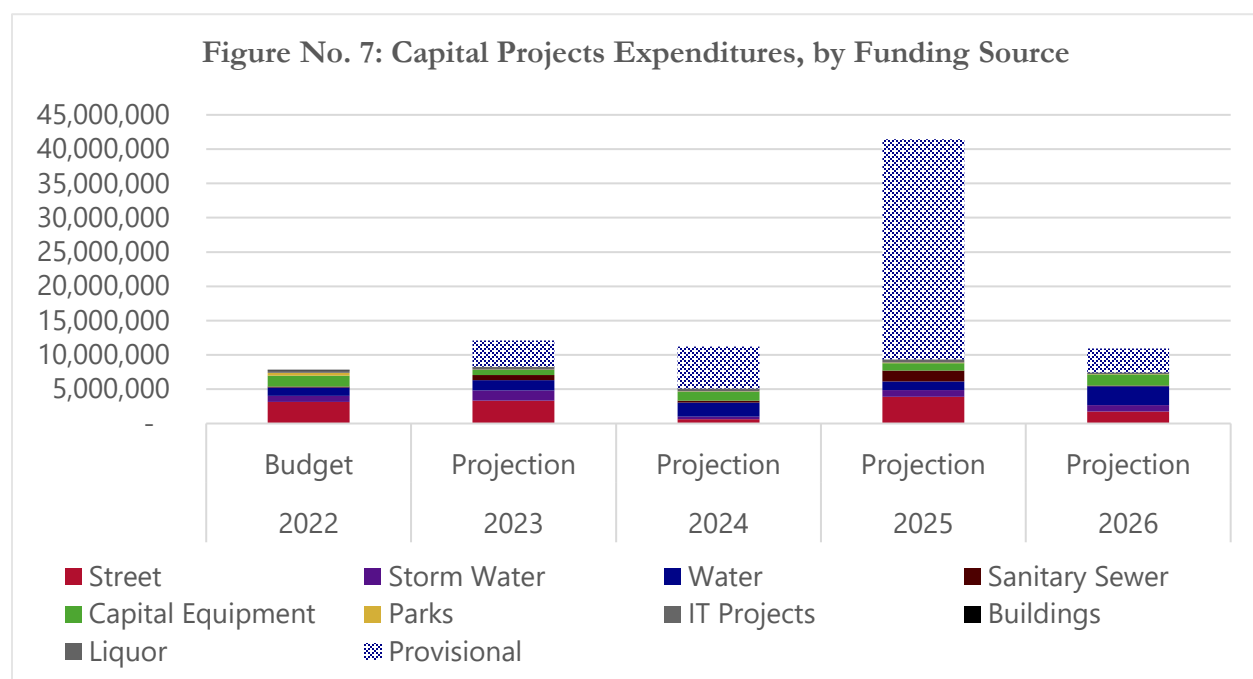
Fund	Project	Year	Amount	Source
Streets Capital Project	53 rd Avenue Roundabout Safety Project	2022	\$93,000	Local
			\$730,000	Federal
	53 rd Avenue Trail and Walk Improvements	2022	\$30,000	Local
			\$330,000	Local
		2023	\$1,250,000	State
	7 th Street Pedestrian and Bike Trail	2022	\$515,000	Federal
	University Avenue Lighting Improvements	2025	\$2,000,000	Federal

Despite these external funding sources, the City may need to examine revenue alternatives for the various funds soon, which may include increases in charges-for-service, the use of debt financing (i.e., issuing bonds) and/or interfund loans from the Community Investment (CI) Fund. For example, the Proposed 2022–2026 CIP includes \$45,520,000 in Provisional Projects for the pending Park System Master Plan and street improvements between 2023 and 2026. Unlike regular capital projects, the City has not yet identified funding sources for the Provisional Projects. Provisional Project are discussed in greater detail below and in each applicable CIP section.

Provisional Projects. As part of the CIP development process, the City may include Provisional Projects. These capital projects are for planning purposes only and do not confer or establish any official budget authority. Therefore, staff cannot expend any monies related to these planned capital projects. The Proposed 2022–2026 CIP contains three Provisional Projects:

1. Park System Master Plan Improvements (Project No. 407–41–0000);
2. Mississippi Street Improvement Project (Project No. 406–31–22805); and
3. 57th Avenue Bridge Construction (Project No. 406–31–24802).

Figure No. 7 below outlines the revenues and expenditures for the Proposed 2022–2026 CIP including the Provisional Projects.



For more detailed analysis regarding any section of the CIP or greater information about a specific capital project, please refer to that CIP section or the capital project worksheet, respectively.

Community Investment Fund. In 2019, the Council created the Community Investment (CI) Fund. Generally, the CI Fund shall be used to issue interfund loans to support the cost of long-term improvements to public utilities owned and operated by the City, specifically the Water, Sanitary Sewer and Storm Water Utilities. Upon repayment, the interest income earned on those

interfund loans or a certain amount of fund balance may be used to support the cost of park and recreation improvements throughout the City.

In 2020 and 2021, the Council authorized interfund loans from the CI Fund to the Water Utility Fund and Sanitary Sewer Fund to support the cost of rehabilitation projects for the Locke Park Water Treatment Plant (\$3,558,000) and the 53rd Avenue Sanitary Sewer Lift Station (\$840,000), respectively. Based on current cash balance estimates for the Sanitary Sewer Utility Fund, staff plan to recommend cancellation of the interfund loan for the lift station improvements to the Council in 2021. As of December 31, 2020, the CI Fund maintained a cash balance of about \$5,735,400.

Fund Balance Thresholds. For public utilities, the City attempts to maintain a cash balance of six months of operating, debt service and anticipated capital costs. Due to the inclusion of capital costs, the cash balance threshold may fluctuate based on the activity of the given year.

For the various funds included in the Proposed 2022–2026 CIP, the City maintains different cash or fund balance thresholds. These thresholds ensure that adequate resources are available to meet cash flow needs for carrying out the regular activities of the fund. The thresholds are based on the average expenditures over a five-year period plus any capital projects planned for a given year. They may also change based on the anticipated activity of the fund in question. These thresholds are outlined in Figure No. 8.

Figure No. 8: Fund or Cash Balance Thresholds			
Fund No.	Fund	Threshold	Basis
405	Building Capital Projects	35%	Fund Balance
406	Street Capital Projects	35%	Fund Balance
407	Park Capital Projects	35%	Fund Balance
409	IT Capital Projects	35%	Fund Balance
410	Equipment Capital Projects	35%	Fund Balance
601	Water Utility	50%	Cash Balance
602	Sanitary Sewer Utility	50%	Cash Balance
603	Storm Water Utility	50%	Cash Balance
609	Municipal Liquor	5%	Cash Balance

Conclusion

Through thoughtful planning, a sensible use of financial resources and meaningful engagement with interested stakeholders, the Proposed 2022–2026 CIP makes transformative investments in the Fridley community. It builds upon the evergreen effort of the City Manager and Council to make the City a safe, vibrant, friendly and stable home for families and businesses.

Consistent with the process outlined above, the Council will consider final adoption of the Proposed 2022–2026 CIP on December 20, 2021 following additional review throughout the rest of the year.

City of Fridley, Minnesota
Capital Investment Program
 2022 thru 2026

EXPENDITURES BY FUND

Fund	2022 Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection	Total
Street	3,141,000	3,323,000	650,000	3,885,000	1,740,000	12,739,000
Storm Water	906,000	1,501,000	356,000	986,000	956,000	4,705,000
Water	1,190,100	1,477,100	2,050,200	1,255,100	2,761,700	8,734,200
Sanitary Sewer	151,000	783,500	277,400	1,596,900	89,500	2,898,300
Capital Equipment	1,594,400	731,300	1,288,400	1,068,500	1,623,100	6,305,700
Parks	390,000	60,000	50,000	75,000	50,000	625,000
IT Projects	331,000	319,000	341,000	456,000	161,000	1,608,000
Buildings	110,000	45,000	70,000	20,000	70,000	315,000
Liquor	26,000	27,500	32,500	-	-	86,000
Provisional	-	3,820,000	6,100,000	32,100,000	3,500,000	45,520,000
Total	7,839,500	12,087,400	11,215,500	41,442,500	10,951,300	83,536,200

FUNDING SOURCES BY FUND

Fund	2022 Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection	Total
Street	3,141,000	3,323,000	650,000	3,885,000	1,740,000	12,739,000
Storm Water	906,000	1,501,000	356,000	986,000	956,000	4,705,000
Water	1,190,100	1,477,100	2,050,200	1,255,100	2,761,700	8,734,200
Sanitary Sewer	151,000	783,500	277,400	1,596,900	89,500	2,898,300
Capital Equipment	1,594,400	731,300	1,288,400	1,068,500	1,623,100	6,305,700
Parks	390,000	60,000	50,000	75,000	50,000	625,000
IT Projects	331,000	319,000	341,000	456,000	161,000	1,608,000
Buildings	110,000	45,000	70,000	20,000	70,000	315,000
Liquor	26,000	27,500	32,500	-	-	86,000
Provisional	-	3,820,000	6,100,000	32,100,000	3,500,000	45,520,000
Total	7,839,500	12,087,400	11,215,500	41,442,500	10,951,300	83,536,200

FUNDING SOURCES BY TYPE

Type	2022 Projection	2023 Projection	2024 Projection	2025 Projection	2026 Projection	Total
Use of Fund Balances	(868,800)	501,500	(259,000)	333,400	(474,600)	(767,500)
Use of Cash Balances	526,141	(588,698)	1,000,584	2,841,917	(500,243)	3,279,701
Use of Interfund Loans	-	-	-	1,125,000	-	1,125,000
Total	(342,659)	(87,198)	741,584	4,300,317	(974,843)	3,637,201

City of Fridley, Minnesota
Capital Investment Program
 2021 thru 2026

EXPENDITURES AND SOURCES SUMMARY

Department	2022	2023	2024	2025	2026	Total
Building Capital Projects	110,000	45,000	70,000	20,000	70,000	315,000
Equipment Capital Project	1,681,500	852,900	1,507,000	1,286,500	1,710,300	7,038,200
Info. Tech. Cap. Project	331,000	319,000	341,000	456,000	161,000	1,608,000
Municipal Liquor	26,000	27,500	32,500			86,000
Parks Capital Project	390,000	60,000	50,000	75,000	50,000	625,000
Provisional Projects		3,820,000	6,100,000	32,100,000	3,500,000	45,520,000
Sanitary Sewer Utility	90,000	770,000	250,000	1,445,000	60,000	2,615,000
Storm Water Utility	900,000	1,420,000	350,000	980,000	950,000	4,600,000
Street Capital Projects	3,141,000	3,323,000	650,000	3,885,000	1,740,000	12,739,000
Water Utility	1,170,000	1,450,000	1,865,000	1,195,000	2,710,000	8,390,000
EXPENDITURE TOTAL	7,839,500	12,087,400	11,215,500	41,442,500	10,951,300	83,536,200

Source	2022	2023	2024	2025	2026	Total
Auction Proceeds	102,400	57,900	199,500	265,600	190,300	815,700
Building Impr. Fund Reserves	58,000		18,000		18,000	94,000
Cable TV Fund Reserves	12,000	98,000	43,000			153,000
Capital Equip. Fund Reserves	545,100		166,000		510,000	1,221,100
Federal Aid - Highways	1,245,000			2,000,000		3,245,000
Grant - Local	123,000	330,000				453,000
Grant - State		1,250,000				1,250,000
Interfund Loan Proceeds				1,125,000		1,125,000
IT Fund Reserves	62,523		61,129	169,739		293,391
Local Government Aid	1,045,000	770,045	920,000	824,400	787,838	4,347,283
Municipal Liquor Fund Reserves	26,000	27,500	32,500			86,000
Parks Capital Impr. Fund Reserves	140,000			25,000		165,000
Property Tax Levy	68,477	73,955	79,871	86,261	93,162	401,726
Reimbursement From Other Agencies		95,000				95,000
Sanitary Sewer Utility Fees	90,000	600,000	250,000	446,000		1,386,000
Sanitary Sewer Utility Fund Reserves	51,000	84,000	12,000	1,134,000	81,000	1,362,000
Special Assessments	613,000	800,000		740,000	550,000	2,703,000
State Aid - Local Routes	300,000	247,000		520,000	400,000	1,467,000
State Aid - State Aid Routes	381,000	706,000	370,000	850,000	325,000	2,632,000
State Bond Proceeds			2,500,000	27,000,000		29,500,000
Storm Water Utility Fees	388,000	369,000	350,000	430,000	400,000	1,937,000
Storm Water Utility Fund Reserves	518,000	1,132,000	6,000	556,000	556,000	2,768,000
Streets Impr. Fund Reserves	479,000	310,000	380,000	1,375,000	465,000	3,009,000
To Be Determined	50,000	3,550,000	3,550,000	3,550,000	3,550,000	14,250,000
Transfer In	357,000	116,000	275,500	242,500	282,000	1,273,000
Water Utility Fees	90,000	174,000	394,000	103,000	753,000	1,514,000
Water Utility Fund Reserves	1,095,000	1,297,000	1,608,000		1,990,000	5,990,000
SOURCE TOTAL	7,839,500	12,087,400	11,215,500	41,442,500	10,951,300	83,536,200

City of Fridley, Minnesota
Capital Investment Program

2022 thru 2026

CATEGORY SUMMARY

Category	2022	2023	2024	2025	2026	Total
CD - Building Inspections			6,000	12,000	12,000	30,000
CD - Planning	22,000	12,000	12,000	12,000	12,000	70,000
CD - Rental Inspections	6,000	12,000	12,000	12,000	12,000	54,000
City Manager - Communications		60,000				60,000
City Manager - General	12,000	38,000	43,000			93,000
CSER - Recreation	356,000	3,556,000	3,556,000	3,556,000	3,556,000	14,580,000
CSER - SNC	40,000	10,000		25,000		75,000
Finance - Assessing	6,000	6,000	12,000	12,000	12,000	48,000
Finance - City Clerk's Office	10,000	10,000	10,000	10,000	10,000	50,000
Finance - Information Tech	183,000	228,000	310,000	425,000	130,000	1,276,000
Finance - Municipal Liquor	26,000	27,500	32,500			86,000
Public Safety - Fire	885,000		90,000		1,100,000	2,075,000
Public Safety - Police	294,600	257,000	372,000	247,000	247,000	1,417,600
PW - Engineering	12,000	57,100	35,000	52,900	44,500	201,500
PW - Facilities Mgmt	110,000	45,000	105,000	380,000	70,000	710,000
PW - Fleet Services				200,000		200,000
PW - Parks	112,400	60,200	223,400	89,000	113,000	598,000
PW - Sanitary Sewer	151,000	783,500	277,400	1,596,900	89,500	2,898,300
PW - Storm Water	906,000	1,501,000	356,000	986,000	956,000	4,705,000
PW - Streets	3,517,400	3,947,000	3,713,000	32,571,600	1,825,600	45,574,600
PW - Water	1,190,100	1,477,100	2,050,200	1,255,100	2,761,700	8,734,200
TOTAL	7,839,500	12,087,400	11,215,500	41,442,500	10,951,300	83,536,200

EXPENDITURE TYPE SUMMARY

Expenditure Type	2022	2023	2024	2025	2026	Total
Planning/Design	300,000	370,000	3,170,000	560,000	370,000	4,770,000
Land Acquisition	30,000			5,000		35,000
Construction/Maintenance	5,221,000	10,465,500	6,085,000	38,920,000	8,620,000	69,311,500
Equip./Vehicles/Furnishings	2,048,500	1,181,900	1,890,500	1,877,500	1,881,300	8,879,700
Other	240,000	70,000	70,000	80,000	80,000	540,000
TOTAL	7,839,500	12,087,400	11,215,500	41,442,500	10,951,300	83,536,200

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BUILDING CAPITAL PROJECTS

Introduction and Allowable Uses

The Building Capital Projects Fund accounts for funds accumulated for the acquisition, construction, improvement and/or major repairs of public buildings, including: the Fridley Civic Campus (i.e., City Hall, Police Station, Fire Station No. 1); the Public Works Building; and other municipal buildings that may not be otherwise supported by other Capital Projects or Enterprise Funds. The City may also use the fund to finance the acquisition of real estate for the City and its component units.

The primary funding sources for this fund include Local Government Aid (LGA) and transfer-in or repayment from the Housing and Redevelopment Authority (HRA) for a loan related to property acquisition for the Fridley Civic Campus.

Project Highlights

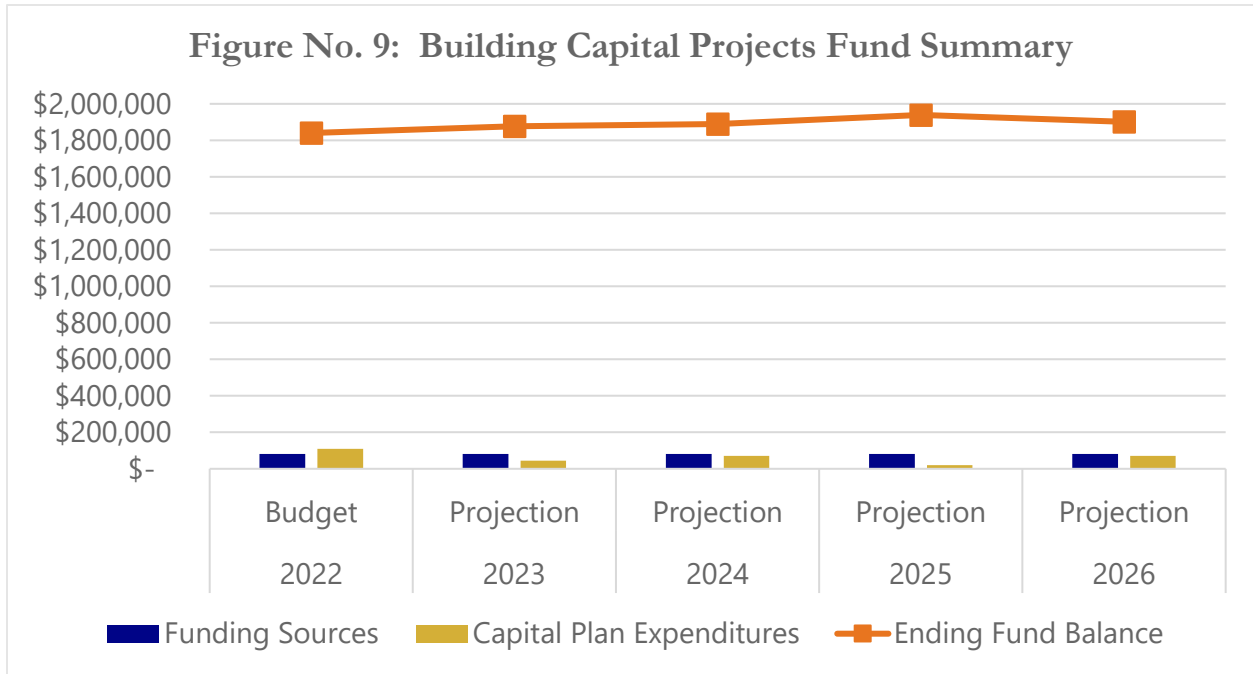
In 2022, the CIP for the Building Capital Projects Fund appropriates \$110,000 of budget authority for four capital projects, most notably:

- \$50,000, to seal and prolong the life of concrete surfaces throughout the Fridley Civic Campus (Project No. 405–31–22152); and
- \$40,000, for deferred maintenance and other improvements to Fire Station No. 2 (Project No. 405–21–22900).

Financial Summary

Due to the planned level of expenditures, the City plans to use approximately \$28,000 of fund balance to support capital projects for 2022. Despite this use of fund balance, the Building Capital Projects Fund remains approximately \$1,818,100 above the fund balance threshold established for the fund. Based on the projected level of capital project activity, the fund should remain at or near this fund balance through the end of the five-year projection, as outlined in Figure No. 9 on the following page.

Budget Reallocation. Based on current expenditure activity, the Proposed 2022–2026 CIP assumes no “carry-over” budget authority from 2021 in the Building Capital Projects Fund.



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BUILDING CAPITAL PROJECTS FUND
2022 Capital Investment Program Budget and 2023 through 2026 Plan
Funding Sources and Expenditure Projections

Item 1.

Fund No. 405	2022	2023	2024	2025	2026	
Funding Sources	Budget	Projection	Projection	Projection	Projection	Total
Local Government Aid	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000
Interest on Investments	30,000	30,000	30,000	30,000	30,000	150,000
Transfer In (From HRA)	32,000	32,000	32,000	32,000	32,000	160,000
Total Funding Sources	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 410,000
Capital Plan Expenditures						
Total Expenditures	\$ 110,000	\$ 45,000	\$ 70,000	\$ 20,000	\$ 70,000	\$ 315,000
Surplus (deficiency) of funding sources over (under) expenditures	\$ (28,000)	\$ 37,000	\$ 12,000	\$ 62,000	\$ 12,000	\$ 95,000
<i>Estimated Beginning Fund Balance</i>	<i>1,868,181</i>	<i>1,840,181</i>	<i>1,877,181</i>	<i>1,889,181</i>	<i>1,951,181</i>	<i>9,425,905</i>
Estimated Ending Fund Balance	\$ 1,840,181	\$ 1,877,181	\$ 1,889,181	\$ 1,951,181	\$ 1,963,181	\$ 9,520,905
Fund Balance Requirement (35% of Average) Difference (\$)	\$ 22,050 1,818,131	\$ 22,050 1,855,131	\$ 22,050 1,867,131	\$ 22,050 1,929,131	\$ 22,050 1,941,131	\$ 110,250 9,410,655

City of Fridley, Minnesota
Capital Investment Program
 2022 thru 2026

Item 1.

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2022	2023	2024	2025	2026	Total
Building Capital Projects							
Fire Station No. 2 Exterior Improvements	405-21-22900	40,000					40,000
General Buildings Improvements	405-31-22151	20,000	20,000	20,000	20,000	20,000	100,000
Fridley Civic Campus Concrete Sealing	405-31-22152	50,000					50,000
Fridley Civic Campus Landscaping Improvements	405-31-23150		25,000				25,000
Fridley Civic Campus Systems Optimization	405-31-24150			50,000		50,000	100,000
Building Capital Projects Total		110,000	45,000	70,000	20,000	70,000	315,000
Building Impr. Fund Reserves		58,000		18,000		18,000	94,000
Local Government Aid		20,000	20,000	20,000	20,000	20,000	100,000
Transfer In		32,000	25,000	32,000		32,000	121,000
Building Capital Projects Total		110,000	45,000	70,000	20,000	70,000	315,000
Grand Total		110,000	45,000	70,000	20,000	70,000	315,000

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Building Capital Projects
Contact Public Works Director
Type Buildings
Useful Life 10 years
Category PW - Facilities Mgmt

Project # 405-21-22900
Project Name Fire Station No. 2 Exterior Improvements

Account No.: 405-2190-635100

Description

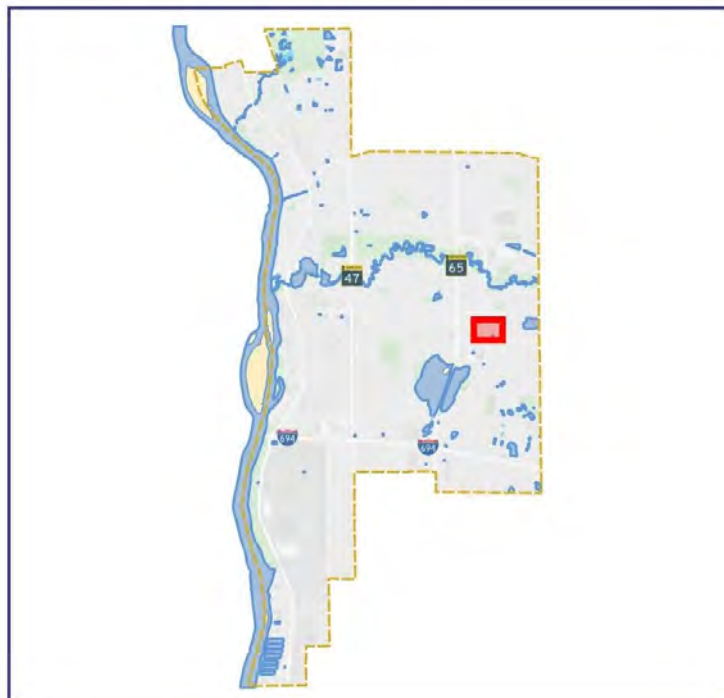
The project will address major, deferred maintenance of Fire Station No. 2, including but not limited to: brick repair, window repair and door replacement.

Justification

This project will extend the useful life of the building and maintain its appearance.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	40,000					40,000
Total	40,000					40,000

Funding Sources	2022	2023	2024	2025	2026	Total
Building Impr. Fund Reserves	8,000					8,000
Transfer In	32,000					32,000
Total	40,000					40,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Building Capital Projects
Contact Public Works Director
Type Buildings
Useful Life 10 years
Category PW - Facilities Mgmt

Project # 405-31-22151
Project Name General Buildings Improvements

Account No.: 405-3115-635100

Description

This project provides funds to support miscellaneous need and/or unanticipated building improvements.

Justification

Throughout the year, the City identifies miscellaneous improvements throughout City facilities. Generally, this project will provide an identified source of funds to support costs associated with needs.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	20,000	20,000	20,000	20,000	20,000	100,000
Total	20,000	20,000	20,000	20,000	20,000	100,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	20,000	20,000	20,000	20,000	20,000	100,000
Total	20,000	20,000	20,000	20,000	20,000	100,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Building Capital Projects
Contact Public Works Director
Type Improvement
Useful Life 15 years
Category PW - Facilities Mgmt

Project # 405-31-22152
Project Name Fridley Civic Campus Concrete Sealing

Account No.: 405-3115-635100

Description

The project will seal concrete in various areas of the Fridley Civic Campus that are subject to the most foot and vehicle traffic. The sealing will prolong the useable life of those concrete surfaces. Any City funded improvements will only occur after the completion of warranty repairs.

Justification

This project will extend the life of the concrete surfaces located throughout the Fridley Civic Campus by sealing concrete in the Public Works Garage, Public Safety Garage and the plaza area. These improvements were originally contemplated during construction, but were removed due to budget constraints at the time.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	50,000					50,000
Total	50,000					50,000

Funding Sources	2022	2023	2024	2025	2026	Total
Building Impr. Fund Reserves	50,000					50,000
Total	50,000					50,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Building Capital Projects

Contact Public Works Director

Type Improvement

Useful Life 25 years

Category PW - Facilities Mgmt

Project # 405-31-23150

Project Name Fridley Civic Campus Landscaping Improvements

Account No.: 405-3115-702100

Description

The project will provide landscaping improvements for the Fridley Civic Campus after all construction elements surrounding the area are complete.

Justification

Some areas outside of warranty will need to be repaired/replaced and others will be impacted by construction surrounding the Fridley Civic Campus; landscaping elements that were removed from the original construction plans to meet original budget constraints will also be considered as part of the project.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		25,000				25,000
Total		25,000				25,000

Funding Sources	2022	2023	2024	2025	2026	Total
Transfer In		25,000				25,000
Total		25,000				25,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Building Capital Projects
Contact Public Works Director
Type Unassigned
Useful Life 10 years
Category PW - Facilities Mgmt

Project # 405-31-24150
Project Name Fridley Civic Campus Systems Optimization

Account No.: 405-3115-701100

Description

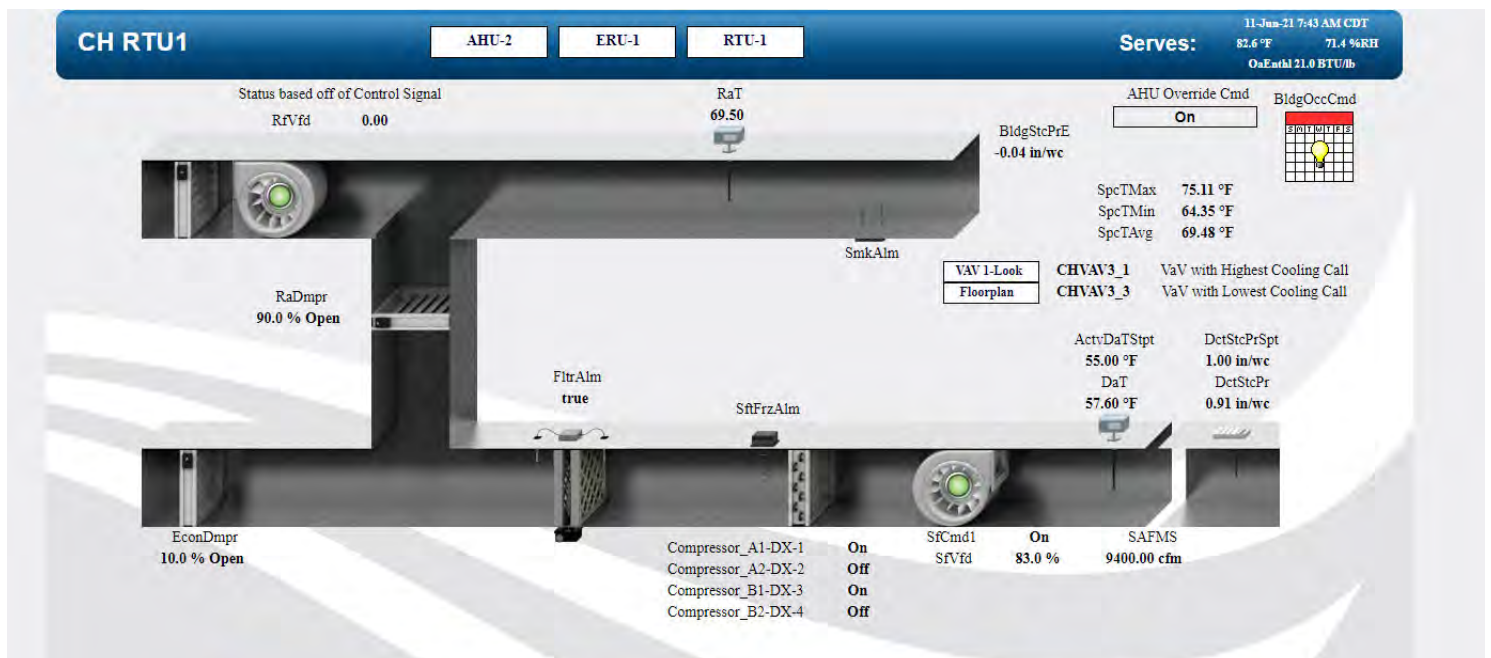
The project will provide funding for the review and implementation of energy efficient improvements. It will also allow for other changes, such as electric vehicle charging stations. The optimization will maximize utility cost savings.

Justification

Although Fridley Civic Campus buildings are already energy efficient, the City will need to occasionally evaluate and implement improvements needed to maximize building utility costs and energy efficiency.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance			50,000		50,000	100,000
Total			50,000		50,000	100,000

Funding Sources	2022	2023	2024	2025	2026	Total
Building Impr. Fund Reserves			18,000		18,000	36,000
Transfer In			32,000		32,000	64,000
Total			50,000		50,000	100,000



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STREET CAPITAL PROJECTS

Introduction and Allowable Uses

The Street Capital Projects Fund accounts for funds accumulated for the acquisition, construction, improvement and/or major repairs of transportation infrastructure, including: curb and gutter; bridges; sidewalks; streets; streetlights; traffic signals and signage; and trails. The City may expend funds on such facilities under its jurisdiction or in partnership with an area agency controlling similar assets within the City.

The primary funding sources for this fund include Federal grants, local contributions from other agencies (e.g., City of Columbia Heights), Municipal State Aid (MSA), special assessments and State grants. Additionally, the operating budget includes significant funding from a variety of sources for ongoing maintenance activities related to streets.

Project Highlights

In 2022, the CIP for the Street Capital Projects Fund appropriates about \$3,141,000 of budget authority for 10 capital projects, most notably:

- \$872,000, for the reconstruction of 53rd Avenue west of Central Avenue to provide a safety improvement by access control (Project No. 406-31-21521)
- \$870,000, for the construction of a shared use trail on 7th Street from 61st Avenue to 53rd Avenue and on 57th Avenue from University Avenue to 7th Street (Project No. 406-31-22021);
- \$680,000, for ST-2021-01 for the rehabilitation of various concrete street segments and minor repairs to public utilities in the Lakeview Neighborhood area (Project No. 406-31-22002);
- \$329,000, for ST-2022-02 for the rehabilitation of various asphalt street segments and minor repairs to utilities (Project No. 406-31-22003); and
- \$103,830, a transfer out to the General Fund to support the personnel costs associated with “in-house” capital project administration, engineering, and inspection. Generally, the City does not budget personnel costs directly to capital project funds.

Financial Summary

During the initial analysis for the fund in early 2019, planned capital project expenditures exceeded available funding sources resulting in a negative fund balance beginning in 2022 and continuing for the foreseeable future. Based on that analysis and a desire of the Council not to reduce or eliminate planned capital projects, the Council reviewed several funding alternatives designed to improve the fund projection. As a result of these discussions, the Council implemented a hybrid funding solution, which included the levying of additional property taxes. In practice, the property tax changes allowed the Streets Capital Projects Fund to reallocate approximately \$251,700 of street sealing expenditures annually, a traditionally operating budget cost, to the General Fund thereby providing more working capital for capital projects.

The Council further augmented this funding strategy by amending the special assessment policy. In effect, the policy change increased the special assessments per property by approximately 15%, depending upon the given capital project, and allowed the City to seek a greater reimbursement for staff time associated with assessable capital projects. Generally, the combination of these changes improved the long-term solvency of the Streets Capital Project Fund.

Shortly after the implementation of these changes, the Council, as a result of a resident petition from particular neighborhood, opened discussions about certain streets in the community experiencing sooner than expected deterioration. Generally, the City attributed this rapid deterioration to an industry-wide change in certain asphalt formulas during the 1990s, which has since been corrected. Due to this challenge and interest from the community, the Council, upon recommendation of the City Manager, revised the Pavement Management Plan and modified Proposed 2022–2026 CIP to address the issue.

The significant changes in the funding strategy for the Streets Capital Projects Fund, coupled with thoughtful capital project phasing, allowed the City to generally support the cost of the amended Pavement Management Plan. However, in 2022, the City successfully applied for an additional \$3,250,000 in infrastructure grants:

- \$1,250,000 from the Local Road Improvement Program (LRIP) through the State of Minnesota for 53rd Avenue Trail and Walk Improvements (Project No. 406–31–24803); and
- \$2,000,000 from the Highway Safety Improvement Program (HSIP) through the Federal Highway Administration for University Avenue Lighting Improvements (Project No. 406–31–24801).

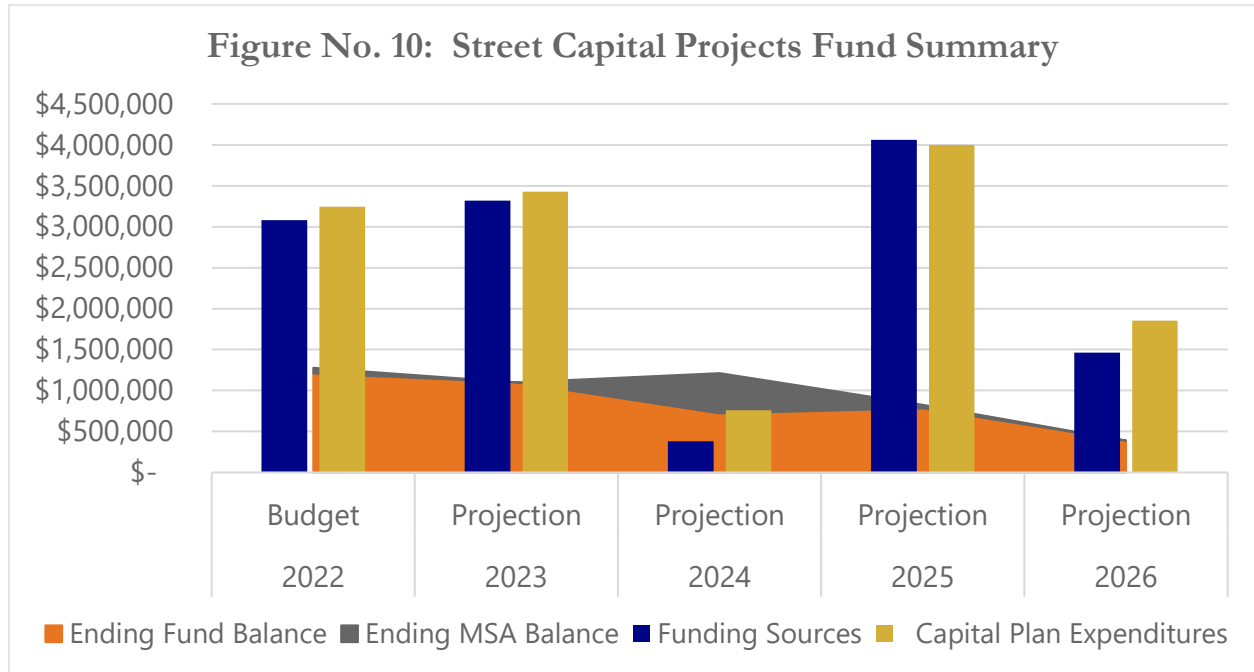
Between these two grants, the City must provide approximately \$730,000 in matching funds, which precipitated additional changes to the Proposed 2022–2026 CIP. Through further shifts to other capital projects, the Streets Capital Projects Fund may support the costs of these grant matching requirements while maintaining a positive fund balance throughout the five-year planning period. However, based on the projected expenditures, the fund will not comply with the fund balance threshold established by the Council beginning in 2024, and continue to decline until 2026. By the end of the five-year period, the Streets Capital Project Fund will maintain an estimated ending fund balance of approximately \$389,100 and remain about \$541,000 below the fund balance threshold. Figure No. 10 on the next page outlines the financial position of the fund over the five-year period excluding the provisional projects mentioned below.

Based on the current revenue and expenditure levels, the Street Capital Projects Fund cannot support any additional capital projects without exhausting the existing fund balance. As such, the City shifted two capital projects from active to provisional status, including:

- \$2,020,000, for Mississippi Street Improvement Project (Project No. 406–31–21805); and
- \$29,500,000, for 57th Avenue Bridge Construction (Project No. 406–31–24802).

Budget Reallocation. At present, the Proposed 2022–2026 CIP reallocated one capital project from 2021 to 2022:

- \$870,000, for the construction of a shared use trail on 7th Street from 61st Avenue to 53rd Avenue and on 57th Avenue from University Avenue to 7th Street (Project No. 406–31–22021);



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STREET CAPITAL PROJECTS FUND
2022 Capital Investment Program Budget and 2023 through 2026 Plan
Funding Sources and Expenditure Projections

Fund No. 406	2022 Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection	Total
Funding Sources						
Municipal State Aid - State Aid Routes	\$ 584,000	\$ 423,000	\$ 354,000	\$ 313,000	\$ 394,500	\$ 2,068,500
Municipal State Aid - Local Routes	492,000	492,000	-	984,000	491,500	2,459,500
Federal Highway Funds	1,245,000	-	-	2,000,000	-	3,245,000
Other State Grants and Aids	-	1,250,000	-	-	-	1,250,000
Miscellaneous	123,000	330,000	-	-	-	453,000
Special Assessments	613,000	800,000	-	740,000	550,000	2,703,000
Interest on Investments	25,000	25,000	25,000	25,000	25,000	125,000
Total Funding Sources	\$ 3,082,000	\$ 3,320,000	\$ 379,000	\$ 4,062,000	\$ 1,461,000	\$ 12,304,000
Capital Projects						
Engineering Division Transfer Out	\$ 103,800	\$ 106,600	\$ 109,500	\$ 112,500	\$ 115,500	\$ 547,900
Capital Plan Expenditures	3,141,000	3,323,000	650,000	3,885,000	1,740,000	12,739,000
Total Expenditures	\$ 3,244,800	\$ 3,429,600	\$ 759,500	\$ 3,997,500	\$ 1,855,500	\$ 13,286,900
Surplus (deficiency) of funding sources over (under) expenditures	\$ (162,800)	\$ (109,600)	\$ (380,500)	\$ 64,500	\$ (394,500)	\$ (982,900)
<i>Estimated Beginning Fund Balance</i>	<i>1,371,977</i>	<i>1,209,177</i>	<i>1,099,577</i>	<i>719,077</i>	<i>783,577</i>	<i>5,183,385</i>
Projects Carried Forward from Prior Years						
Estimated Ending Fund Balance	\$ 1,209,177	\$ 1,099,577	\$ 719,077	\$ 783,577	\$ 389,077	\$ 4,200,485
Fund Balance Requirement (35% of Average)	\$ 930,083	\$ 930,083	\$ 930,083	\$ 930,083	\$ 930,083	\$ 4,650,415
Difference (\$)	279,094	169,494	(211,006)	(146,506)	(541,006)	(449,930)
Target Amount Remaining CIP Projects to be moved to 2021						
Municipal State Aid Balances and Projections						
Beginning Balance Municipal State Aid - State Aid Routes	299,069	69,069	69	69	41,069	409,345
Allocation of Municipal State Aid - State Aid Routes	354,000	354,000	354,000	354,000	354,000	1,770,000
Usage of Municipal State Aid - State Aid Routes	(584,000)	(423,000)	(354,000)	(313,000)	(394,500)	(2,068,500)
Ending Balance of Municipal State Aid - State Aid Routes	69,069	69	69	41,069	569	110,845
Beginning Balance Municipal Local - Local Routes	17	17	17	492,017	17	492,085
Allocation of Municipal Local - Local Routes	492,000	492,000	492,000	492,000	492,000	2,460,000
Usage of Municipal Local - Local Routes	(492,000)	(492,000)	-	(984,000)	(491,500)	(2,459,500)
Ending Balance of Municipal Local - Local Routes	17	17	492,017	17	517	492,585
Total Municipal State Aid, Estimated Ending Balance	69,086	86	492,086	41,086	1,086	603,430
Net, Fund Balance and Municipal State Aid	1,278,263	1,099,663	1,211,163	824,663	390,163	4,803,915
Provisional Projects						
Funding Sources						
To Be Determined/Capital Project Contingent	\$ -	\$ 320,000	\$ 2,600,000	\$ 28,600,000	\$ -	\$ 31,520,000
Total Funding Sources	\$ -	\$ 320,000	\$ 2,600,000	\$ 28,600,000	\$ -	\$ 31,520,000
Capital Plan Expenditures						
	\$ -	\$ 320,000	\$ 2,600,000	\$ 28,600,000	\$ -	\$ 31,520,000
Total Expenditures	\$ -	\$ 320,000	\$ 2,600,000	\$ 28,600,000	\$ -	\$ 31,520,000

City of Fridley, Minnesota
Capital Investment Program
 2022 thru 2026

Item 1.

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2022	2023	2024	2025	2026	Total
Provisional Projects							
Mississippi Street Improvement Project	406-31-23805		320,000	100,000	1,600,000		2,020,000
57th Avenue Bridge Construction	406-31-24802			2,500,000	27,000,000		29,500,000
Provisional Projects Total			320,000	2,600,000	28,600,000		31,520,000
<i>State Aid - State Aid Routes</i>			320,000		600,000		920,000
<i>State Bond Proceeds</i>				2,500,000	27,000,000		29,500,000
<i>Streets Impr. Fund Reserves</i>				100,000	1,000,000		1,100,000
Provisional Projects Total			320,000	2,600,000	28,600,000		31,520,000
Street Capital Projects							
53rd Avenue Roundabout Safety Project	406-31-21521	872,000					872,000
Street Project Technical Analysis	406-31-21803	20,000	20,000	20,000	20,000	20,000	100,000
Street Rehabilitation Project (ST 2021-01)	406-31-22002	680,000					680,000
Street Rehabilitation Project (ST 2022-02)	406-31-22003	329,000					329,000
Traffic Signal Installation/Replacements	406-31-22005	55,000	35,000	170,000	35,000	125,000	420,000
Traffic Safety Upgrades (Improvements)	406-31-22006	60,000	30,000	30,000	40,000	35,000	195,000
7th Street Pedestrian and Bike Trail	406-31-22021	870,000					870,000
Trail and Sidewalk Upgrades	406-31-22022	100,000	100,000	105,000	105,000	105,000	515,000
Street Rehabilitation Project (ST 2023-01)	406-31-23001		1,103,000				1,103,000
ADA Improvements	406-31-24800	125,000	125,000	125,000	125,000	130,000	630,000
University Avenue Lighting Improvements	406-31-24801			200,000	2,200,000		2,400,000
53rd Avenue Trail and Walk Improvements	406-31-24803	30,000	1,910,000				1,940,000
Street Rehabilitation Project (ST 2025-01)	406-31-25001				1,120,000		1,120,000
43rd Avenue Bridge Trail Improvements	406-31-25021				100,000		100,000
Street Rehabilitation Project (ST 2026-01)	406-31-26001				140,000	1,275,000	1,415,000
University Avenue Corridor Enhancements	406-31-26808					50,000	50,000
Street Capital Projects Total		3,141,000	3,323,000	650,000	3,885,000	1,740,000	12,739,000
<i>Federal Aid - Highways</i>		1,245,000			2,000,000		3,245,000
<i>Grant - Local</i>		123,000	330,000				453,000
<i>Grant - State</i>			1,250,000				1,250,000
<i>Special Assessments</i>		613,000	800,000		740,000	550,000	2,703,000
<i>State Aid - Local Routes</i>		300,000	247,000		520,000	400,000	1,467,000
<i>State Aid - State Aid Routes</i>		381,000	386,000	370,000	250,000	325,000	1,712,000
<i>Streets Impr. Fund Reserves</i>		479,000	310,000	280,000	375,000	465,000	1,909,000
Street Capital Projects Total		3,141,000	3,323,000	650,000	3,885,000	1,740,000	12,739,000
Grand Total		3,141,000	3,643,000	3,250,000	32,485,000	1,740,000	44,259,000

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 20 years
Category PW - Streets

Project # 406-31-21521
Project Name 53rd Avenue Roundabout Safety Project

Account No.: 406-3180-705100

Description

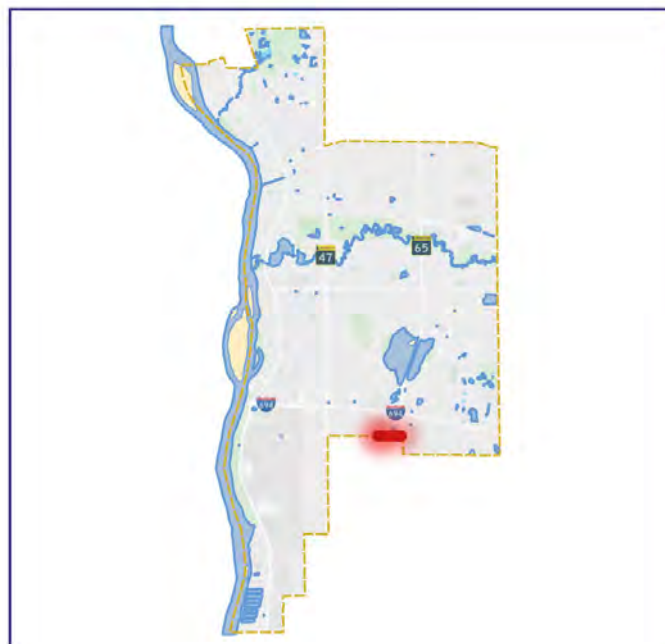
This project involves reconstruction of 53rd Avenue west of Central Avenue to provide a safety improvement by access control. A roundabout is planned to allow traffic to maintain convenient access to businesses along this 0.5 mile stretch of roadway. The City will lead the project through a joint powers agreement with the City of Columbia Heights. The project will be funded by a Highway Safety Improvement Program (HSIP) grant along with local match funding.

Justification

It is generally recognized that access improvements west of 53rd Avenue are needed to improve safety. A crash analysis shows a strong cost/benefit for the project and it was competitively selected among other metropolitan safety projects proposals.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	872,000					872,000
Total	872,000					872,000

Funding Sources	2022	2023	2024	2025	2026	Total
Federal Aid - Highways	730,000					730,000
Grant - Local	93,000					93,000
Special Assessments	30,000					30,000
Streets Impr. Fund Reserves	19,000					19,000
Total	872,000					872,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 25 years
Category PW - Streets

Project # 406-31-21803
Project Name Street Project Technical Analysis

Account No.: 406-3180-635100

Description

This project provides for technical analysis related to street project planning and preliminary design. Expenditures include geotechnical analysis, field surveys, preparation of funding applications and public outreach.

Justification

This item will allow timely preparation of critical project elements and funding, and reduces risk of design modifications and change orders at later points in a project.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	20,000	20,000	20,000	20,000	20,000	100,000
Total	20,000	20,000	20,000	20,000	20,000	100,000

Funding Sources	2022	2023	2024	2025	2026	Total
Streets Impr. Fund Reserves	20,000	20,000	20,000	20,000	20,000	100,000
Total	20,000	20,000	20,000	20,000	20,000	100,000

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 25 years
Category PW - Streets

Project # 406-31-22002
Project Name Street Rehabilitation Project (ST 2021-01)

Account No.: 406-3180-705100

Description

This project involves the rehabilitation of various concrete street segments and minor repairs to public utilities in the Lakeview Neighborhood area.

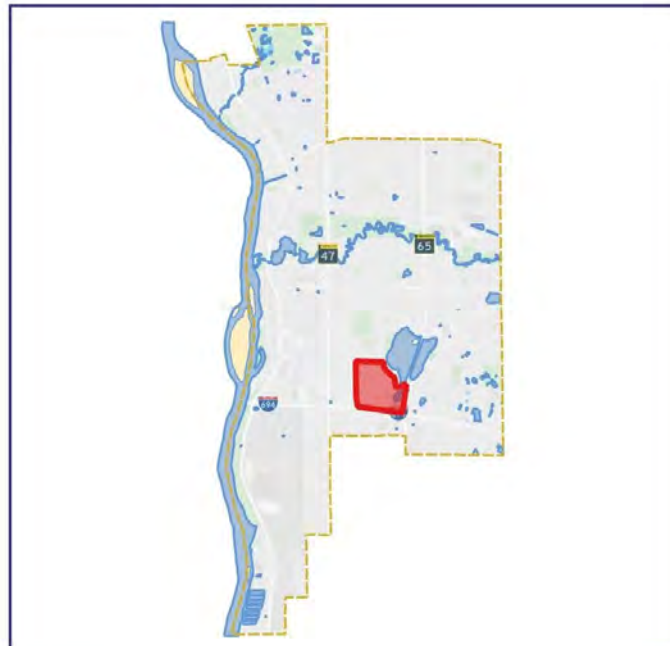
Justification

This project is consistent with the street pavement preservation program. Sanitary sewer, storm sewer, and water system surveys will need to be completed prior to plan development to determine the extent of repairs needed on the City's utility systems. These costs are approximated in the below estimates. This project will be coordinated with CenterPoint Energy and other private utilities in regard to replacement of their aging systems.

This project is deferred for construction from 2021 to 2022 with the update to the City's Pavement Management Plan in November 2020.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	680,000					680,000
Total	680,000					680,000

Funding Sources	2022	2023	2024	2025	2026	Total
Special Assessments	380,000					380,000
State Aid - Local Routes	300,000					300,000
Total	680,000					680,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 25 years
Category PW - Streets

Project # 406-31-22003
Project Name Street Rehabilitation Project (ST 2022-02)

Account No.: 406-3180-705100

Description

This project involves the rehabilitation of various asphalt street segments and minor repairs to utilities constructed in the 1990s and subject to recent stripping of seal coated asphalt pavements. The project is developed to address the accelerated deterioration of these street segments in various locations of the City and is a continuation of this initiative begun in 2021.

Justification

This project is consistent with the street pavement preservation program. Sanitary sewer, storm sewer, and water system surveys will need to be completed prior to plan development to determine the extent of repairs needed on the City's utility systems. These costs are approximated in the below estimates. This project will be coordinated with CenterPoint Energy and other private utilities in regard to replacement of their aging systems. This project is consistent with the update to the City's Pavement Management Plan in November 2020.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	329,000					329,000
Total	329,000					329,000

Funding Sources	2022	2023	2024	2025	2026	Total
Special Assessments	203,000					203,000
State Aid - State Aid Routes	126,000					126,000
Total	329,000					329,000

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 20 years
Category PW - Streets

Project # 406-31-22005
Project Name Traffic Signal Installation/Replacements

Account No.: 406-3180-635100

Description

This project provides City matching funds for new traffic signals, traffic signal upgrades, and traffic signal replacements. Under policies established by Minnesota Department of Transportation and Anoka County, the local legs of signals are responsible for cost-share amounts when these activities are undertaken. Major maintenance is included in this item as well.

Justification

The project will improve safety where new signals are needed, replace signals when warranted and extend the life of existing signals with timely maintenance.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	55,000	35,000	170,000	35,000	125,000	420,000
Total	55,000	35,000	170,000	35,000	125,000	420,000

Funding Sources	2022	2023	2024	2025	2026	Total
State Aid - State Aid Routes	55,000		170,000			225,000
Streets Impr. Fund Reserves		35,000		35,000	125,000	195,000
Total	55,000	35,000	170,000	35,000	125,000	420,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Improvement
Useful Life 20 years
Category PW - Streets

Project # 406-31-22006
Project Name Traffic Safety Upgrades (Improvements)

Account No.: 406-3180-635100

Description

This project involves improvements to traffic safety in cooperation with Anoka County and the Minnesota Department of Transportation (Mn/DOT).

Justification

The City will initiate minor annual traffic safety improvements as well as seek funding for larger safety improvement projects to be identified in the upcoming year by staff in conjunction with Anoka County and Mn/DOT. Projects may also include traffic calming measures and pedestrian/bicycle safety measures that are determined to be effective during this budgetary time frame.

Expenditures	2022	2023	2024	2025	2026	Total
Land Acquisition	30,000			5,000		35,000
Construction/Maintenance	30,000	30,000	30,000	35,000	35,000	160,000
Total	60,000	30,000	30,000	40,000	35,000	195,000

Funding Sources	2022	2023	2024	2025	2026	Total
Streets Impr. Fund Reserves	60,000	30,000	30,000	40,000	35,000	195,000
Total	60,000	30,000	30,000	40,000	35,000	195,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 25 years
Category PW - Streets

Project # 406-31-22021
Project Name 7th Street Pedestrian and Bike Trail

Account No.: 406-3180-705100

Description

This project involves constructing a shared use trail on 7th Street from 61st Avenue to 53rd Avenue, and on 57th Avenue from University Avenue to 7th Street.

This project is a carryover from 2021 (\$870,000).

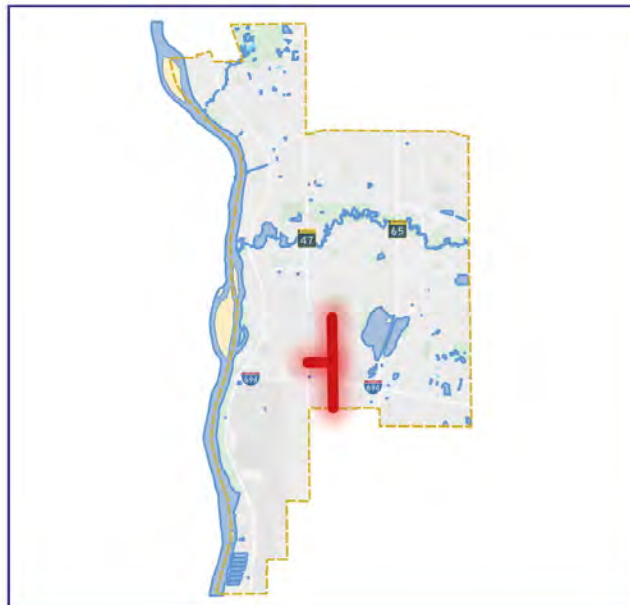
For more information, see the project page at:
<https://fridleymn.gov/1371/7th-Street-Trail-Project>

Justification

This project will provide additional transportation network connectivity for pedestrians and cyclists from 53rd Avenue to 61st Avenue on 7th Street, and on 57th Avenue from University Avenue to 7th Street. It will provide improved access to the Fridley Middle School and High Schools. This project was selected for a federally-funded grant.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	100,000					100,000
Construction/Maintenance	770,000					770,000
Total	870,000					870,000

Funding Sources	2022	2023	2024	2025	2026	Total
Federal Aid - Highways	515,000					515,000
State Aid - State Aid Routes	200,000					200,000
Streets Impr. Fund Reserves	155,000					155,000
Total	870,000					870,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 20 years
Category PW - Streets

Project # 406-31-22022
Project Name Trail and Sidewalk Upgrades

Account No.: 406-3180-705100

Description

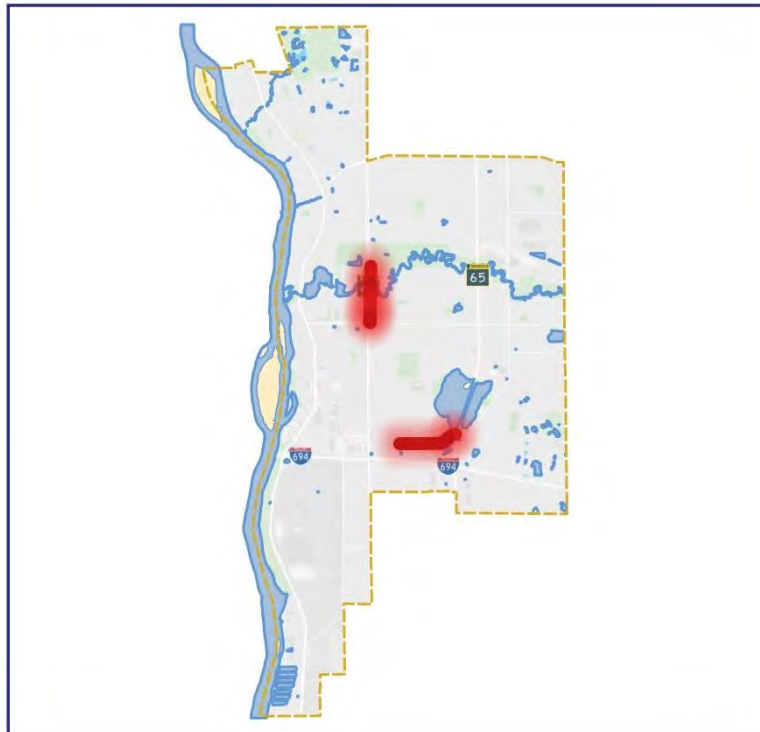
This project involves resurfacing and minor transportation connectivity improvements for the City's walk and trail systems as identified in the City's Active Transportation Plan.

Justification

Trail and walking path resurfacing is needed throughout the City in order to maintain the condition of the multi-modal transit systems; connections will be made where most cost-effective. Also, the project will provide upgrades to bring trails and sidewalks to current use standards, including those provided by the Americans with Disabilities Act.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	100,000	100,000	105,000	105,000	105,000	515,000
Total	100,000	100,000	105,000	105,000	105,000	515,000

Funding Sources	2022	2023	2024	2025	2026	Total
Streets Impr. Fund Reserves	100,000	100,000	105,000	105,000	105,000	515,000
Total	100,000	100,000	105,000	105,000	105,000	515,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 25 years
Category PW - Streets

Project # 406-31-23001
Project Name Street Rehabilitation Project (ST 2023-01)

Account No.: 406-3180-705100

Description

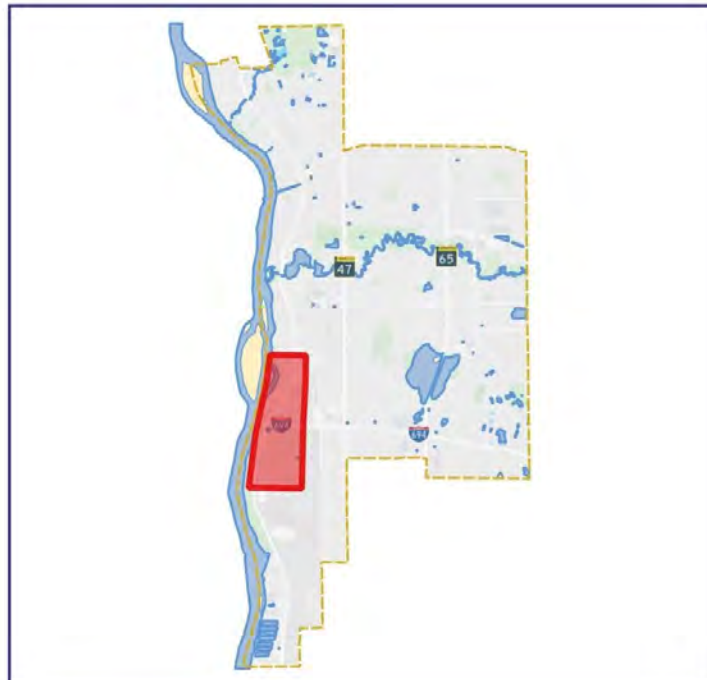
This project involves the rehabilitation of various asphalt street segments and minor repairs to utilities in the South Industrial neighborhood.

Justification

This project is consistent with the street pavement preservation program, specifically with the update to the City's Pavement Management Plan in November 2020. Sanitary sewer, storm sewer, and water system surveys will need to be completed prior to plan development to determine the extent of repairs needed on the City's utility systems. These costs are approximated in the below estimates. This project will be coordinated with CenterPoint Energy and other private utilities in regard to replacement of their aging systems.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		1,103,000				1,103,000
Total		1,103,000				1,103,000

Funding Sources	2022	2023	2024	2025	2026	Total
Special Assessments		660,000				660,000
State Aid - Local Routes		247,000				247,000
State Aid - State Aid Routes		196,000				196,000
Total		1,103,000				1,103,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Provisional Projects

Contact Public Works Director

Type Street Construction

Useful Life 25 years

Category PW - Streets

Project # 406-31-23805

Project Name Mississippi Street Improvement Project

Account No.: 406-3180-705100

Description

This project will provide for reconstruction of Mississippi Street, including corridor changes planned with Anoka County. The project includes providing a designated shared-use path on Mississippi Street. The project is shared with Anoka County; who will be the project lead.

Post-2022 phases of the project are dependend on federal Highway Safety Improvement Funding. City participation would be in accordance with Anoka County's cost participation policy, including 100% cost and maintenance of corridor lighting.

For more information, see the project page at:

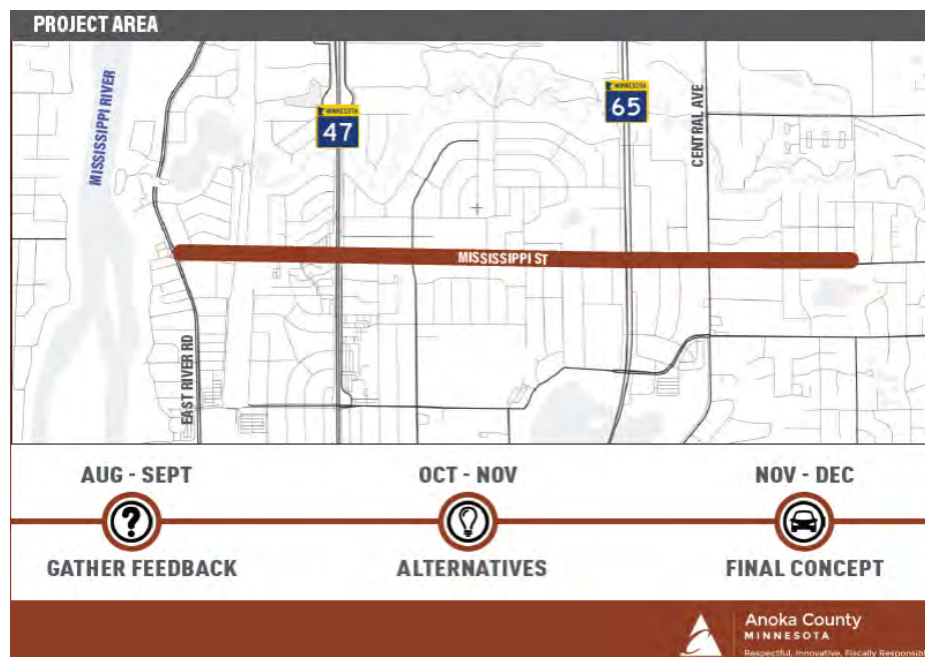
<https://fridleymn.gov/1494/Mississippi-Street-Modification-Study>

Justification

The project will meet priority objectives of the City's Active Transportation Plan and Anoka County's Mississippi Corridor Study, which the City of Fridley participated in.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design			100,000			100,000
Construction/Maintenance		320,000		1,600,000		1,920,000
Total		320,000	100,000	1,600,000		2,020,000

Funding Sources	2022	2023	2024	2025	2026	Total
State Aid - State Aid Routes		320,000		600,000		920,000
Streets Impr. Fund Reserves			100,000	1,000,000		1,100,000
Total		320,000	100,000	1,600,000		2,020,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Provisional Projects
Contact Public Works Director
Type Improvement
Useful Life 20 years
Category PW - Streets

Project # 406-31-24800
Project Name ADA Improvements

Account No.: 406-3180-705100

Description

The Americans with Disabilities Act (ADA) improvements follow the City's ADA Transition Plan to meet requirements for non-compliant pedestrian ramps, sidewalks and trails throughout the City's right-of-way.

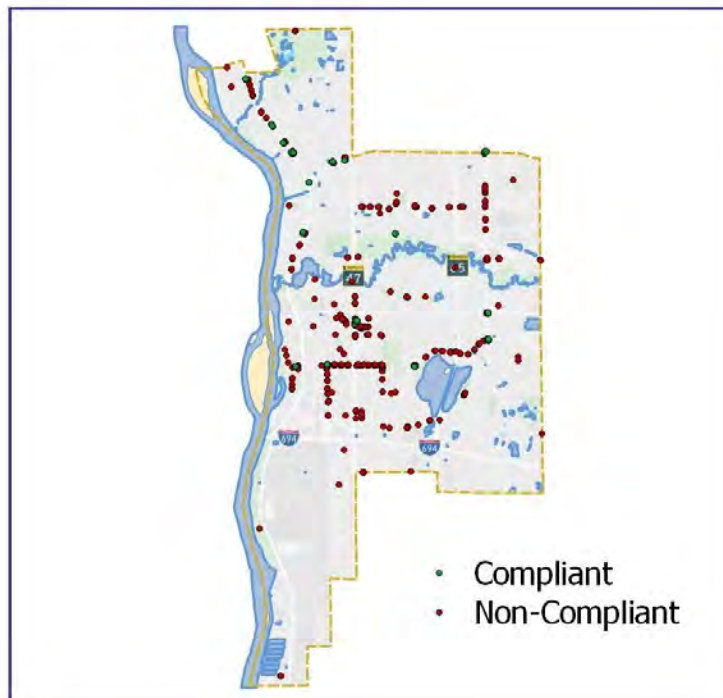
For more information, see the project page at:
<https://www.fridleymn.gov/1395/Public-Works-ADA-Transition-Plan>

Justification

The existing pedestrian ramps are currently 13% compliant with the current Public Rights-of-Way Accessibility Guidelines. This project will continue the City's efforts to improve compliance.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	125,000	125,000	125,000	125,000	130,000	630,000
Total	125,000	125,000	125,000	125,000	130,000	630,000

Funding Sources	2022	2023	2024	2025	2026	Total
Streets Impr. Fund Reserves	125,000	125,000	125,000	125,000	130,000	630,000
Total	125,000	125,000	125,000	125,000	130,000	630,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 25 years
Category PW - Streets

Project # 406-31-24801
Project Name University Avenue Lighting Improvements

Account No.: 406-3180-705100

Description

This project will install lighting along the University Avenue corridor from 53rd Avenue to 85th Avenue. City participation would be for designing the project, matching federal funding for construction of the project and maintaining lighting improvements/operations in the future.

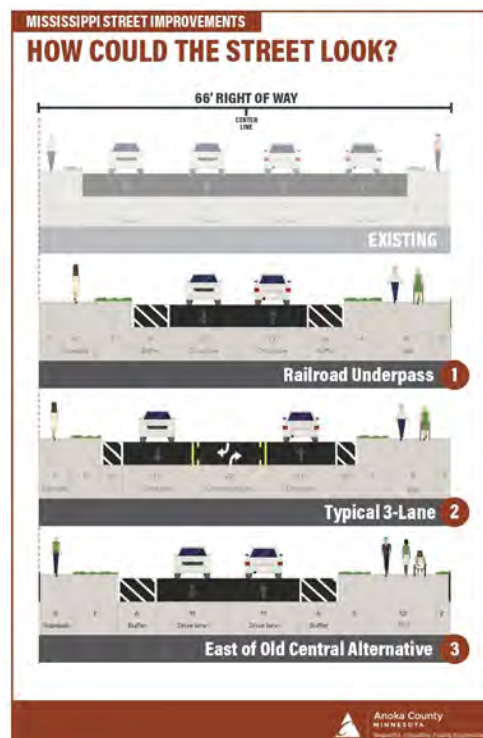
The project has been awarded a Highway Safety Improvement Program (HSIP) Grant of \$2,000,000.

Justification

The project will meet priority objectives as set by the Minnesota Department of Transportation's (Mn/DOT) safety audit.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design			200,000			200,000
Construction/Maintenance				2,200,000		2,200,000
Total			200,000	2,200,000		2,400,000

Funding Sources	2022	2023	2024	2025	2026	Total
Federal Aid - Highways				2,000,000		2,000,000
State Aid - State Aid Routes			200,000	200,000		400,000
Total			200,000	2,200,000		2,400,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Provisional Projects
Contact Public Works Director
Type Bridges
Useful Life 50 years
Category PW - Streets

Project # 406-31-24802
Project Name 57th Avenue Bridge Construction

Account No.: 406-3180-705100

Description

This project involves construction of the 57th Avenue Bridge between Main Street and East River Road. The project will be funded by state sources, with anticipated design and construction management services provided by the City. The City is working with Anoka County to develop an associated maintenance arrangement upon completion of the project.

Justification

This project is consistent with the City's comprehensive plan and Transit Oriented Development (TOD) Master plan, and Anoka County's East River Road corridor plan. Preliminary design and right-of-way acquisition has been funded by the Fridley Housing and Redevelopment Authority (HRA).

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design			2,500,000			2,500,000
Construction/Maintenance				27,000,000		27,000,000
Total			2,500,000	27,000,000		29,500,000

Funding Sources	2022	2023	2024	2025	2026	Total
State Bond Proceeds			2,500,000	27,000,000		29,500,000
Total			2,500,000	27,000,000		29,500,000

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 25 years
Category PW - Streets

Project # 406-31-24803
Project Name 53rd Avenue Trail and Walk Improvements

Account No.: 406-3180-705100

Description

This project will provide a trail and walk connection on 53rd Avenue from Main Street to Monroe Street (Near Trunk Highway 65). The project includes roadway resurfacing, installation of a trail on the south side of the street and a walk on the north side of the street, street and pedestrian-scale lighting, and traffic calming measures, as funding allows. The project is split between the City of Columbia Heights and City, which will be the project lead.

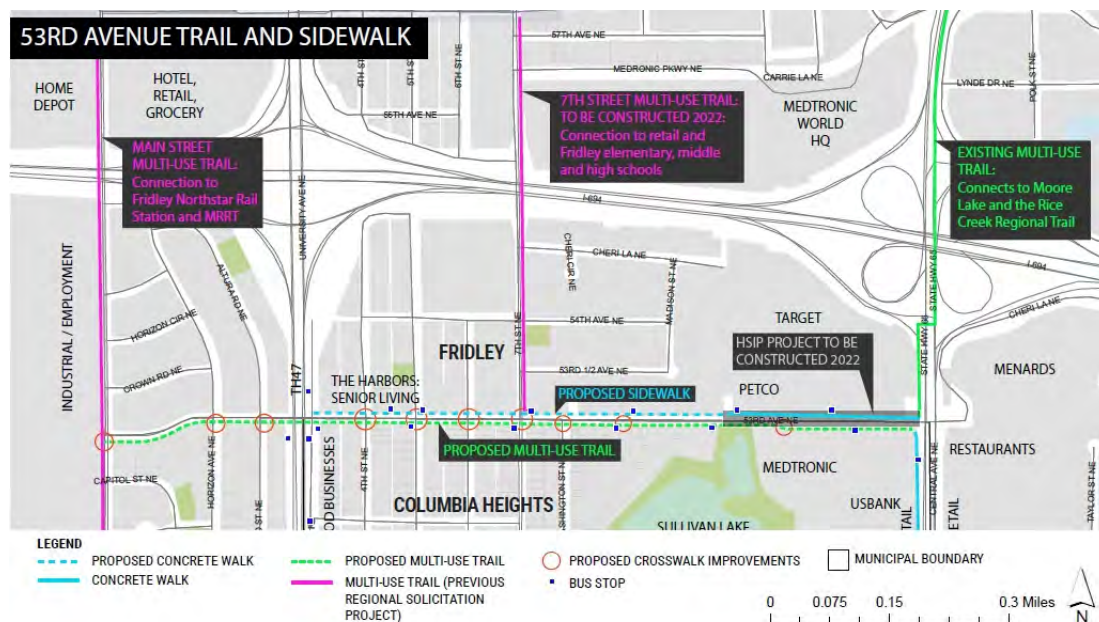
The project has been awarded a State Local Road Improvement Program (LRIP) grant of \$1,250,000.

Justification

The project will meet priority objectives of the City's Active Transportation Plan and Pavement Management Plan, and will provide an important, safe, multimodal connection and street rehabilitation.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	30,000					30,000
Construction/Maintenance		1,910,000				1,910,000
Total	30,000	1,910,000				1,940,000

Funding Sources	2022	2023	2024	2025	2026	Total
Grant - Local	30,000	330,000				360,000
Grant - State		1,250,000				1,250,000
Special Assessments		140,000				140,000
State Aid - State Aid Routes		190,000				190,000
Total	30,000	1,910,000				1,940,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 25 years
Category PW - Streets

Project # 406-31-25001
Project Name Street Rehabilitation Project (ST 2025-01)

Account No.: 406-3180-705100

Description

This project involves the rehabilitation of various concrete street segments and minor repairs to utilities in the Black Forest, North Innsbruck and South Innsbruck neighborhoods.

Justification

This project is consistent with the street pavement preservation program, specifically with the update to the City's Pavement Management Plan in November 2020. Bi-annual road ratings have identified candidate segments based on condition; other considerations include age, coordination with other projects, and upgrades needed.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance				1,120,000		1,120,000
Total				1,120,000		1,120,000

Funding Sources	2022	2023	2024	2025	2026	Total
Special Assessments				600,000		600,000
State Aid - Local Routes				520,000		520,000
Total				1,120,000		1,120,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 25 years
Category PW - Streets

Project # 406-31-25021
Project Name 43rd Avenue Bridge Trail Improvements

Account No.: 406-3180-705100

Description

This project will provide a trail connection on 43rd Avenue between Main Street and East River Road. The project includes providing a designated shared-use path on the 43rd Avenue Bridge and approaches. The project is shared with Anoka County; who will be the project lead. The project is subject to funding through a regional solicitation applied for in May, 2020. City participation would be in acquiring rights-of-way and making connections on the east end of the project.

Justification

The project will meet priority objectives of the City's Active Transportation Plan and Pavement Management Plan.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design				50,000		50,000
Construction/Maintenance				50,000		50,000
Total				100,000		100,000

Funding Sources	2022	2023	2024	2025	2026	Total
State Aid - State Aid Routes				50,000		50,000
Streets Impr. Fund Reserves				50,000		50,000
Total				100,000		100,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 25 years
Category PW - Streets

Project # 406-31-26001
Project Name Street Rehabilitation Project (ST 2026-01)

Account No.: 406-3180-705100

Description

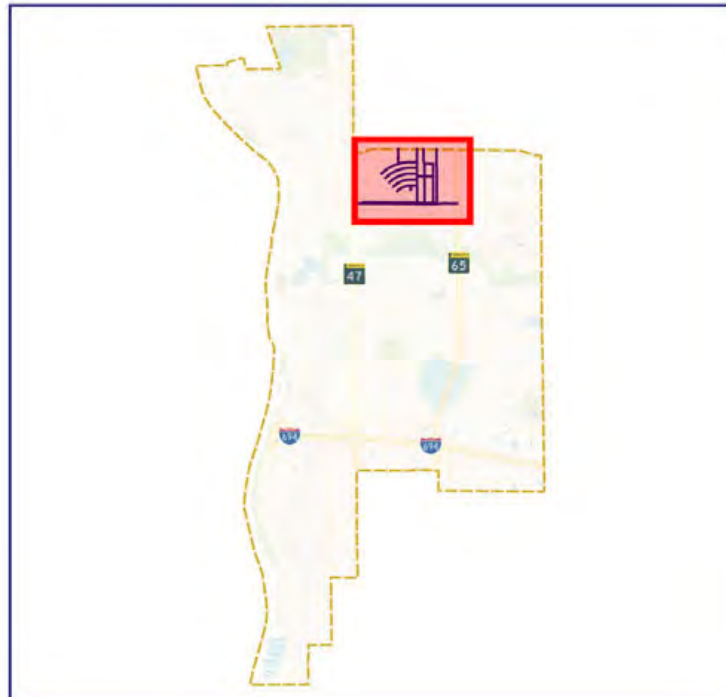
This project involves the rehabilitation of various asphalt street segments and minor repairs to utilities in the Melody Manor neighborhood. A major component of this project will be a road diet on 73rd Avenue.

Justification

This project is consistent with the street pavement preservation program, specifically with the update to the City's Pavement Management Plan in November 2020, and Surface Water Management Plan. Sanitary sewer, storm sewer, and water system surveys will need to be completed prior to plan development to determine the extent of repairs needed on the City's utility systems. These costs are approximated in the below estimates. This project will be coordinated with CenterPoint Energy and other private utilities in regard to replacement of their aging systems.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design				140,000		140,000
Construction/Maintenance					1,275,000	1,275,000
Total				140,000	1,275,000	1,415,000

Funding Sources	2022	2023	2024	2025	2026	Total
Special Assessments				140,000	550,000	690,000
State Aid - Local Routes					400,000	400,000
State Aid - State Aid Routes					325,000	325,000
Total				140,000	1,275,000	1,415,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Project #	406-31-26808
Project Name	University Avenue Corridor Enhancements

Account No.: 406-3180-702100

Department Street Capital Projects
Contact Public Works Director
Type Street Construction
Useful Life 30 years
Category PW - Streets

Description
This project allocates City of Fridley funding to provide matching and complimenting infrastructure improvements to the University Avenue corridor resulting from MnDOT's PEL corridor study, such as intersection retrofits, trail and walk connections, and traffic control signal upgrades.

Justification
This project is consistent with the City's comprehensive plan and supports expenditures anticipated as part of MnDOT improvements on the University Avenue corridor.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance					50,000	50,000
Total					50,000	50,000

Funding Sources	2022	2023	2024	2025	2026	Total
Streets Impr. Fund Reserves					50,000	50,000
Total					50,000	50,000

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PARKS CAPITAL PROJECTS

Introduction and Allowable Uses

The Parks Capital Projects Fund accounts for funds accumulated for the acquisition, design, engineering, construction, improvement and/or major repairs of parks and open spaces maintained by the City, including: community and neighborhood parks; playground and recreation equipment; recreation facilities; trails located in and around park units; and related activities. The fund also supports capital project planned for the Springbrook Nature Center.

The primary funding sources for this fund include the Community Investment Fund, LGA, park dedication fees and State grants. The transfers-in from other funds may fluctuate based upon the performance of those funds.

Project Highlights

In 2022, the CIP for the Park Capital Projects Fund appropriates \$390,000 of budget authority for four capital projects, most notably:

- \$150,000, for the design and engineering for various project associated with the pending Park System Master Plan (Project No. 407-31-20726); and
- \$150,000, for deferred park and trail system maintenance, pending the adoption and implementation of the Park System Master Plan (Project No. 407-31-222604).

Additionally, the fund includes \$50,000 of budget authority for possible grant applications (Project No. 407-31-21600). The budget authority may only be expended to support matching requirements for qualified park and open space grants. In the past, the City often reallocated funds from other capital projects to support grant activities. However, this budget authority will allow the City to maximize external funding without unexpectedly impacting other capital projects.

Financial Summary

Due to the planned level of expenditures, the City will use about \$95,000 of fund balance to support capital projects in 2022. Despite this use of fund balance, the Parks Capital Projects Fund remains approximately \$1,209,900 above the fund balance threshold established by the Council. However, these expenditure levels are unusual for the Parks Capital Project Fund.

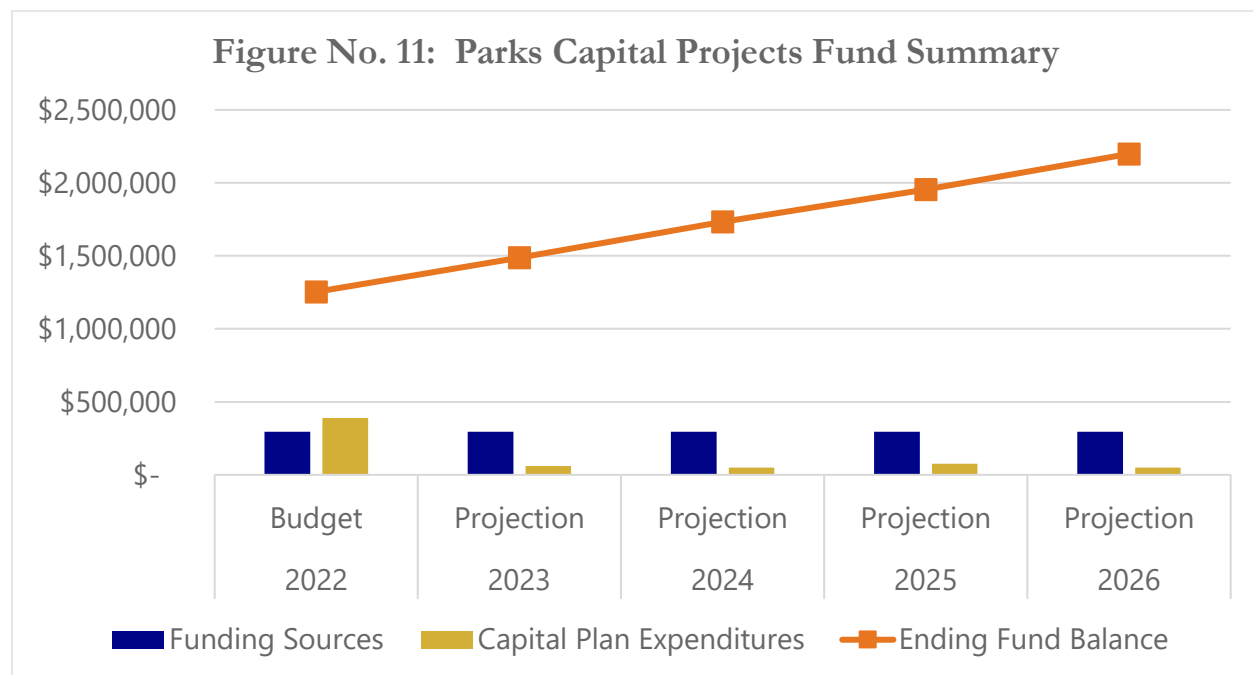
In 2021, the Council will consider the adoption of a Park System Master Plan (Plan). Given the anticipated financial impact of the Plan, the Proposed 2022-2026 CIP temporarily suspends most fund activities to increase the resources generally available to implement the Plan and avoid any unnecessary or unplanned Park System improvements pending Plan adoption. During this transition, the Parks Capital Projects Fund will continue to support capital projects for the Springbrook Nature Center and to maintain the safety of the Park System. It will also provide budget authority for design and engineering costs related to the Plan.

Through this approach, the fund may reserve additional monies to support anticipated Plan activities. In fact, the balance for the Parks Capital Projects Fund increases by about \$850,000 by the end of the financial plan, from an estimated beginning balance of about \$1,348,700 in 2022 to an estimated ending fund balance of about \$2,198,700 in 2026. Figure No. 11 outlines the financial position of the fund over the five-year period (excluding the Provisional Projects).

Despite the needs associated with the Plan, the Proposed 2022–2026 CIP reallocates \$375,000 of municipal liquor proceeds, over the five-year period, from the Parks Capital Projects Fund to the Equipment Capital Projects Fund to support the planned replacement of a Heavy Rescue Fire Engine in 2022 (Project No. 410–21–22901) and an Aerial Platform Apparatus (i.e., ladder truck) in 2026 (Project No. 410–21–25900). As a result, all municipal liquor proceeds will be used to support capital equipment needs.

In further anticipation of the Plan, the Proposed 2022–2026 CIP also include \$14,000,000 of Provisional Projects between 2023 and 2026. Although the City has not yet identified specific capital projects, the Plan will generally include about \$35,000,000 of improvements over a ten-year period. However, since the current fund balance cannot support these anticipated costs, and the City has not yet secured any funding sources, the Proposed 2022–2026 CIP identifies them as provisional to ensure they are captured in the financial planning purposes but excluded from any long-term projections. In all likelihood, the City will use some type of debt to finance the majority of the capital costs identified by the Plan.

Budget Reallocation. Based on current expenditure activity, the Proposed 2022–2026 CIP assumes no “carry-over” budget authority from 2021 in the Parks Capital Projects Fund.



PARKS CAPITAL PROJECTS FUND
2022 Capital Investment Program Budget and 2023 through 2026 Plan
Funding Sources and Expenditure Projections

Fund No. 407	2022	2023	2024	2025	2026	
Funding Sources	Budget	Projection	Projection	Projection	Projection	Total
Local Government Aid	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 625,000
Park Dedication Fees	5,000	5,000	5,000	5,000	5,000	25,000
Interest on Investments	15,000	15,000	15,000	15,000	15,000	75,000
To Be Determined (For Grant Matching)	50,000	50,000	50,000	50,000	50,000	250,000
Community Investment Fund (Transfer In)	100,000	100,000	100,000	100,000	100,000	500,000
Total Funding Sources	\$ 295,000	\$ 295,000	\$ 295,000	\$ 295,000	\$ 295,000	\$ 1,475,000
Capital Plan Expenditures						
Total Expenditures	\$ 390,000	\$ 60,000	\$ 50,000	\$ 75,000	\$ 50,000	\$ 625,000
Surplus (deficiency) of funding sources over (under) expenditures	\$ (95,000)	\$ 235,000	\$ 245,000	\$ 220,000	\$ 245,000	\$ 850,000
<i>Estimated Beginning Fund Balance</i>	<i>1,348,653</i>	<i>1,253,653</i>	<i>1,488,653</i>	<i>1,733,653</i>	<i>1,953,653</i>	<i>7,778,265</i>
Estimated Ending Fund Balance	\$ 1,253,653	\$ 1,488,653	\$ 1,733,653	\$ 1,953,653	\$ 2,198,653	\$ 8,628,265
Fund Balance Requirement (35% of Average)	\$ 43,750	\$ 43,750	\$ 43,750	\$ 43,750	\$ 43,750	\$ 218,750
Difference (\$)	1,209,903	1,444,903	1,689,903	1,909,903	2,154,903	8,409,515
Provisional Projects						
Funding Sources						
To Be Determined	\$ -	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 14,000,000
Total Funding Sources	\$ -	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 14,000,000
Capital Plan Expenditures	\$ -	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 14,000,000
Total Expenditures	\$ -	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 14,000,000

City of Fridley, Minnesota
Capital Investment Program
 2022 thru 2026

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2022	2023	2024	2025	2026	Total
Parks Capital Project							
Park System Master Plan Improvements	407-31-20726	150,000					150,000
Park Improvement Grant Matching	407-31-22600	50,000	50,000	50,000	50,000	50,000	250,000
General Park System Maintenance	407-31-22604	150,000					150,000
SNC Boardwalk Replacement	407-31-23443		10,000				10,000
SNC Security Upgrades	407-41-22900	40,000					40,000
SNC Parking Lot Maintenance	407-41-25900				25,000		25,000
Parks Capital Project Total		390,000	60,000	50,000	75,000	50,000	625,000
<i>Local Government Aid</i>		125,000	10,000				135,000
<i>Parks Capital Impr. Fund Reserves</i>		140,000			25,000		165,000
<i>To Be Determined</i>		50,000	50,000	50,000	50,000	50,000	250,000
<i>Transfer In</i>		75,000					75,000
Parks Capital Project Total		390,000	60,000	50,000	75,000	50,000	625,000
Provisional Projects							
Park System Master Plan, Provisional Improvements	407-41-0000		3,500,000	3,500,000	3,500,000	3,500,000	14,000,000
Provisional Projects Total			3,500,000	3,500,000	3,500,000	3,500,000	14,000,000
<i>To Be Determined</i>			3,500,000	3,500,000	3,500,000	3,500,000	14,000,000
Provisional Projects Total			3,500,000	3,500,000	3,500,000	3,500,000	14,000,000
Grand Total		390,000	3,560,000	3,550,000	3,575,000	3,550,000	14,625,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Parks Capital Project
Contact Community Services Director
Type Park Improvements
Useful Life 30 years
Category CSER - Recreation

Project # 407-31-20726
Project Name Park System Master Plan Improvements

Account No.: 407-3160-702100

Description

In 2019, the City initiated the development of a Park System Master Plan (Plan), which will identify a series of improvements for the parks and trails located throughout the City. This project will support design and engineering cost associated with the Plan following adoption by the City Council.

Justification

Following the formal adoption of the Plan, the City will undertake planning and design efforts to realize projects and other items identified in the Plan development process. Any subsequent project will require independent budget authority as authorized by the City Council.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	150,000					150,000
Total	150,000					150,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	125,000					125,000
Transfer In	25,000					25,000
Total	150,000					150,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Parks Capital Project
Contact Community Services Director
Type Park Improvements
Useful Life 10 years
Category CSER - Recreation

Project # 407-31-22600
Project Name Park Improvement Grant Matching

Account No.: 407-3160-702100

Description

This project provides funds to support matching requirements of the various grants identified by the City to support improvements and other changes throughout the park system.

Justification

Throughout the year, the City identifies various grant program and funding opportunities to support the park system. This project provides monies to meet such requirements on an as needed basis.

Expenditures	2022	2023	2024	2025	2026	Total
Other	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Funding Sources	2022	2023	2024	2025	2026	Total
To Be Determined	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Parks Capital Project
Contact Community Services Director
Type Park Improvements
Useful Life 10 years
Category CSER - Recreation

Project # 407-31-22604
Project Name General Park System Maintenance

Account No.: 407-3160-635100

Description

This project provides funds to support deferred park and trail system maintenance, pending the adoption and implementation of the Park System Master Plan (Plan).

Justification

Throughout the year, the City identifies miscellaneous improvements or needs throughout the park system. Generally, this project will provide an identified source of funds to support costs associated with these improvements and modifications.

Expenditures	2022	2023	2024	2025	2026	Total
Other	150,000					150,000
Total	150,000					150,000

Funding Sources	2022	2023	2024	2025	2026	Total
Parks Capital Impr. Fund Reserves	100,000					100,000
Transfer In	50,000					50,000
Total	150,000					150,000

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Parks Capital Project
Contact Community Services Director
Type Park Improvements
Useful Life 15 years
Category CSER - SNC

Project # 407-31-23443
Project Name SNC Boardwalk Replacement

Account No.: 407-3160-635100

Description

This project constitutes work to repair and replace trails, bridges and boardwalks at Springbrook Park, home of the Springbrook Nature Center (SNC).

Justification

This project includes replacement and repairs to the existing trails, bridges, and boardwalks at Springbrook Park.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		10,000				10,000
Total		10,000				10,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid		10,000				10,000
Total		10,000				10,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Provisional Projects
Contact Community Services Director
Type Improvement
Useful Life 30 years
Category CSER - Recreation

Project # 407-41-0000
Project Name Park System Master Plan, Provisional Improvements

Account No.: 407-4100-701100

Description

In 2019, the City initiated the development of a Park System Master Plan (Plan), which will identify a series of improvements for the parks and trails located throughout the City. At present, the City has not yet identified individual projects, but staff anticipate the cost of the Plan to total about \$28,000,000 over a ten year period. The City does not anticipate major expenditures until 2021, after the formal adoption of the Plan.

Justification

This is a provisional project, which allows the City to indicate an intention to expend funds through the Capital Investment Program, but does not identify funding sources of the sequencing of particular projects or activities.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design		350,000	350,000	350,000	350,000	1,400,000
Construction/Maintenance		3,150,000	3,150,000	3,150,000	3,150,000	12,600,000
Total		3,500,000	3,500,000	3,500,000	3,500,000	14,000,000

Funding Sources	2022	2023	2024	2025	2026	Total
To Be Determined		3,500,000	3,500,000	3,500,000	3,500,000	14,000,000
Total		3,500,000	3,500,000	3,500,000	3,500,000	14,000,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Parks Capital Project
Contact Community Services Director
Type Buildings
Useful Life 20 years
Category CSER - SNC

Project # 407-41-22900
Project Name SNC Security Upgrades

Account No.: 407-3160-703100

Description

The project will replace security system components and improve integration with the City's new security system.

Justification

Integration of the Springbrook Nature Center (SNC) security system will provide for more robust and uniform monitoring of facilities at SNC by incorporating it into the more sophisticated systems in use at the Fridley Civic Campus.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	40,000					40,000
Total	40,000					40,000

Funding Sources	2022	2023	2024	2025	2026	Total
Parks Capital Impr. Fund Reserves	40,000					40,000
Total	40,000					40,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Parks Capital Project
Contact Community Services Director
Type Improvement
Useful Life 20 years
Category CSER - SNC

Project # 407-41-25900
Project Name SNC Parking Lot Maintenance

Account No.: 407-4190-635100

Description

The project will provide for major maintenance of the Springbrook Nature Center (SNC) parking, driveway and walking areas.

Justification

The project will provide pavement improvements the maintain safe and acceptable conditions for a high-use public facility.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance				25,000		25,000
Total				25,000		25,000

Funding Sources	2022	2023	2024	2025	2026	Total
Parks Capital Impr. Fund				25,000		25,000
Reserves						
Total				25,000		25,000

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INFORMATION TECHNOLOGY CAPITAL PROJECTS



Introduction and Allowable Uses

The Information Technology (IT) Capital Projects Fund accounts for funds accumulated for the acquisition, expansion, improvement, replacement and/or major repairs of IT resources and systems, including: computers; enterprise-level or major software; networking equipment; servers; and other significant hardware. The IT Capital Projects Fund may not support ongoing IT costs or operations, such as licensing and maintenance fees.

The primary funding sources for this fund include LGA, property taxes and State grants. At present, no other CIP section receives property tax support for its activities or projects.

Project Highlights

In 2022, the CIP for the IT Capital Projects Fund appropriates \$331,000 of budget authority for 10 capital projects, most notably:

- \$113,000, for the regular replacement of various computers, servers, network equipment and peripheral devices as well as the purchase of new equipment as determined by the annual IT Project Schedule and associated three-year strategic plan (Project No. 409-13-22001);
- \$75,000, the purchase of a plotter (i.e., printer) for various street signs and its associated software (Project No. 409-31-22303); and
- \$40,000, to support audio/visual capabilities in select conference room throughout the Fridley Civic Campus (Project No. 409-13-22301).

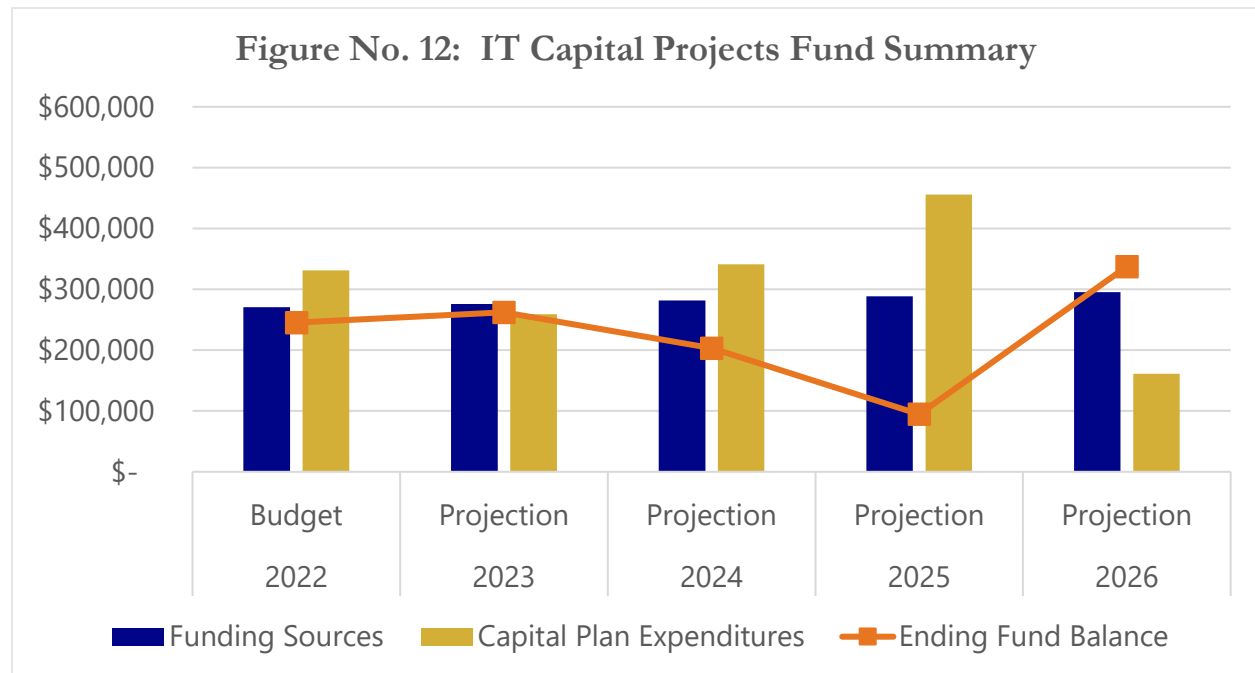
In addition to these activities, the IT Capital Projects Fund supports the research and development of technology solutions for the City through an annual appropriation of \$10,000 in the form of an "Information Technology Innovation Set-Aside" (Project No. 409-13-22003). Generally, the set-aside allows the City to respond in the timelier fashion to the technology needs of the organization and technology developments outside of the regular CIP development schedule. Regardless of the capital project, all expenditures supported by the IT Capital Project Fund must be consistent with the IT System Principles as authorized by the City Manager in 2019.

Financial Summary

Due to the planned level of expenditures, the City will use approximately \$60,500 of fund balance in 2022. As such, the IT Capital Projects Fund remains about \$137,100 above the fund balance threshold for the fund. Based on the projected expenditures, the fund will fail to meet the fund balance threshold in 2025, due to the planned replacement of a network switch (Project No. 409-13-25301). However, the City plans to contribute approximately \$229,200 to fund balance in 2026, which will return the IT Capital Projects Fund to compliance with the fund balance requirement. Figure No. 12 outlines the planned activities and corresponding change in fund balance.

Given the cost pressure on the fund over the projection period, the Proposed 2022–2026 CIP assumes an eight percent increase in the property tax levy for the IT Capital Project Fund annually. Additionally, to provide for structural balance in the fund, the property tax levy will likely need to increase at a same or similar rate beyond 2026, primarily to support the replacement cost of ordinary City technology (e.g., laptops, phones, printers). The City will also attempt, whenever possible, to reallocate LGA from the General Fund to the IT Capital Projects Fund to support the cost of other IT infrastructure needs.

Budget Reallocation. Based on current expenditure activity, the Proposed 2022–2026 CIP assumes no “carry-over” budget authority for 2021 in the IT Capital Projects Fund.



INFORMATION TECHNOLOGY CAPITAL PROJECTS FUND
2022 Capital Investment Program Budget and 2023 through 2026 Plan
Funding Sources and Expenditure Projections

Item 1.

Fund No. 409	2022	2023	2024	2025	2026	
Funding Sources	Budget	Projection	Projection	Projection	Projection	Total
Property Taxes	\$ 68,500	\$ 74,000	\$ 79,900	\$ 86,300	\$ 93,200	\$ 401,900
Local Government Aid	200,000	200,000	200,000	200,000	200,000	1,000,000
Interest on Investments	2,000	2,000	2,000	2,000	2,000	10,000
Total Funding Sources	\$ 270,500	\$ 276,000	\$ 281,900	\$ 288,300	\$ 295,200	\$ 1,411,900
Capital Plan Expenditures						
Total Expenditures	\$ 331,000	\$ 259,000	\$ 341,000	\$ 456,000	\$ 161,000	\$ 1,548,000
Surplus (deficiency) of funding sources over (under) expenditures	\$ (60,500)	\$ 17,000	\$ (59,100)	\$ (167,700)	\$ 134,200	\$ (136,100)
<i>Estimated Beginning Fund Balance</i>	<i>305,942</i>	<i>245,442</i>	<i>262,442</i>	<i>262,442</i>	<i>203,342</i>	<i>1,279,610</i>
Estimated Ending Fund Balance	\$ 245,442	\$ 262,442	\$ 203,342	\$ 94,742	\$ 337,542	\$ 1,143,510
Fund Balance Requirement (35% of Average)	\$ 108,360	\$ 108,360	\$ 108,360	\$ 108,360	\$ 108,360	\$ 541,800
Difference (\$)	137,082	154,082	94,982	(13,618)	229,182	601,710

City of Fridley, Minnesota
Capital Investment Program
 2022 thru 2026

Item 1.

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2022	2023	2024	2025	2026	Total
Info. Tech. Cap. Project							
Website Redevelopment Project	225-41-23701		60,000				60,000
Technology Purchases and Upgrades	409-13-22001	113,000	118,000	120,000	120,000	120,000	591,000
Information Technology Innovation Set-Aside	409-13-22003	10,000	10,000	10,000	10,000	10,000	50,000
Laserfiche Expansion	409-13-22004	10,000	10,000	10,000	10,000	10,000	50,000
CitizenServe Software Expansion	409-13-22008	10,000					10,000
Conference Room Audio/Visual Upgrades	409-13-22301	40,000					40,000
SQL Server Upgrade	409-13-22305	20,000					20,000
Criminal Justice Data Network Server Replacement	409-13-22306	10,000					10,000
Squad Vehicle Equipment Replacement	409-13-22307	33,000	21,000	21,000	21,000	21,000	117,000
Unmanned Aircraft Systems Data Storage	409-13-22308	10,000					10,000
Virtual Desktop Infrastructure Implementation	409-13-23303		100,000				100,000
VSAN Replacement	409-13-24302			180,000			180,000
Firewall Replacement	409-13-25300				45,000		45,000
Network Switch Replacement	409-13-25301				250,000		250,000
Traffic/Street Sign Plotter	409-31-22303	75,000					75,000
Info. Tech. Cap. Project Total		331,000	319,000	341,000	456,000	161,000	1,608,000
Cable TV Fund Reserves			60,000				60,000
IT Fund Reserves		62,523		61,129	169,739		293,391
Local Government Aid		200,000	185,045	200,000	200,000	67,838	852,883
Property Tax Levy		68,477	73,955	79,871	86,261	93,162	401,726
Info. Tech. Cap. Project Total		331,000	319,000	341,000	456,000	161,000	1,608,000
Grand Total		331,000	319,000	341,000	456,000	161,000	1,608,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project
Contact City Manager
Type Technology
Useful Life 5 years
Category City Manager - Communicati

Project # 225-41-23701
Project Name Website Redevelopment Project

Account No.: 225-4170-635130

Description

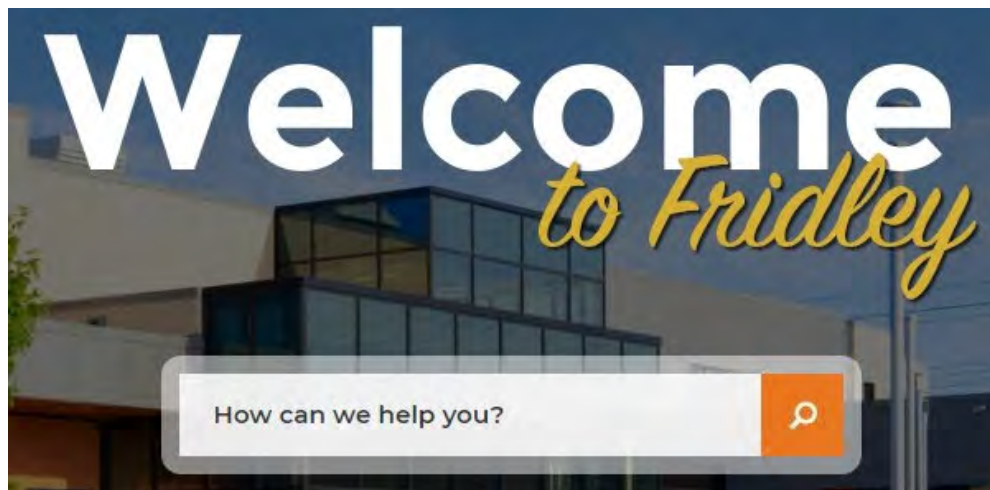
This project will support the costs associated with the redevelopment the existing City website. It will also include the selection of a new e-mail/digital communications platform.

Justification

The City continues to respond to an increasing number of digital communications requests, which now require additional tools and a more comprehensive marketing platform. Additionally, a more robust website will provide residents and interested parties with more convenient access information and reduce the amount of staff time spent responding to basic inquiries.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings		60,000				60,000
Total		60,000				60,000

Funding Sources	2022	2023	2024	2025	2026	Total
Cable TV Fund Reserves		60,000				60,000
Total		60,000				60,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project

Contact Finance Director

Type Technology

Useful Life 5 years

Category Finance - Information Tech

Project # 409-13-22001

Project Name Technology Purchases and Upgrades

Account No.: 409-1330-635130

Description

This project provides funding for the regular replacement of computers, including desktops, laptops and servers, local area network equipment, printers, peripheral devices, telecommunication improvements and software. Also, it provides for the purchase of new minor equipment and software that serves the City, including:

- Assessing Division Field Technology (\$5,000);
- Agreement Management Software (\$5,000); and an
- Enterprise Password Management Solution (\$3,000).

Justification

The regular replacement of technology items maintains warranty on systems, enables greater functionality and efficiency, enhances security and support employee productivity. Generally, the City replaces equipment of the following schedule:

- Most PCs are on a four-year replacement cycle;
- Laptops used in difficult environments are replaced every three years;
- Copiers and printers are eligible for replacement every four to five years; and
- Network equipment, including servers and LAN/WAN hardware, are eligible for replacement every four to five years.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	113,000	118,000	120,000	120,000	120,000	591,000
Total	113,000	118,000	120,000	120,000	120,000	591,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	44,523	44,045	40,129	33,739	26,838	189,274
Property Tax Levy	68,477	73,955	79,871	86,261	93,162	401,726
Total	113,000	118,000	120,000	120,000	120,000	591,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project

Contact Finance Director

Project # 409-13-22003

Project Name Information Technology Innovation Set-Aside

Type Technology

Useful Life 5 years

Category Finance - Information Tech

Account No.: 409-1330-635130

Description

The project supports the initial cost of the exploration and development of new technology solutions for the organization. All expenditures supported by the project must be consistent with the IT System Principles.

Justification

The set-aside allows the City to respond in the timelier fashion to the technology needs of the organization and technology developments outside of the regular CIP development schedule.

Expenditures	2022	2023	2024	2025	2026	Total
Other	10,000	10,000	10,000	10,000	10,000	50,000
Total	10,000	10,000	10,000	10,000	10,000	50,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	10,000	10,000	10,000	10,000	10,000	50,000
Total	10,000	10,000	10,000	10,000	10,000	50,000

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project
Contact Finance Director
Type Technology
Useful Life 5 years
Category Finance - City Clerk's Office

Project # 409-13-22004
Project Name Laserfiche Expansion

Account No.: 409-1330-635130

Description

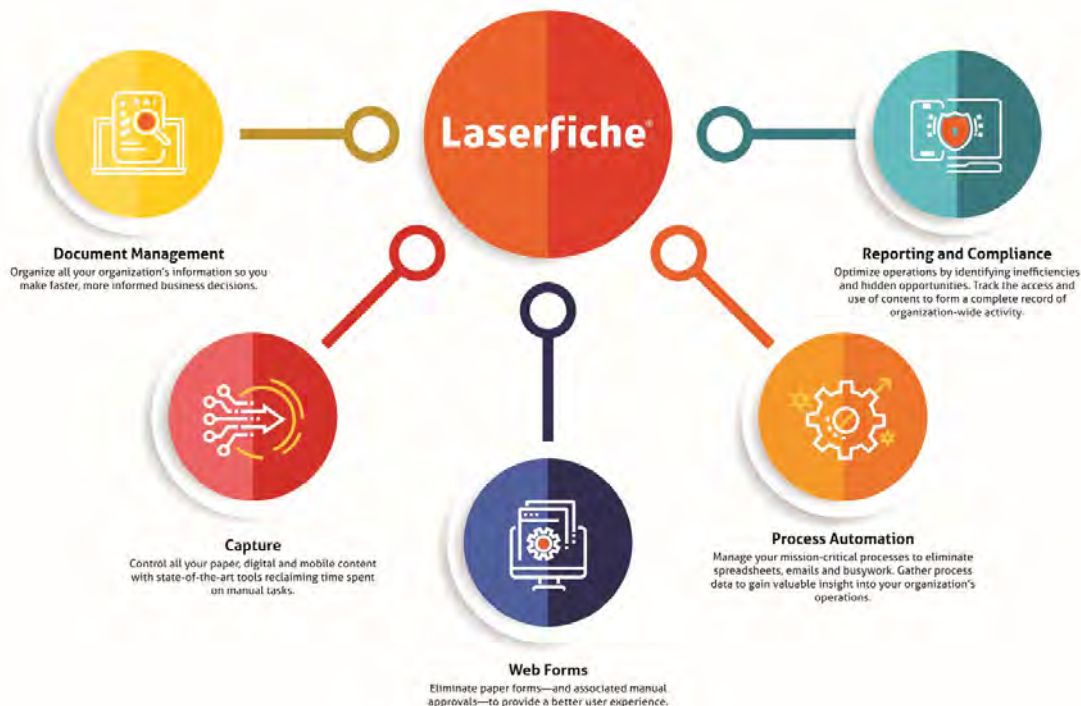
This project will continue the effort to expand and improve the City's document imaging, including additional license purchasing, professional services, and programming.

Justification

The project will improve the efficiency of business processes, provide easier access to important information, improve retrieval times and increase the productivity of various departments. It also supports the IT System Principles goals to expand or build upon existing systems.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	10,000	10,000	10,000	10,000	10,000	50,000
Total	10,000	10,000	10,000	10,000	10,000	50,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	10,000	10,000	10,000	10,000	10,000	50,000
Total	10,000	10,000	10,000	10,000	10,000	50,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project
Contact Finance Director
Type Technology
Useful Life 5 years
Category CD - Planning

Project # 409-13-22008
Project Name CitizenServe Software Expansion

Account No.: 409-1330-635130

Description

The project will support additional upgrades and improvements for the software currently used by the Planning and Buildings Inspection Divisions of the Community Development Department, including additional user licensing.

Justification

Code enforcement, business licensing, and many other City functions have been migrated to the Citizenserve software package. This project provides additional funding for minor upgrades and changes to the operation of the system as well as additional user licenses.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	10,000					10,000
Total	10,000					10,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	10,000					10,000
Total	10,000					10,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project

Contact Finance Director

Type Technology

Useful Life 10 years

Category Finance - Information Tech

Project # 409-13-22301

Project Name Conference Room Audio/Visual Upgrades

Account No.: 409-1330-635130

Description

This project supports upgrades to the audio/visual capabilities in select conference rooms throughout the Fridley Civic Campus.

Justification

Some large conference rooms at the Fridley Civic Campus have relatively poor audio/visual quality for video conferencing due to having low range cameras and microphones. This project would upgrade those conference rooms to have similar capabilities to the Banfill Room.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	40,000					40,000
Total	40,000					40,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	40,000					40,000
Total	40,000					40,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project

Contact Finance Director

Type Technology

Useful Life 5 years

Category Finance - Information Tech

Project # 409-13-22305

Project Name SQL Server Upgrade

Account No.: 409-1330-635130

Description

This project will support the cost of upgrading the Microsoft SQL Database Server and client access licenses, including for the main database server and the InCode10 (i.e., financial software) database server. The project also provides for software assurance and client access licenses.

Justification

The current database software versions are out of date and approaching the end of their support window. The software assurance and client access licenses allow the City to access the latest versions of the software moving forward without paying additional relicensing costs.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	20,000					20,000
Total	20,000					20,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	20,000					20,000
Total	20,000					20,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project
Contact Finance Director
Type Technology
Useful Life 5 years
Category Public Safety - Police

Project # 409-13-22306
Project Name Criminal Justice Data Network Server Replacement

Account No.: 409-1330-635130

Description

This project would support the replacement of the Virtual Private Network (VPN) routers for the Criminal Justice Data Network (CJDN) server. It would replace both the firewall that serves as a VPN endpoint from the squad cars and the router that provides secure connections to the State of Minnesota and Anoka County over the CJDN network.

Justification

The current hardware is at the end of its useable life and will no longer be supported. It has also been experiencing performance issues. Additionally, Criminal Justice Information System policies require the hardware and software to be fully supported by the vendor.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	10,000					10,000
Total	10,000					10,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	10,000					10,000
Total	10,000					10,000

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project
Contact Finance Director
Type Technology
Useful Life 5 years
Category Public Safety - Police

Project # 409-13-22307
Project Name Squad Vehicle Equipment Replacement

Account No.: 409-1330-635130

Description

This project supports the replacement of in-squad vehicle cameras, computers and printers. These devices were previously purchased through the Capital Equipment Plan. However, after internal discussion, staff determined that these purchases should be supported by the IT CIP.

Justification

Annually, the City replaces four Police Division vehicles and their associated equipment. This project replaces aging equipment consistent with the vehicle replacement schedule.

In 2022, the project will support the cost to migrate to a new cloud-based, in-squad camera system.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	33,000	21,000	21,000	21,000	21,000	117,000
Total	33,000	21,000	21,000	21,000	21,000	117,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	33,000	21,000	21,000	21,000	21,000	117,000
Total	33,000	21,000	21,000	21,000	21,000	117,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project
Contact Finance Director
Type Technology
Useful Life 10 years
Category PW - Streets

Project # 409-13-22308
Project Name Unmanned Aircraft Systems Data Storage

Account No.: 409-1330-635130

Description

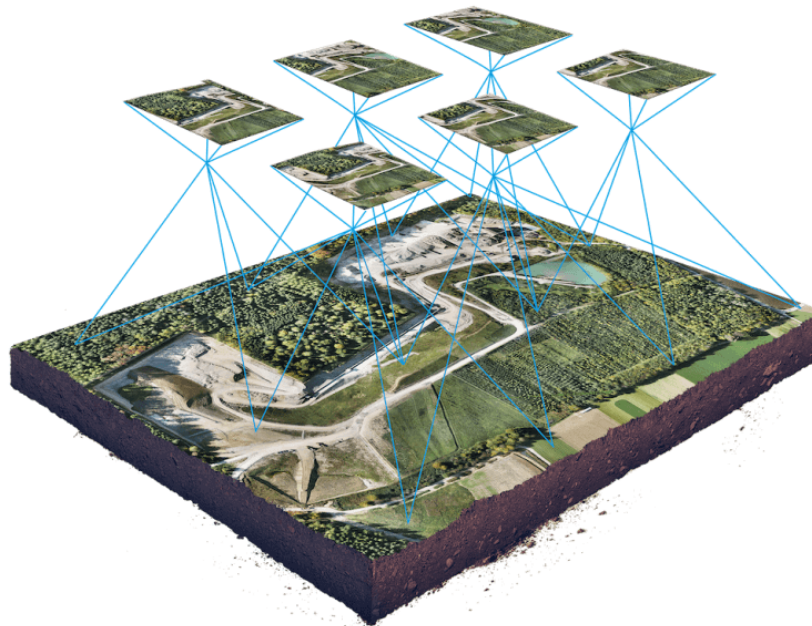
In 2019, the City purchases an unmanned aerial vehicle (UAV) or drone to assist with the inspection of public works projects. This project will provide for a dedicated data storage system, including permits, flight plans and video files.

Justification

Generally, the files created by UAVs tends to be relatively large and require a dedicated data storage solution. Additionally, the storage solution will allow the City to better catalog, manage and store images and video captured by the drone.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	10,000					10,000
Total	10,000					10,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	10,000					10,000
Total	10,000					10,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project

Contact Finance Director

Type Technology

Useful Life 10 years

Category Finance - Information Tech

Project # 409-13-23303

Project Name Virtual Desktop Infrastructure Implementation

Account No.: 409-1330-635130

Description

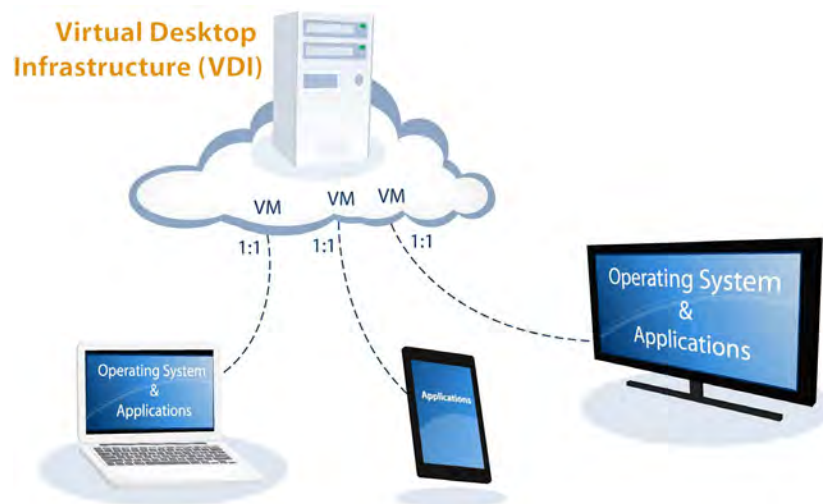
The project would support the implementation of a Virtual Desktop Infrastructure (VDI), including the necessary servers and associated devices.

Justification

The VDI implementation will reduce the cost and labor associated with the acquisition and maintenance of regular desktop computers. The project will also provide increased flexibility for staff and remote work.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings		100,000				100,000
Total		100,000				100,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid		100,000				100,000
Total		100,000				100,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project

Contact Finance Director

Type Unassigned

Useful Life 10 years

Category Finance - Information Tech

Project # 409-13-24302

Project Name VSAN Replacement

Account No.: 409-1330-704100

Description

This project supports the replacement and upgrade of City's virtual hosting environment.

Justification

The City's current virtual environment consists of a three-host, virtual storage network (VSAN). The physical servers that make up this environment will be at end-of-life in 2024, and the City will no longer be able to purchase maintenance agreements for them. These servers host important information resources and must be operational without interruption, so hardware maintenance is critical in the case of failure.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings			180,000			180,000
Total			180,000			180,000

Funding Sources	2022	2023	2024	2025	2026	Total
IT Fund Reserves			61,129			61,129
Local Government Aid			118,871			118,871
Total			180,000			180,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project

Contact Finance Director

Type Technology

Useful Life 5 years

Category Finance - Information Tech

Project # 409-13-25300

Project Name Firewall Replacement

Account No.: 409-1330-704100

Description

The project supports the replacement of the City's network firewall, which performs multiple security functions, including protecting internal City systems from external hackers, providing first-ring anti-virus protection and filtering outbound web traffic based content.

Justification

The City's current firewall system will reach the end of its useful life in 2025. As technology changes, and hacking becomes more sophisticated, security technology must be kept up to date in order to continue to protect the City's information assets. Firewalls and other networking systems also need to keep pace with the increasing bandwidth needs of users.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings				45,000		45,000
Total				45,000		45,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid				45,000		45,000
Total				45,000		45,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project

Contact Finance Director

Type Technology

Useful Life 5 years

Category Finance - Information Tech

Project # 409-13-25301

Project Name Network Switch Replacement

Account No.: 409-1330-704100

Description

Replacement of the City's network switching infrastructure, which is the foundation of all informational technology connectivity throughout the City.

Justification

The City's network switch infrastructure was upgraded as part of the move to the Fridley Civic Campus project in 2018 and, as of 2025, the equipment will be nearing its end-of-life. At that time, a determination will need to be made about upgrading the equipment to facilitate technology changes, bandwidth concerns, security issues and maintenance availability.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings				250,000		250,000
Total				250,000		250,000

Funding Sources	2022	2023	2024	2025	2026	Total
IT Fund Reserves				169,739		169,739
Local Government Aid				80,261		80,261
Total				250,000		250,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Info. Tech. Cap. Project
Contact Public Works Director
Type Equipment
Useful Life 15 years
Category PW - Streets

Project # 409-31-22303
Project Name Traffic/Street Sign Plotter

Account No.: 409-1330-704100

Description

This project provides for the purchase of a plotter to create various street signs and traffic control signs.

Justification

This equipment will be used to make street signs and regulatory signs to save on purchasing these projects from external sources.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	75,000					75,000
Total	75,000					75,000

Funding Sources	2022	2023	2024	2025	2026	Total
IT Fund Reserves	62,523					62,523
Local Government Aid	12,477					12,477
Total	75,000					75,000



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EQUIPMENT CAPITAL PROJECTS

Introduction and Allowable Uses

The Equipment Capital Projects Fund, also known as the Capital Equipment Program (CEP), accounts for funds accumulated for the acquisition, lease, replacement and/or major repairs of larger or more expensive equipment, including: public works and public safety vehicles and equipment; parks and landscaping equipment; and other major equipment needs as determined by the City Manager and Council.

The primary funding sources for this fund includes auction proceeds, Federal grants, LGA, municipal liquor store proceeds and utility or franchise fees (if applicable). Additionally, the City no longer makes use of equipment certificates or other forms of debt to finance the acquisition or replacement of equipment.

Unlike the other sections of the CIP, the CEP may reference other capital project or enterprise funds as funding sources to support the acquisition or replacement of vehicles and equipment. As such, the CEP allows the City to budget and plan for equipment needs across the entire organization and through a unified process.

Project Highlights

In 2022, the CIP for the Equipment Capital Projects Fund appropriates \$1,681,500 of budget authority for 22 capital projects, most notably:

- \$800,000, for the replacement of a Heavy Rescue Fire Engine (Project No. 410-21-22901);
- \$260,000, for the replacement of a dump truck and its associated equipment (Project No. 410-31-22801); and
- \$146,000, for both the lease (Project No. 410-21-22103) and purchase (Project No. 410-21-22100) of vehicles for the Police Division.

Financial Summary

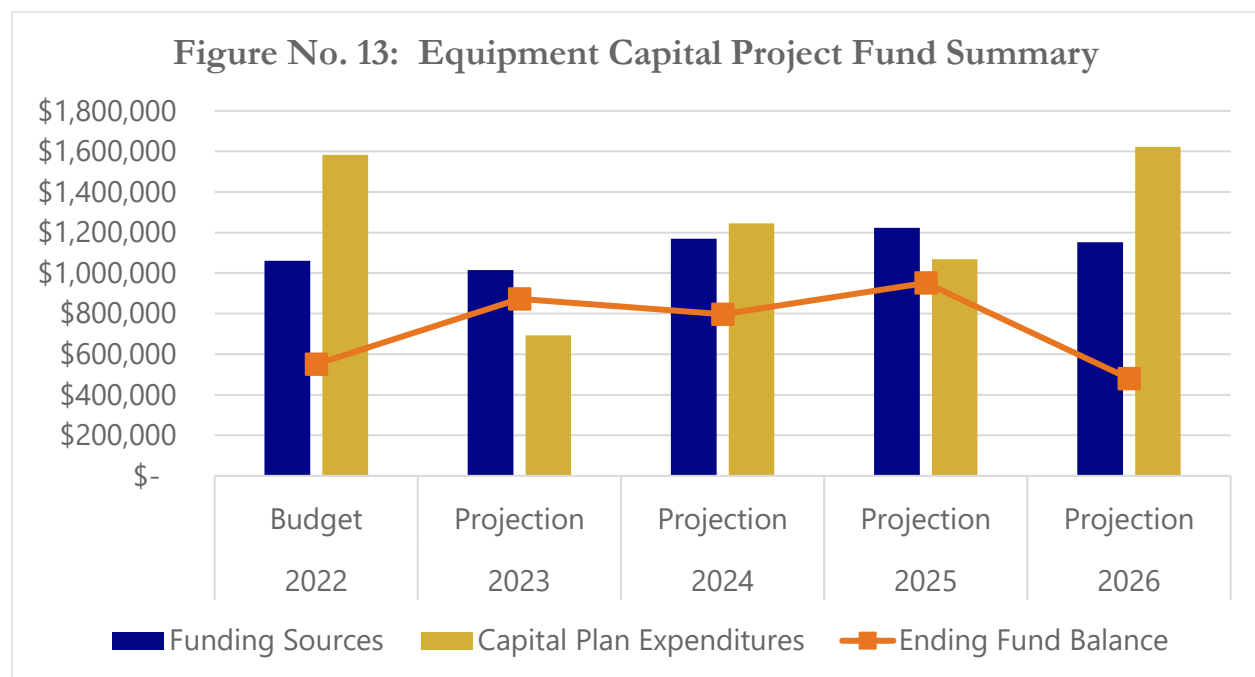
Due to the planned level of expenditures, the City will use approximately \$522,500 of fund balance to support capital projects in 2022. The significant decrease in fund balance may be primarily attributed to the planned replacement of a Heavy Rescue Fire Engine (Project No. 410-21-22901). The fund remains compliant through 2026, when the City plans to use approximately \$471,300 of fund balance to support certain capital projects.

Similar to the dynamic in 2022, the significant decrease in fund balance may be primarily attributed to the planned replacement of the Aerial Platform Apparatus (i.e., ladder truck) in 2026 (Project No. 410-21-25900). Given the financial stress placed on the fund by these major equipment replacements, the Proposed 2022-2026 CIP reallocates \$375,000 of municipal liquor proceeds, over the five-year period, from the Parks Capital Projects Fund to the Equipment Capital Projects Fund. Additionally, the City plans to allocate an additional \$225,000 of LGA over the same period of time to support the cost of capital equipment replacement. Ultimately, this approach

will allow the City to replace nearly \$2,000,000 of Fire Division equipment without the use of an equipment certificate (i.e., borrowing money), achieving a long-standing goal of the City Manager and Council.

Additionally, the City Manager, following a review by the Council, authorized the use of long-term leases in lieu of acquisition for certain vehicles, most notably for the Public Works and Community Development Departments. By leasing certain vehicles, the City may reduce the overall cost of ownership by acquiring then selling vehicles sooner to realize higher resale or trade-in values. Similar to the estimate from previous year, the City anticipates about \$619,700 in additional revenue from the earlier disposal of vehicles. The program also provides the City will a safer, more full-efficient fleet requiring less repair, which better protects staff and reduces operating costs.

Budget Reallocation. Based on current expenditure activity, the Proposed 2022–2026 CIP assumes no “carry-over” budget authority for 2021 in the Equipment Capital Projects Fund.



EQUIPMENT CAPITAL PROJECTS FUND
2022 Capital Investment Program Budget and 2023 through 2026 Plan
Funding Sources and Expenditure Projections

Item 1.

Fund No. 410	2022	2023	2024	2025	2026	
Funding Sources	Budget	Projection	Projection	Projection	Projection	Total
Local Government Aid	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 3,500,000
Liquor Store Proceeds (Transfer)	250,000	250,000	250,000	250,000	250,000	1,250,000
Interest on Investments	7,500	7,500	7,500	7,500	7,500	37,500
Auction Proceeds	102,400	57,900	211,500	265,600	194,300	831,700
Total Funding Sources	\$ 1,059,900	\$ 1,015,400	\$ 1,169,000	\$ 1,223,100	\$ 1,151,800	\$ 5,619,200
Capital Plan Expenditures						
Total Expenditures	\$ 1,582,400	\$ 693,300	\$ 1,245,400	\$ 1,068,500	\$ 1,623,100	6,212,700
Surplus (deficiency) of funding sources over (under) expenditures	\$ (522,500)	\$ 322,100	\$ (76,400)	\$ 154,600	\$ (471,300)	(593,500)
<i>Estimated Beginning Fund Balance</i>	<i>1,073,777</i>	<i>551,277</i>	<i>873,377</i>	<i>796,977</i>	<i>951,577</i>	<i>4,246,985</i>
Estimated Ending Fund Balance	\$ 551,277	\$ 873,377	\$ 796,977	\$ 951,577	\$ 480,277	3,653,485
Fund Balance Requirement (35% of Average)	\$ 434,889	\$ 434,889	\$ 434,889	\$ 434,889	\$ 434,889	2,174,445
Difference (\$)	116,388	438,488	362,088	516,688	45,388	1,479,040

City of Fridley, Minnesota
Capital Investment Program
 2022 thru 2026

Item 1.

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2022	2023	2024	2025	2026	Total
Equipment Capital Project							
City Council Chamber Upgrades (New)	225-41-22700	12,000	38,000	43,000			93,000
Assessing Division Vehicle Replacement (Lease)	410-13-22200	6,000	6,000	12,000	12,000	12,000	48,000
Public Safety Communication Equipment Replacement	410-21-21105	48,600	30,000				78,600
Personal Protective Equipment Replacement	410-21-21903	30,000					30,000
Police Division Vehicle Replacement	410-21-22100	56,000	56,000	56,000	56,000	56,000	280,000
Firearm and Taser Replacement	410-21-22101	57,000		125,000			182,000
Police Division Vehicle Replacement (Lease)	410-21-22103	90,000	150,000	170,000	170,000	170,000	750,000
Fire Rescue Truck Replacement	410-21-22900	55,000		90,000			145,000
Fire Engine/Heavy Rescue Replacement	410-21-22901	800,000					800,000
Aerial Platform Apparatus Replacement	410-21-25900					1,100,000	1,100,000
Pick-Up Truck Replacement (Lease)	410-31-21600	25,400	30,200	51,400	65,000	78,000	250,000
Engineering Division Vehicle Replacements (Lease)	410-31-22151	12,000	17,100	35,000	52,900	44,500	161,500
One-Ton Dump Truck Replacement	410-31-22600	60,000		160,000			220,000
Lawn and Field Care Equipment Replacement	410-31-22603	27,000	30,000	12,000	24,000	35,000	128,000
Dump Truck and Equipment Replacement	410-31-22801	260,000	270,000				530,000
Pick-Up Truck and Equipment Replacement (Lease)	410-31-22802	31,400	34,000	58,000	86,600	85,600	295,600
Robotic Total Station	410-31-23400		40,000				40,000
One-Ton Dump Truck Replacement	410-31-24800			95,000			95,000
Wheeled Loader Replacement	410-31-24801			310,000			310,000
Forklift Replacement	410-31-24900			35,000			35,000
Aerial Boom Truck Replacement	410-31-25800				200,000		200,000
Asphalt Paver and Trailer Replacement	410-31-25801				360,000		360,000
Passenger Van Replacement (Lease)	410-41-22000	6,000	6,000	6,000	6,000	6,000	30,000
Building Ins. Division Vehicle Replacement (Lease)	410-51-22100			6,000	12,000	12,000	30,000
Planning Division Vehicle Replacement (Lease)	410-51-22200	12,000	12,000	12,000	12,000	12,000	60,000
Rental Ins. Division Vehicle Replacement (Lease)	410-51-22400	6,000	12,000	12,000	12,000	12,000	54,000
Water Pick-Up Truck Replacement (Lease)	601-60-22601	20,100	27,100	45,200	60,100	51,700	204,200
Backhoe Replacement	601-60-24601			140,000			140,000
Sanitary Sewer Pick-Up Truck Replacement (Lease)	602-60-22290	6,000	13,500	27,400	31,900	29,500	108,300
1-Ton Truck Replacement	602-60-22602	55,000					55,000
CCTV Sewer Camera System Replacement	602-60-25602				120,000		120,000
Storm Water Vehicle Replacement (Leases)	603-60-22390	6,000	6,000	6,000	6,000	6,000	30,000
Dirt Screener	603-60-23390		75,000				75,000
Equipment Capital Project Total		1,681,500	852,900	1,507,000	1,286,500	1,710,300	7,038,200
Auction Proceeds		102,400	57,900	199,500	265,600	190,300	815,700
Cable TV Fund Reserves		12,000	38,000	43,000			93,000
Capital Equip. Fund Reserves		545,100		166,000		510,000	1,221,100
Local Government Aid		700,000	555,000	700,000	604,400	700,000	3,259,400
Sanitary Sewer Utility Fund Reserves		51,000	9,000	12,000	135,000	21,000	228,000

Department	Project #	2022	2023	2024	2025	2026	Item 1.
Storm Water Utility Fund Reserves		6,000	81,000	6,000	6,000	6,000	105,000
Transfer In		250,000	91,000	243,500	242,500	250,000	1,077,000
Water Utility Fees		15,000	21,000	27,000	33,000	33,000	129,000
Water Utility Fund Reserves				110,000			110,000
Equipment Capital Project Total		1,681,500	852,900	1,507,000	1,286,500	1,710,300	7,038,200
Grand Total		1,681,500	852,900	1,507,000	1,286,500	1,710,300	7,038,200

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact City Manager
Type Equipment
Useful Life 10 years
Category City Manager - General

Project # 225-41-22700
Project Name City Council Chamber Upgrades (New)

Account No.: 225-4170-621150

Description

This project provides for various upgrades for the City Council Chambers, including:
 -2022, tricastar upgrade;
 -2023, monitor and camera upgrades; and
 -2024, camera and switcher upgrades.

Justification

The various upgrades will improve and maintain the ability of the City to broadcast high quality content at City Council and Advisory Commission meetings as well as other events in the City Council Chambers.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	12,000	38,000	43,000			93,000
Total	12,000	38,000	43,000			93,000

Funding Sources	2022	2023	2024	2025	2026	Total
Cable TV Fund Reserves	12,000	38,000	43,000			93,000
Total	12,000	38,000	43,000			93,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Public Works Director
Type Equipment
Useful Life 5 years
Category Finance - Assessing

Project # 410-13-22200
Project Name Assessing Division Vehicle Replacement (Lease)

Account No.: 410-1320-635110

Description

This project will provide for the replacement of two vehicles used by the City Assessor's Office, one in 2022 and the other in 2024. These vehicles will be leased through Enterprise Fleet Services.

Justification

Timely vehicle replacement allows the City to minimize annualized capital and operations costs, and provides high levels of service and safety to users of vehicles identified.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	6,000	6,000	12,000	12,000	12,000	48,000
Total	6,000	6,000	12,000	12,000	12,000	48,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds	1,500		1,500			3,000
Transfer In	4,500	6,000	10,500	12,000	12,000	45,000
Total	6,000	6,000	12,000	12,000	12,000	48,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Public Safety Director
Type Improvement
Useful Life 10 years
Category Public Safety - Police

Project # 410-21-21105
Project Name Public Safety Communication Equipment Replacement

Account No.: 410-2110-621150

Description

The Public Safety needs additional communication devices (e.g., police and fire portable radios, fire pagers, police vehicle radios) to update our aging current devices that are no longer serviceable, including:

- Emergency Operations Center (EOC), radio consolette;
- Fire, 10 800mhz pagers, 13 800mhz portable radios, five additional batteries and bank charger; and
- Police, five portable radios, five mobile radios, one dual radio and five batteries

Justification

The Fire Division currently needs additional portable radios and pages to reach full strength. The Police Division added staff, which caused a shortage of assigned radios. The six mobile radios being replaced are approximately 16 years old. The consolette system in the EOC would also need to be updated. That system is also more than 16 years old and was brought here from the old building. This would be replacing both police and fire consolette systems, roof penetrations for both antennas and labor.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	48,600	30,000				78,600
Total	48,600	30,000				78,600

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	48,600	30,000				78,600
Total	48,600	30,000				78,600

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Public Safety Director
Type Equipment
Useful Life 10 years
Category Public Safety - Fire

Project # 410-21-21903
Project Name Personal Protective Equipment Replacement

Account No.: 410-2190-621150

Description

The project will replace firefighter personal protective clothing that has expired under National Fire Protection Association Standard (NFPA) 1851 and provide a second set of personal protective clothing, which will allow for cleaning of contaminated personal protective clothing while allowing firefighters to remain in service. The project will also provide improved protection from carcinogenic agents by purchasing hoods with vapor barriers.

Justification

NFPA 1851 is the standard for firefighter protective clothing (PPE) and is currently being enforced by MN Occupational Health and Safety Administration. The standard requires that all PPE including helmets, hoods, coats, pants, gloves and boots to be replaced every 10 years regardless of condition. The Public Safety Department is anticipating an OSHA rule change that will require the new style of protective hood. The new style of hood adds additional cost.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	30,000					30,000
Total	30,000					30,000

Funding Sources	2022	2023	2024	2025	2026	Total
Transfer In	30,000					30,000
Total	30,000					30,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Public Works Director
Type Vehicles
Useful Life 10 years
Category Public Safety - Police

Project # 410-21-22100
Project Name Police Division Vehicle Replacement

Account No.: 410-2110-703100

Description

Fourteen police vehicles that are not assigned to 24/7 patrol use will be replaced on an 8-year cycle. This includes vehicles assigned to Detectives, Crime Prevention, Administration, and K9 handlers. Each year, either two Admin/Detective/Crime Prevention vehicles will be replaced or one marked police K9 vehicle will be replaced. These vehicles will be replaced every 8 years, or as needed based upon damage, mechanical needs, or the needs of the department.

Justification

The Police Division maintains a fleet of patrol vehicles and support vehicles. The patrol vehicles, which endure heavy use and therefore have a shorter useful life, are now being leased in a separate project and returned at the end of the lease. Since used squad cars are no longer available for use in a secondary role as Admin/Detective/Crime Prevention vehicles, this separate project allows for the purchase of new vehicles that will be kept longer and will have lower overall maintainan

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	56,000	56,000	56,000	56,000	56,000	280,000
Total	56,000	56,000	56,000	56,000	56,000	280,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds	6,000	6,000	6,000	6,000	6,000	30,000
Local Government Aid	50,000	50,000	50,000	50,000	50,000	250,000
Total	56,000	56,000	56,000	56,000	56,000	280,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Public Safety Director
Type Equipment
Useful Life 5 years
Category Public Safety - Police

Project # 410-21-22101
Project Name Firearm and Taser Replacement

Account No.: 410-2110-621150

Description

This project provides funding for the replacement of certain Police Division equipment, including:
-2022, 32 Taser X26P ECDs (Electronic Control Devices), which were last purchased in 2017; and
-2024, 45 handguns, 30 patrol rifles with optics, and two scoped rifles, which were last purchased between 2006 and 2017.

Justification

Firearms and tasers are valuable tools to keep our officers and citizens safe. It is imperative that each officer have dependable and effective firearms and tasers. The taser has proven to be an effective tool for reducing injuries to officers and suspects by eliminating the frequency officers engage in hard-hand use of force techniques. Handguns are carried by sworn officers at all times while on duty and they are expected to perform annual firearms qualifications and monthly training courses of fire. The patrol rifles that are deployed to each police vehicle and the firearms range will be 10 to 18 years old in 2024.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	57,000		125,000			182,000
Total	57,000		125,000			182,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	57,000		125,000			182,000
Total	57,000		125,000			182,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Public Safety Director
Type Vehicles
Useful Life 12 years
Category Public Safety - Police

Project # 410-21-22103
Project Name Police Division Vehicle Replacement (Lease)

Account No.: 410-2110-635110

Description

This project will provide funds for the Public Safety Department to replace four (4) Police Division vehicles. These vehicles will be leased through Enterprise Fleet Services.

Justification

A well maintained and functioning emergency vehicle fleet is essential to public safety and the security of the City. Regular replacement of the police primary emergency vehicle fleet is essential for the safety of police staff, citizens and the motoring public.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	90,000	150,000	170,000	170,000	170,000	750,000
Total	90,000	150,000	170,000	170,000	170,000	750,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	90,000	150,000	170,000	170,000	170,000	750,000
Total	90,000	150,000	170,000	170,000	170,000	750,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Public Safety Director
Type Vehicles
Useful Life 10 years
Category Public Safety - Fire

Project # 410-21-22900
Project Name Fire Rescue Truck Replacement

Account No.: 410-2190-703100

Description

This item provides for the scheduled replacement of three Fire Department Rescue trucks.
-2022, rescue/utility pick-up truck; and
-2024, two rescue trucks.

Justification

In 2022, a pick-up truck that was originally purchased in the year 2012 will be replaced. It is vital to the Fire Division operations to have a pick-up truck capable of hauling contaminated equipment back from fire scenes. This vehicle also doubles as a rescue truck capable of hauling emergency personnel and gear to a scene.

In 2024, two rescue vehicles that were originally purchased in 2014 will be replaced. The first rescue vehicle is used to transports command staff to an emergency scene and doubles as a Rescue vehicle. The second rescue vehicle is used to transport inspection staff. It also doubles as a rescue vehicle for payed on call fire fighters in the off hours. All 3 vehicles will have exceeded the anticipated service life of eight years.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	55,000		90,000			145,000
Total	55,000		90,000			145,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds			12,000			12,000
Capital Equip. Fund Reserves	6,500					6,500
Local Government Aid			63,000			63,000
Transfer In	48,500		15,000			63,500
Total	55,000		90,000			145,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Public Safety Director
Type Equipment
Useful Life 20 years
Category Public Safety - Fire

Project # 410-21-22901
Project Name Fire Engine/Heavy Rescue Replacement

Account No.: 410-2190-703100

Description

A replacement fire engine will be manufactured by a company that specializes in building combination fire engine/rescue trucks. As part of the truck purchase, the City will also include a certain amount of firefighting equipment as part of the replacement.

Justification

Engine No. 1 is the oldest of three engines that service the City. It was purchased in 2001 and refurbished in 2014. The truck served as the first out engine for most of its life, resulting in high mileage. Engine No. 1 is located at Station No. 1 and serves as the City's only fire engine/heavy rescue carrying specialized equipment for vehicle stabilization and extrication. The Engine will be more than 20 years old, which exceeds the Fire Diviions's vehicle replacement plan

The three fire engines contribute to the City's overall ability to provide fire protection and are necessary to maintain the City's Insurance Service Organization (ISO) Rating.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	800,000					800,000
Total	800,000					800,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds	25,000					25,000
Capital Equip. Fund Reserves	538,600					538,600
Local Government Aid	162,400					162,400
Transfer In	74,000					74,000
Total	800,000					800,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Safety Director

Project # 410-21-25900

Project Name Aerial Platform Apparatus Replacement

Type Equipment

Useful Life 20 years

Category Public Safety - Fire

Account No.: 410-2190-703100

Description

The projects support the cost of replacing the Aerial Platform Apparatus. In addition to the vehicle itself, this project includes replacement cost of some equipment carried on the large truck, which may not be included in the vehicle purchase (e.g., hoses, hand tools, ropes).

Justification

This will allow the City to maintain response using the current compliment of apparatus and equipment. The "ladder" truck allows firefighters more ability to safely operate at extension, performs rescue of victims from an elevation, access rooftops and perform swiftwater and/or high-angle rescues.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings					1,100,000	1,100,000
Total					1,100,000	1,100,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds					25,000	25,000
Capital Equip. Fund Reserves					510,000	510,000
Local Government Aid					459,000	459,000
Transfer In					106,000	106,000
Total					1,100,000	1,100,000

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 3 years

Category PW - Parks

Project # 410-31-21600

Project Name Pick-Up Truck Replacement (Lease)

Account No.: 410-3160-635110

Description

This project supports the replacement of pick-up trucks and associated equipment on an annual basis. These vehicles will be leased through Enterprise Fleet Services. The Public Works Park Maintenance Division will initiate 13 short term leases through 2026.

Justification

These vehicles are used as transportation for Parks Maintenance Division staff year-round, and may be used to support other City operations and projects. Timely vehicle replacement allows the City to minimize annualized capital and operations costs, and provides high levels of service and safety to users of vehicles identified.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	25,400	30,200	51,400	65,000	78,000	250,000
Total	25,400	30,200	51,400	65,000	78,000	250,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds	2,400	1,200	22,400	30,000	40,000	96,000
Transfer In	23,000	29,000	29,000	35,000	38,000	154,000
Total	25,400	30,200	51,400	65,000	78,000	250,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 3 years

Category PW - Engineering

Project # 410-31-22151

Project Name Engineering Division Vehicle Replacements (Lease)

Account No.: 410-3115-703100

Description

This project will provide for replacement of vehicles used in the Engineering Department through the City's vehicle lease program. These vehicles will be leased through Enterprise Fleet Services. The Public Works Engineering Division will initiate 9 short-term leases during through 2026.

Justification

Timely vehicle replacement allows the City to minimize annualized capital and operations costs, and provides high levels of service and safety to users of vehicles identified.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	12,000	17,100	35,000	52,900	44,500	161,500
Total	12,000	17,100	35,000	52,900	44,500	161,500

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds	6,000	5,100	20,000	36,000	26,500	93,600
Local Government Aid	6,000	12,000	15,000	16,900	18,000	67,900
Total	12,000	17,100	35,000	52,900	44,500	161,500



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 15 years

Category PW - Parks

Project # 410-31-22600

Project Name One-Ton Dump Truck Replacement

Account No.: 410-3160-703100

Description

This project supports the replacement of one-ton dump trucks and associated equipment on an annual basis. At present, the City plans to replace the following:

-2022, one-ton dump truck (No. 594); and

-2024, one-ton dump truck (No. 553), one-ton dump truck (No. 566).

Justification

These vehicles are used by the Parks Maintenance Division as a utility vehicle from April/May through September, and to plow cul-de-sacs and select streets. This equipment will allow the Public Works Department to continue providing its current level of service. It may also be used to support other City operations and projects.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	60,000		160,000			220,000
Total	60,000		160,000			220,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds	10,000		40,000			50,000
Local Government Aid	50,000		120,000			170,000
Total	60,000		160,000			220,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Equipment

Useful Life 5 years

Category PW - Parks

Project # 410-31-22603

Project Name Lawn and Field Care Equipment Replacement

Account No.: 410-3160-703100

Description

This project supports the replacement of lawn and field care equipment on an annual basis. At present, the City plans to replace the following:
 -2022, aeration tool attachment (Unit 593); and mower trailer (Unit 533);
 -2023, front-mount tractor/mower; and mower trailer (Unit 523);
 -2024, 2018 zero-turn mower (Unit 508);
 -2025, 2019 zero-turn mower (Unit 536); and 2020 zero-turn mower (Unit 530).
 -2026, 2021 zero-turn lawn mower (new unit 534)

Justification

These are mowers and trailers used by the Parks Maintenance Division to cut grass in City Parks and rights-of-way. These are used full-time from May through October. This equipment will allow the City to maintain its level of service in turf maintenance.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	27,000	30,000	12,000	24,000	35,000	128,000
Total	27,000	30,000	12,000	24,000	35,000	128,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid		30,000				30,000
Transfer In	27,000		12,000	24,000	35,000	98,000
Total	27,000	30,000	12,000	24,000	35,000	128,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 15 years

Category PW - Streets

Project # 410-31-22801

Project Name Dump Truck and Equipment Replacement

Account No.: 410-3180-703100

Description

This project supports the replacement of dump trucks and associated equipment on an annual basis. At present, the City plans to replace the following:

-2022, 2005 International Dump Truck with Plow Replacement (No. 769); and

-2023, 2012 International Dump Truck (No. 778).

Justification

These dump trucks are apart of a fleet of six large trucks, which are used year-round by the Street Maintenance Division for plowing in the winter and hauling materials in the summer. This equipment will allow the Public Works Department to maintain its current level of service. They may also be used to support other City operations and projects.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	260,000	270,000				530,000
Total	260,000	270,000				530,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds	30,000	30,000				60,000
Local Government Aid	230,000	240,000				470,000
Total	260,000	270,000				530,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 5 years

Category PW - Streets

Project # 410-31-22802

Project Name Pick-Up Truck and Equipment Replacement (Lease)

Account No.: 410-3180-635110

Description

This project supports the replacement of pick-up trucks and associated equipment on an annual basis. These vehicles will be leased through Enterprise Fleet Services. The Public Works Street Maintenance Division will initiate 15 short-term leases during through 2026.

Justification

These pick-ups are used year round, snowplowing in the winter and hauling equipment in the summer, and may be used to support other City operations and projects. Timely vehicle replacement allows the City to minimize annualized capital and operations costs, and provides high levels of service and safety to users of vehicles identified.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	31,400	34,000	58,000	86,600	85,600	295,600
Total	31,400	34,000	58,000	86,600	85,600	295,600

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds	4,400	3,000	23,000	47,600	41,600	119,600
Local Government Aid	3,000			39,000		42,000
Transfer In	24,000	31,000	35,000		44,000	134,000
Total	31,400	34,000	58,000	86,600	85,600	295,600



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Equipment

Useful Life 15 years

Category PW - Engineering

Project # 410-31-23400

Project Name Robotic Total Station

Account No.: 410-3140-703100

Description

Traditionally surveying requires a crew of 2 or 3 persons to complete most jobs. Over the past decade or two, robotic total stations have been developed that allow one person to survey or layout staking for construction projects faster than could be done previously with 2 or more workers. Engineering has a GPS instrument which is adequate for lower accuracy work, but periodically requires the ability to do more precise work. We are asking for the purchase of a Robotic Total Station together with the incidentals and software necessary to perform staking and layout work when required. The alternative for even simple projects is to hire a consultant to provide this service.

Justification

This project is needed to provide the basic surveying functions of the Engineering Division, and allow for staff to handle surveying needs whenever possible

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings		40,000				40,000
Total		40,000				40,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid		40,000				40,000
Total		40,000				40,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Public Works Director
Type Vehicles
Useful Life 15 years
Category PW - Streets

Project # 410-31-24800
Project Name One-Ton Dump Truck Replacement

Account No.: 410-3180-703100

Description

This project supports the replacement of one-ton dump trucks and associated equipment on an annual basis. At present, the City plans to replace the following:
-2024, 2013 Ford Super Duty one-ton dump truck with a plow and sander (No. 725).

Justification

This one-ton dump truck is used year round for the Street Department for plowing snow in the winter and hauling material in the summer. They may be used to support other City operations and projects.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings			95,000			95,000
Total			95,000			95,000

Funding Sources	2022	2023	2024	2025	2026	Total
Capital Equip. Fund Reserves			10,000			10,000
Transfer In			85,000			85,000
Total			95,000			95,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 20 years

Category PW - Streets

Project # 410-31-24801

Project Name Wheeled Loader Replacement

Account No.: 410-3180-703100

Description

This project supports the replacement of wheeled loaders and associated equipment on an regular basis. At present, the City plans to replace the following:
-2024, 2005 Case Loader with a plow and wing (No. 744).

Justification

This heavy equipment is one of three loaders used year-round by the Street Maintenance Division for plowing in the winter, and moving construction and fill materials year-round. It may also be used to support other City operations and projects.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings			310,000			310,000
Total			310,000			310,000

Funding Sources	2022	2023	2024	2025	2026	Total
Capital Equip. Fund Reserves			156,000			156,000
Local Government Aid			154,000			154,000
Total			310,000			310,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 15 years

Category PW - Facilities Mgmt

Project # 410-31-24900

Project Name Forklift Replacement

Account No.: 410-3190-703100

Description

This project will support the acquisition of a new forklift for loading and unloading in the compact spaces of the new Public Works facility. The City intends to purchase an electric forklift to eliminate emissions.

Justification

The current forklift has been in service for nearly 10 years. It was originally purchased used and will be about 30 years old upon replacement. It is at the end of its useful life.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings			35,000			35,000
Total			35,000			35,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds			5,000			5,000
Transfer In			30,000			30,000
Total			35,000			35,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 15 years

Category PW - Fleet Services

Project # 410-31-25800

Project Name Aerial Boom Truck Replacement

Account No.: 410-3180-703100

Description

This project will replace an existing large aerial boom truck (Unit No. 794, 2015 Ford Aerial F550) used mainly for traffic signal maintenance, lighting maintenance and tree maintenance.

Justification

This vehicle is needed to replace the existing large aerial boom truck, which is deployed frequently and is scheduled for replacement in 2025.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings				200,000		200,000
Total				200,000		200,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds				30,000		30,000
Local Government Aid				25,500		25,500
Transfer In				144,500		144,500
Total				200,000		200,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 25 years

Category PW - Facilities Mgmt

Project # 410-31-25801

Project Name Asphalt Paver and Trailer Replacement

Account No.: 410-3180-703100

Description

This project will replace an existing asphalt paver (Unit No. 751, 2006 Gilcrest Paver) and paver trailer (Unit No. 789, 2006 Quipnet 7000 GVW Paver Trailer) used for street maintenance and repair.

Justification

This vehicle will replace the existing asphalt paver and trailer, which are used frequently, and are scheduled for replacement in 2025.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings				360,000		360,000
Total				360,000		360,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds				60,000		60,000
Local Government Aid				300,000		300,000
Total				360,000		360,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Community Services Director
Type Vehicles
Useful Life 5 years
Category CSER - Recreation

Project # 410-41-22000
Project Name Passenger Van Replacement (Lease)

Account No.: 410-4100-635110

Description

This project supports the cost to replace a 2004 passenger van for the Parks and Recreation Division.

Justification

Requests to use the passenger van continue to increase. The current van was purchased in 2004 and is need of replacement. Staff propose this van be identified with a non-specific City logo for use by all departments. The van will be operated through a motor pool concept.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	6,000	6,000	6,000	6,000	6,000	30,000
Total	6,000	6,000	6,000	6,000	6,000	30,000

Funding Sources	2022	2023	2024	2025	2026	Total
Local Government Aid	3,000	3,000	3,000	3,000	3,000	15,000
Transfer In	3,000	3,000	3,000	3,000	3,000	15,000
Total	6,000	6,000	6,000	6,000	6,000	30,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Public Works Director
Type Vehicles
Useful Life 5 years
Category CD - Building Inspections

Project # 410-51-22100
Project Name Building Ins. Division Vehicle Replacement (Lease)

Account No.: 410-5110-635110

Description

This project supports the cost to lease two vehicles through Enterprise Fleet Services for the Building Inspections Division, including:
-2024, Unit No. 107, replacing a 2019 Ford Ranger with an electric vehicle (EV); and
-2025, Unit No. 108, replacing a 2018 Chevrolet Equinox with an electric vehicle.

Justification

The Community Development Department uses several vehicles to support various programs. For the Building Inspection Division, this vehicle will be used to transport inspectors to and from their inspection appointments and other activities.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings			6,000	12,000	12,000	30,000
Total			6,000	12,000	12,000	30,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds			6,000	12,000		18,000
Transfer In					12,000	12,000
Total			6,000	12,000	12,000	30,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 5 years

Category CD - Planning

Project # 410-51-22200

Project Name Planning Division Vehicle Replacement (Lease)

Account No.: 410-5120-635110

Description

This project supports the cost to lease two vehicles through Enterprise Fleet Services for the Planning Division, including:
 -2022, Unit No. 111, replacing a 2014 Ford Focus with an electric vehicle; and
 -2026, Unit No. 104, replacing the 2021 Chevrolet Bolt with an electric vehicle.

Justification

The Community Development Department uses several vehicles to support various programs. For the Planning Division, this vehicle will primarily be used to transport staff for code enforcement activities.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	12,000	12,000	12,000	12,000	12,000	60,000
Total	12,000	12,000	12,000	12,000	12,000	60,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds	2,000				12,000	14,000
Transfer In	10,000	12,000	12,000	12,000		46,000
Total	12,000	12,000	12,000	12,000	12,000	60,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 5 years

Category CD - Rental Inspections

Project # 410-51-22400

Project Name Rental Ins. Division Vehicle Replacement (Lease)

Account No.: 410-5140-635110

Description

This project supports the cost to lease two vehicles through Enterprise Fleet Services for the Rental Inspections Division, including:
 -2023, Unit No. 110, replacing a 2014 Ford Focus with an electric vehicle; and
 -2026, Unit No. 109, replacing the 2021 Chevrolet Bolt with an electric vehicle.

Justification

The Community Development Department uses several vehicles to support various programs. For the Rental Inspections Division, this vehicle will be used to transport inspectors to and from their inspection appointments and other activities.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	6,000	12,000	12,000	12,000	12,000	54,000
Total	6,000	12,000	12,000	12,000	12,000	54,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds		2,000			12,000	14,000
Transfer In	6,000	10,000	12,000	12,000		40,000
Total	6,000	12,000	12,000	12,000	12,000	54,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 3years

Category PW - Water

Project # 601-60-22601

Project Name Water Pick-Up Truck Replacement (Lease)

Account No.: 601-6019-635110

Description

This project will support the replacement of pick-up trucks for the Water Division, which will be used to support regular operations and projects. These vehicles will be leased through Enterprise Fleet Services. The Public Works Water Division will initiate 10 short-term leases during through 2026.

Justification

This item will replace pick-up trucks used by Water Division staff year-round for transportation and maintenance. Timely vehicle replacement allows the City to minimize annualized capital and operations costs and provides high levels of service and safety to users of vehicles identified.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	20,100	27,100	45,200	60,100	51,700	204,200
Total	20,100	27,100	45,200	60,100	51,700	204,200

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds	5,100	6,100	18,200	27,100	18,700	75,200
Water Utility Fees	15,000	21,000	27,000	33,000	33,000	129,000
Total	20,100	27,100	45,200	60,100	51,700	204,200



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Equipment

Useful Life 20 years

Category PW - Water

Project # 601-60-24601

Project Name Backhoe Replacement

Account No.: 601-6019-703100

Description

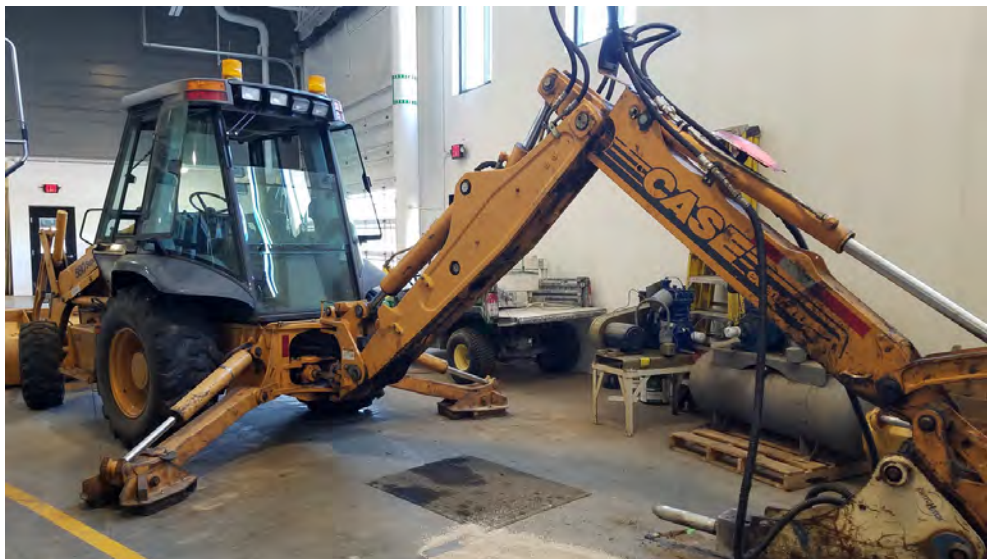
This Project will support the replacement of a backhoe/loader (Unit No. 610, 1997 Case Backhoe/Loader) in the Water Division, used to support regular operations and projects.

Justification

This equipment is needed for maintenance and projects performed by Water Division staff, is deployed frequently and will be beyond its useful life in 2024

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings			140,000			140,000
Total			140,000			140,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds			30,000			30,000
Water Utility Fund Reserves			110,000			110,000
Total			140,000			140,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 3 years

Category PW - Sanitary Sewer

Project # 602-60-22290

Project Name Sanitary Sewer Pick-Up Truck Replacement (Lease)

Account No.: 602-6029-635110

Description

This project will support the replacement of pick-up trucks for the Sewer Division, which will be used to support regular operations and projects. These vehicles will be leased through Enterprise Fleet Services. The Public Works Sewer Division will initiate 5 short-term leases during through 2026.

Justification

This item will replace pick-up trucks used by Sewer Division staff year-round for transportation and maintenance projects. Timely vehicle replacement allows the City to minimize annualized capital and operations costs and provides high levels of service and safety to users of vehicles identified.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	6,000	13,500	27,400	31,900	29,500	108,300
Total	6,000	13,500	27,400	31,900	29,500	108,300

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds		4,500	15,400	16,900	8,500	45,300
Sanitary Sewer Utility Fund Reserves	6,000	9,000	12,000	15,000	21,000	63,000
Total	6,000	13,500	27,400	31,900	29,500	108,300



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Vehicles

Useful Life 20 years

Category PW - Sanitary Sewer

Project # 602-60-22602

Project Name 1-Ton Truck Replacement

Account No.: 602-6029-703100

Description

This project will replace an existing one-ton truck in the sewer division (Unit No. 677, 1996 Ford F350 1-Ton Dump) used for transporting material and equipment for the Sewer Division.

Justification

This project is needed to replace an existing one-ton dump truck scheduled for replacement and will be beyond its useful life in 2022.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	55,000					55,000
Total	55,000					55,000

Funding Sources	2022	2023	2024	2025	2026	Total
Auction Proceeds	10,000					10,000
Sanitary Sewer Utility Fund Reserves	45,000					45,000
Total	55,000					55,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Equipment

Useful Life 12 years

Category PW - Sanitary Sewer

Project # 602-60-25602

Project Name CCTV Sewer Camera System Replacement

Account No.: 602-6029-703100

Description

This project includes the replacement of the Public Works Department's closed-circuit crawler camera system for inspection of sanitary sewers. The camera is used to assess the condition of infrastructure remotely and is housed in a trailer. The project includes both hardware and software necessary to replace the existing camera.

Justification

The existing camera system has reached the end of its useful life and needs replacement. The equipment is used year-round by the Sewer Division.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings				120,000		120,000
Total				120,000		120,000

Funding Sources	2022	2023	2024	2025	2026	Total
Sanitary Sewer Utility Fund				120,000		120,000
Reserves						
Total				120,000		120,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project

Contact Public Works Director

Type Equipment

Useful Life 5 years

Category PW - Storm Water

Project # 603-60-22390

Project Name Storm Water Vehicle Replacement (Leases)

Account No.: 603-6039-635110

Description

This project will support the replacement of pick-up trucks for the Storm Water Division, which will be used to support regular operations and projects. These vehicles will be leased through Enterprise Fleet Services. The Public Works Sewer Division will initiate 2 short-term leases during through 2026.

Justification

This item will replace pick-up trucks used by Storm Water Division staff year-round for transportation and maintenance projects. Timely vehicle replacement allows the City to minimize annualized capital and operations costs and provides high levels of service and safety to users of vehicles identified.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	6,000	6,000	6,000	6,000	6,000	30,000
Total	6,000	6,000	6,000	6,000	6,000	30,000

Funding Sources	2022	2023	2024	2025	2026	Total
Storm Water Utility Fund Reserves	6,000	6,000	6,000	6,000	6,000	30,000
Total	6,000	6,000	6,000	6,000	6,000	30,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Equipment Capital Project
Contact Public Works Director
Type Equipment
Useful Life 10 years
Category PW - Storm Water

Project # 603-60-23390
Project Name Dirt Screener

Account No.: 603-6039-703100

Description

Purchase of Dirt Screener to patch waterbreak repairs.

Justification

This piece of equipment will be used for recycling street sweepings that can be turned into patching for waterbreak repairs.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings		75,000				75,000
Total		75,000				75,000

Funding Sources	2022	2023	2024	2025	2026	Total
Storm Water Utility Fund Reserves		75,000				75,000
Total		75,000				75,000





WATER UTILITY

Introduction and Allowable Uses

The Water Utility Fund accounts for funds accumulated for the operational and capital expenses related to the public water utility owned and operated by the City. For the purposes of the CIP, this section contains budget authority for capital projects related to the acquisition, expansion, improvement, replacement and/or major repairs of water utility facilities and systems, including: fire hydrants; pumps; water mains; water treatment facilities; water towers; wells; and their associated components.

The primary funding sources for this fund includes the CI Fund, State grants and water utility fees. Annually, the Council reviews and adopts water utility rates and charges to finance these activities.

Project Highlights

In 2022, the CIP for the Water Utility Fund appropriates \$1,170,000 of budget authority for nine capital projects, most notably:

- \$600,000, to support the reconstruction, rehabilitation, and interconnection of the existing water distribution system in conjunction with annual street rehabilitation project(s) and other street improvements (Project No. 601-60-22406);
- \$210,000, for rehabilitation and repair of well equipment and components Wells No. 6 and No. 10, including: pumps, motors, shafts, bearings, casings, piping and control systems (Project No. 601-60-22448);
- \$100,000, for software upgrades and the replacement of the Supervisory Control and Data Acquisition (SCADA) equipment at water treatment plants and lift stations (Project No. 601-60-22190); and
- \$100,000, for the replacement of water treatment equipment in water treatment plants, most notably at the Commons Treatment Plant (Project No. 601-60-22497).

The public utility funds and their associated CIP sections typically contain capital projects in conjunction with the street improvement planned in the Street Capital Projects Fund. Generally, the City accomplishes these expansions, improvements or reconstruction of the water utility system in concert with these other capital project in order to reduce the additional costs and further service disruptions from a stand-alone public utility project.

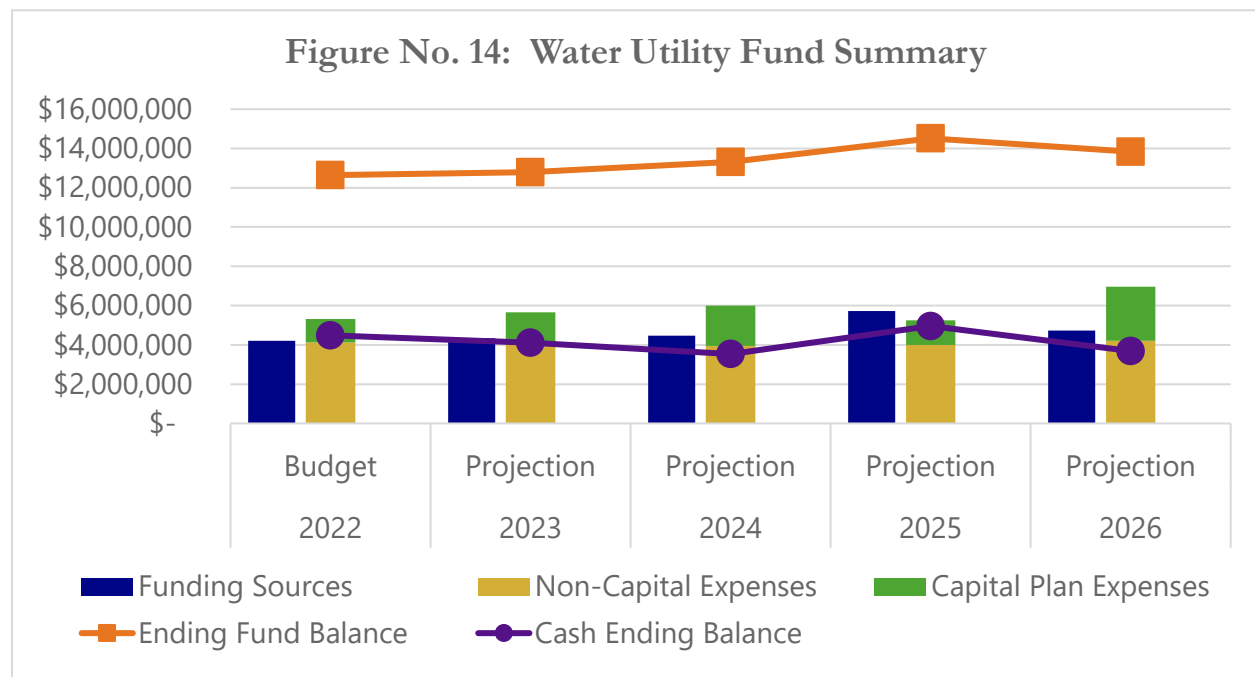
Financial Summary

Due to the planned level of expenses and anticipated user fees, the City plans to use approximately \$164,300 of cash balance to support capital projects in 2022. Despite this use of cash, the Water Utility Fund will remain approximately \$782,200 above the cash balance threshold for the fund. The decrease in the cash balance may be principally attributed to the expansion and reconstruction of the water utility system (Project No. 601-60-22406). Additionally, the Water Utility Fund will continue repayment of an interfund loan from the CI Fund for the recently completed Locke Park Water Treatment Plant Rehabilitation Project. Per the terms authorized by

the Council, the fund will transfer out approximately \$422,000 to the CI Fund annually for 10 years beginning in 2020. The Proposed 2022–2026 CIP also assumes the origination of another \$1,125,000 interfund loan to support planned capital project in 2025. Assuming an interest rate of 3%, the Water Utility Fund will transfer out approximately \$131,900 to the CI Fund annually for 10 years beginning in 2026. The interest income from these two interfund loans will be used to support eligible parks and recreation capital projects.

Additionally, the revenue projection assumes a 3% increase in water sales annually to support ordinary capital project expenses, to better maintain appropriate cash balance levels and service interfund loan payments. Figure No. 14 below outlines the planned activities and corresponding change in fund balance.

Budget Reallocation. Based on current expenditure activity, the Proposed 2022–2026 CIP assumes no “carry-over” budget authority for 2021 in the Water Utility Fund.



WATER UTILITY FUND
2022 Capital Investment Program Budget and 2023 through 2026 Plan
Funding Sources and Expenditure Projections

Fund No. 601	2022	2023	2024	2025	2026	
Funding Sources	Budget	Projection	Projection	Projection	Projection	Total
Water Utility Fees	4,153,800	4,278,400	4,406,800	4,539,000	4,675,200	\$ 22,053,200
Interest on Investments	52,800	56,900	57,300	57,700	58,100	282,800
Interfund Loan Proceeds	-	-	-	1,125,000	-	1,125,000
Total Funding Sources	\$ 4,206,600	\$ 4,335,300	\$ 4,464,100	\$ 5,721,700	\$ 4,733,300	\$ 23,461,000
Expenses						
<u>Non-Capital Expenses</u>						
Operating Expenses	\$ 1,964,100	\$ 2,016,700	\$ 2,070,700	\$ 2,126,200	\$ 2,183,200	\$ 10,360,900
Debt Service	794,650	793,795	495,400	494,500	498,050	3,076,395
Depreciation	941,300	950,700	960,200	960,200	969,800	4,782,200
Interfund Loan	422,000	422,000	422,000	422,000	553,900	2,241,900
Subtotal Non-capital Expenses	\$ 4,122,050	\$ 4,183,195	\$ 3,948,300	\$ 4,002,900	\$ 4,204,950	\$ 20,461,395
<u>Capital Plan Expenses</u>						
Subtotal Capital Plan Expenses	\$ 1,190,100	\$ 1,477,100	\$ 2,050,200	\$ 1,255,100	\$ 2,761,700	\$ 8,734,200
Total Expenses	\$ 5,312,150	\$ 5,660,295	\$ 5,998,500	\$ 5,258,000	\$ 6,966,650	\$ 29,195,595
Surplus (deficiency) of funding sources over (under) Expenses	\$ 84,550	\$ 152,105	\$ 515,800	\$ 1,718,800	\$ 528,350	\$ 2,999,605
Estimated Beginning Fund Balance	12,555,792	12,640,342	12,792,447	12,792,447	13,308,247	64,089,275
Estimated Ending Fund Balance	\$ 12,640,342	\$ 12,792,447	\$ 13,308,247	\$ 14,511,247	\$ 13,836,597	\$ 67,088,880
Cash Balance Floor (6 months Operating/DS/Capital)	3,701,245	4,002,950	3,234,700	4,905,250	3,846,589	19,690,734
Cash Ending Balance	4,483,469	4,109,174	3,534,974	4,958,874	3,695,324	20,781,815
Difference	782,224	106,224	300,274	53,624	(151,265)	1,091,081

City of Fridley, Minnesota
Capital Investment Program
 2022 thru 2026

Item 1.

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2022	2023	2024	2025	2026	Total
Water Utility							
SCADA Systems Upgrade	601-60-22190	100,000			100,000		200,000
Storage Retrofits and Reconditioning	601-60-22191	30,000		500,000			530,000
Distribution System Reconstruction	601-60-22406	600,000	600,000	200,000	900,000	700,000	3,000,000
Water Meter Replacement and Testing	601-60-22412	30,000	10,000	10,000	20,000	20,000	90,000
Well Updates	601-60-22448	210,000		220,000		250,000	680,000
Variable Frequency Drives	601-60-22477	40,000		40,000		60,000	140,000
Hydrant Repairs	601-60-22494	20,000	20,000	20,000	25,000	20,000	105,000
Building Maintenance	601-60-22495	40,000	20,000	45,000	25,000	60,000	190,000
Treatment Plant Retrofits	601-60-22497	100,000				1,000,000	1,100,000
New Distribution System Extension-Watermain	601-60-23101		500,000	600,000		600,000	1,700,000
Water Treatment Plant Security	601-60-23191		300,000	30,000			330,000
Recondition 63rd Ave Booster Pumps	601-60-24191			200,000			200,000
Backup Generator for Water Treatment Plant 3	601-60-25190				125,000		125,000
Water Utility Total		1,170,000	1,450,000	1,865,000	1,195,000	2,710,000	8,390,000
Interfund Loan Proceeds					1,125,000		1,125,000
Water Utility Fees		75,000	153,000	367,000	70,000	720,000	1,385,000
Water Utility Fund Reserves		1,095,000	1,297,000	1,498,000		1,990,000	5,880,000
Water Utility Total		1,170,000	1,450,000	1,865,000	1,195,000	2,710,000	8,390,000
Grand Total		1,170,000	1,450,000	1,865,000	1,195,000	2,710,000	8,390,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Equipment
Useful Life 5 years
Category PW - Water

Project # 601-60-22190
Project Name SCADA Systems Upgrade

Account No.: 601-6019-703100

Description

This project will support the software upgrades and replacement of the Supervisory Control and Data Acquisition (SCADA) equipment at water treatment plants and lift stations.

Justification

This project supports the need to increase cybersecurity and upgrades to fiber network and SCADA system as outlined in our vulnerability assessment.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	100,000			100,000		200,000
Total	100,000			100,000		200,000

Funding Sources	2022	2023	2024	2025	2026	Total
Interfund Loan Proceeds				100,000		100,000
Water Utility Fund Reserves	100,000					100,000
Total	100,000			100,000		200,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Water Distribution
Useful Life 20 years
Category PW - Water

Project # 601-60-22191
Project Name Storage Retrofits and Reconditioning

Account No.: 601-6019-635100

Description

This project will support the reconditioning of current water storage systems.

Justification

This project supports the replacement of water storage space and equipment.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	30,000		500,000			530,000
Total	30,000		500,000			530,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Utility Fund Reserves	30,000		500,000			530,000
Total	30,000		500,000			530,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Water Distribution
Useful Life 25 years
Category PW - Water

Project # 601-60-22406
Project Name Distribution System Reconstruction

Account No.: 601-6019-705100

Description

This project involves the reconstruction, rehabilitation and interconnection of the existing water distribution system in conjunction with annual street rehabilitation project(s) and other street improvements.

Justification

This project provides for the preservation of the water distribution system and extends the life of existing infrastructure. The proposed project repairs water mains in conjunction with 2022 thru 2026 street projects.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	600,000	600,000	200,000	900,000	700,000	3,000,000
Total	600,000	600,000	200,000	900,000	700,000	3,000,000

Funding Sources	2022	2023	2024	2025	2026	Total
Interfund Loan Proceeds				900,000		900,000
Water Utility Fees		153,000	200,000		700,000	1,053,000
Water Utility Fund Reserves	600,000	447,000				1,047,000
Total	600,000	600,000	200,000	900,000	700,000	3,000,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Water Distribution
Useful Life 25 years
Category PW - Water

Project # 601-60-22412
Project Name Water Meter Replacement and Testing

Account No.: 601-6019-621140

Description

The project includes installation of water meters with upgrades to an automatic reading system, construction of fixed antenna readers and testing of meters.

Justification

The City's water meters are typically beyond their expected life span for accurate reading. The City has also relied on voluntary meter reading for its residential properties, which adds data entry and coordination time to collect readings. The project includes installation Citywide over a multi-year project.

Expenditures	2022	2023	2024	2025	2026	Total
Other	30,000	10,000	10,000	20,000	20,000	90,000
Total	30,000	10,000	10,000	20,000	20,000	90,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Utility Fees				20,000	20,000	40,000
Water Utility Fund Reserves	30,000	10,000	10,000			50,000
Total	30,000	10,000	10,000	20,000	20,000	90,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Water Distribution
Useful Life 25 years
Category PW - Water

Project # 601-60-22448
Project Name Well Updates

Account No.: 601-6019-701100

Description

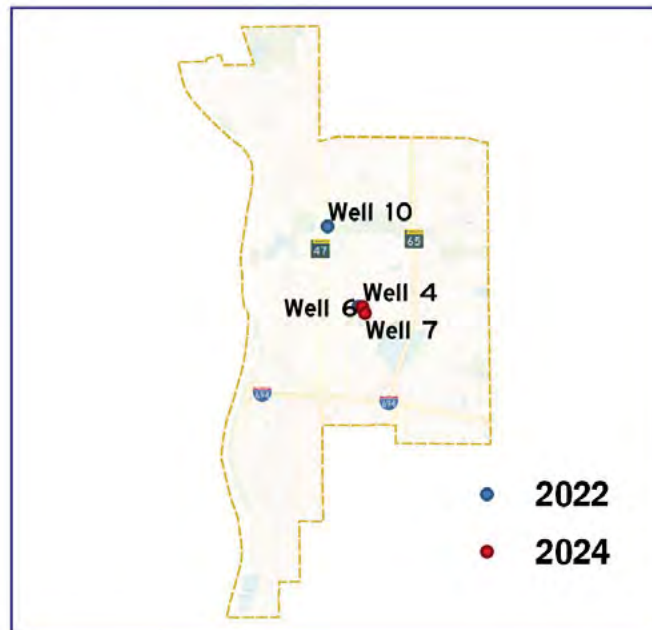
This project involves rehabilitation and repair of well equipment and components including: pumps, motors, shafts, bearings, casings, piping and control systems.

Justification

The project consists of removing and inspecting the column pipe, shafts, pumps and motors, and repairing these components, as required. This semi-annual project ensures that the City water system continues to have a constant water supply with a minimum amount of repairs. Wells No. 6 and No. 10 are scheduled in 2022 and Wells No. 4 and No. 7 are scheduled in 2024.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	210,000		220,000		250,000	680,000
Total	210,000		220,000		250,000	680,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Utility Fees	28,000					28,000
Water Utility Fund Reserves	182,000		220,000		250,000	652,000
Total	210,000		220,000		250,000	680,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Water Distribution
Useful Life 10 years
Category PW - Water

Project # 601-60-22477
Project Name Variable Frequency Drives

Account No.: 601-6019-703100

Description

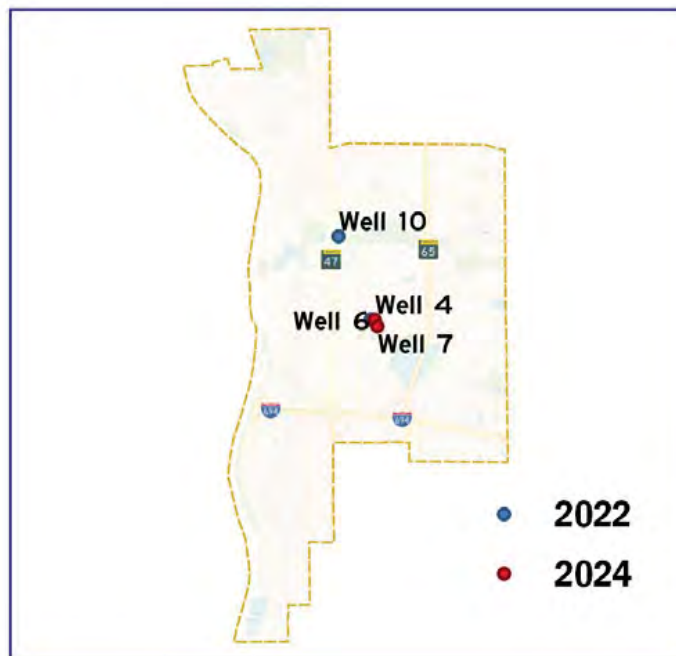
This project provides for the replacement of pump Variable Frequency Drive (VFD) motors throughout the water system.

Justification

This project supports the replacement of VFD pump motors and equipment for Water Division treatment plant and transmission systems.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	40,000		40,000		60,000	140,000
Total	40,000		40,000		60,000	140,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Utility Fees			35,000			35,000
Water Utility Fund Reserves	40,000		5,000		60,000	105,000
Total	40,000		40,000		60,000	140,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Water Distribution
Useful Life 5 years
Category PW - Water

Project # 601-60-22494
Project Name Hydrant Repairs

Account No.: 601-6019-635100

Description

This project involves accelerated rehabilitation and repair of existing fire hydrants throughout the City.

Justification

This project provides for the preservation of the fire hydrants, a critical element in our water distribution system, and extends the life of existing infrastructure. The work includes sandblasting and painting of fire hydrants and materials for mechanical repairs, as needed.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	20,000	20,000	20,000	25,000	20,000	105,000
Total	20,000	20,000	20,000	25,000	20,000	105,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Utility Fees				25,000		25,000
Water Utility Fund Reserves	20,000	20,000	20,000		20,000	80,000
Total	20,000	20,000	20,000	25,000	20,000	105,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Water Distribution
Useful Life 5 years
Category PW - Water

Project # 601-60-22495
Project Name Building Maintenance

Account No.: 601-6019-635100

Description

This item is for minor maintenance of plant and well house buildings.

Justification

The project includes minor preventative maintenance, updates and repairs to well house and plant buildings. This annual project ensures that the City water facilities are managed with a minimum amount of repairs. Well power supply, ventilation and cooling will also be upgraded with this project to reduce maintenance on equipment.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	40,000	20,000	45,000	25,000	60,000	190,000
Total	40,000	20,000	45,000	25,000	60,000	190,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Utility Fees				25,000		25,000
Water Utility Fund Reserves	40,000	20,000	45,000		60,000	165,000
Total	40,000	20,000	45,000	25,000	60,000	190,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Water Distribution
Useful Life 25 years
Category PW - Water

Project # 601-60-22497
Project Name Treatment Plant Retrofits

Account No.: 601-6019-703100

Description

This project provides for the replacement of water treatment equipment in water treatment plants.

Justification

This project supports the replacement and retrofit of water treatment equipment. It includes chemical system upgrades at Commons Treatment Plant.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	100,000				1,000,000	1,100,000
Total	100,000				1,000,000	1,100,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Utility Fees	47,000					47,000
Water Utility Fund Reserves	53,000				1,000,000	1,053,000
Total	100,000				1,000,000	1,100,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Water Distribution
Useful Life 35 years
Category PW - Water

Project # 601-60-23101
Project Name New Distribution System Extension-Watermain

Account No.: 601-6019-705100

Description

This project involves the construction and interconnection of the existing and new water distribution system.

Justification

This project supports redundancy of the water distribution system and provides interconnection where potential for emergency fire flow could be affected by out of service water mains. The 2021 project will provide rehabilitation of a water main crossing Interstate 694 near Main Street, the 2023 project will consider source water piping from Well No. 1 to Commons Water Treatment Plant. The 2024 project (deferred from 2018) will provide connection of dead-end systems on Trunk Highway 65 between 68th Avenue and Norton Avenue.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		500,000	600,000		600,000	1,700,000
Total		500,000	600,000		600,000	1,700,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Utility Fees			132,000			132,000
Water Utility Fund Reserves		500,000	468,000		600,000	1,568,000
Total		500,000	600,000		600,000	1,700,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Improvement
Useful Life 15 years
Category PW - Water

Project # 601-60-23191
Project Name Water Treatment Plant Security

Account No.: 601-6019-703100

Description

This project is to increase physical border and electronic security for the Water Treatment Plants.

Justification

Funding will help to expand and upgrade existing security at Water Treatment Plants as outlined in the vulnerability study.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		300,000	30,000			330,000
Total		300,000	30,000			330,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Utility Fund Reserves		300,000	30,000			330,000
Total		300,000	30,000			330,000



Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Water Distribution
Useful Life 15 years
Category PW - Water

Project # 601-60-24191
Project Name Recondition 63rd Ave Booster Pumps

Account No.: 601-6019-701100

Description

The 63rd Booster Station provides treated water to the distribution system that is sourced from the City of New Brighton. The station re-chlorinates the water and provides additional pressure to the City's water system. The project will recondition pumps and associated equipment, similar to our bi-annual well rehabilitation projects.

Justification

Pumps need to be occasionally reconditioned to ensure their reliability and efficiency. The City has not reconditioned these pumps in the last 15 years and they are due for this overhaul.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance			200,000			200,000
Total			200,000			200,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Utility Fund Reserves			200,000			200,000
Total			200,000			200,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Water Utility
Contact Public Works Director
Type Equipment
Useful Life
Category PW - Water

Project # 601-60-25190
Project Name Backup Generator for Water Treatment Plant 3

Account No.: 601-6019-703100

Description

250 KW natural gas generator with automatic transfer switch.

Justification

To maintain adequate water supply during large scale power outage. Currently no generator on site, must mobilize portable gnerator used for other facilities.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings				125,000		125,000
Total				125,000		125,000

Funding Sources	2022	2023	2024	2025	2026	Total
Interfund Loan Proceeds				125,000		125,000
Total				125,000		125,000



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SANITARY SEWER UTILITY

Introduction and Allowable Uses

The Sanitary Sewer Utility Fund accounts for funds accumulated for the operational and capital expenses related to the public sanitary sewer utility owned and operated by the City in concert with the Metropolitan Council. For the purposes of the CIP, this section contains budget authority related to the acquisition, expansion, improvement, replacement and/or major repairs of sanitary sewer utility facilities and systems, including: lift stations; sanitary sewer pipe lining and replacement; sanitary sewer force mains; collectors expansion and reconstruction; and their associated components.

The primary funding sources for this fund includes the CI Fund, State grants and sanitary sewer utility fees. Annually, the Council reviews and adopts utility rates and charges to support these activities.

Project Highlights

In 2022, the CIP for the Sanitary Sewer Utility Fund appropriates \$90,000 of budget authority for two capital projects, including:

- \$50,000, for the repair of the existing sanitary sewer collection system in conjunction with annual street rehabilitation projects (Project No. 602-60-22406); and
- \$40,000, for the repair and replacement of sanitary sewer lift stations (Project No. 602-60-22519).

The public utility funds and their associated CIP sections typically contain capital projects in conjunction with the street improvements planned in the Street Capital Projects Fund or CIP. Generally, the City accomplishes these expansions, improvements or reconstruction of the sanitary sewer utility system in concert with these other capital project in order to reduce the additional costs and further disruption of a stand-alone public utility project.

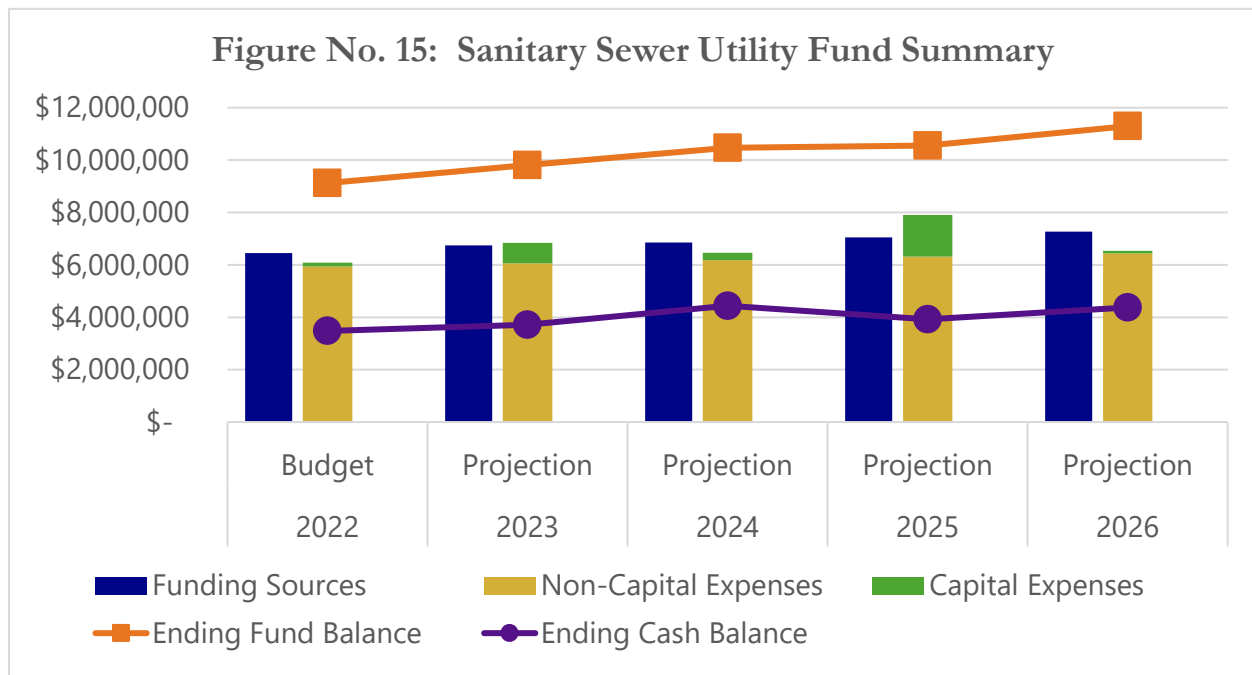
Financial Summary

Due to the planned level of expenses and anticipated user fees, the City will contribute approximately \$694,500 to cash balance while supporting capital projects in 2022. Despite this cash contribution, the Sanitary Sewer Utility Fund will remain about \$193,400 below the cash balance threshold established by the Council. However, the Proposed 2022–2026 CIP plans to contribute approximately \$236,200 to cash balance in 2023, returning the Sanitary Sewer Utility Fund to compliance with the cash balance requirement. Similar to 2022, the fund again does not meet the cash balance threshold in 2024 and again returns to compliance in 2025 and 2016. The Sanitary Sewer Utility Fund concludes the five-year projection with an estimated ending cash balance of approximately \$4,371,100, or about \$843,800 above the cash balance requirement.

Based on these current cash balance estimates for the Sanitary Sewer Utility Fund, staff plan to recommend cancellation of an \$840,000 interfund loan for the lift station improvements to the

Council in 2021. As a result, the fund will save approximately \$145,000 in interest expense over a 10-year period. Generally, the revenue projection assumes a 3% increase in sanitary sewer utility rates annually to support ordinary capital project expenses, to maintain appropriate cash balance levels and service debt payments.

Budget Reallocation. Based on current expenditure activity, the Proposed 2022–2026 CIP assumes no “carry-over” budget authority for 2021 in the Sanitary Sewer Utility Fund.



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SANITARY SEWER UTILITY FUND
2022 Capital Investment Program Budget and 2023 through 2026 Plan
Funding Sources and Expenditure Projections

Item 1.

Fund No. 602	2022	2023	2024	2025	2026	
Funding Sources	Budget	Projection	Projection	Projection	Projection	Total
Sanitary Sewer Utility Fees	6,420,400	6,613,000	6,811,400	7,015,700	7,226,200	\$ 34,086,700
Interest on Investments	35,400	38,200	38,400	38,700	39,500	190,200
Grants and Contributions	-	95,000	-	-	-	95,000
Total Funding Sources	\$ 6,455,800	\$ 6,746,200	\$ 6,849,800	\$ 7,054,400	\$ 7,265,700	\$ 34,371,900
Expenses						
<u>Non-Capital Expenses</u>						
Operating Expenses	\$ 890,100	\$ 914,000	\$ 938,500	\$ 963,700	\$ 989,500	\$ 4,695,800
Sewer Service Charge	4,673,900	4,767,400	4,862,700	4,960,000	5,059,200	24,323,200
Depreciation	327,300	333,800	340,500	340,500	347,300	1,689,400
Debt Service	46,350	45,100	43,800	47,400	45,800	228,450
Subtotal Non-capital Expenses	\$ 5,937,650	\$ 6,060,300	\$ 6,185,500	\$ 6,311,600	\$ 6,441,800	\$ 30,936,850
<u>Capital Expenses</u>						
Subtotal Capital Plan Expenses	\$ 151,000	\$ 783,500	\$ 277,400	\$ 1,596,900	\$ 89,500	\$ 2,898,300
Total Expenses	\$ 6,088,650	\$ 6,843,800	\$ 6,462,900	\$ 7,908,500	\$ 6,531,300	\$ 33,835,150
Surplus (deficiency) of funding sources over (under) expenses	\$ 518,150	\$ 685,900	\$ 664,300	\$ 742,800	\$ 823,900	\$ 3,435,050
Estimated Beginning Fund Balance	8,603,732	9,121,882	9,807,782	9,807,782	10,472,082	47,813,260
Estimated Ending Fund Balance	\$ 9,121,882	\$ 9,807,782	\$ 10,472,082	\$ 10,550,582	\$ 11,295,982	\$ 51,248,310
Cash Balance Floor (6 months Operating/DS/Capital)	3,669,300	3,221,800	4,606,150	3,159,650	3,527,250	18,184,150
Cash Ending Balance	3,475,862	3,712,062	4,439,462	3,925,862	4,371,092	19,924,340
Difference	(193,438)	490,262	(166,688)	766,212	843,842	1,740,190

City of Fridley, Minnesota
Capital Investment Program
 2022 thru 2026

Item 1.

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2022	2023	2024	2025	2026	Total
Sanitary Sewer Utility							
Sanitary Sewer Collection System Reconstruction	602-60-22406	50,000	50,000	50,000	70,000	60,000	280,000
Sanitary Sewer Lift Station Rehabilitation	602-60-22519	40,000		200,000	650,000		890,000
Sanitary Sewer Collection System Lining	602-60-23450		550,000		550,000		1,100,000
Sanitary Sewer Force Main Reconstruction	602-60-23501		95,000		100,000		195,000
Lift Station Maintenance	602-60-23519		75,000		75,000		150,000
Sanitary Sewer Utility Total		90,000	770,000	250,000	1,445,000	60,000	2,615,000
<i>Reimbursement From Other Agencies</i>			95,000				95,000
<i>Sanitary Sewer Utility Fees</i>		90,000	600,000	250,000	446,000		1,386,000
<i>Sanitary Sewer Utility Fund Reserves</i>			75,000		999,000	60,000	1,134,000
Sanitary Sewer Utility Total		90,000	770,000	250,000	1,445,000	60,000	2,615,000
Grand Total		90,000	770,000	250,000	1,445,000	60,000	2,615,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Project #	602-60-22406
Project Name	Sanitary Sewer Collection System Reconstruction

Account No.: 602-6029-635100

Department Sanitary Sewer Utility
Contact Public Works Director
Type Sanitary Sewer
Useful Life 35 years
Category PW - Sanitary Sewer

Description
This project involves repairs of the existing sanitary sewer collection system in conjunction with annual street rehabilitation projects.

Justification
This project is to provide preservation of the existing sanitary sewer collection system. The annual funding will be used to extend the life of existing infrastructure.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	50,000	50,000	50,000	70,000	60,000	280,000
Total	50,000	50,000	50,000	70,000	60,000	280,000

Funding Sources	2022	2023	2024	2025	2026	Total
Sanitary Sewer Utility Fees	50,000	50,000	50,000			150,000
Sanitary Sewer Utility Fund Reserves				70,000	60,000	130,000
Total	50,000	50,000	50,000	70,000	60,000	280,000

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Sanitary Sewer Utility
Contact Public Works Director
Type Sanitary Sewer
Useful Life 35 years
Category PW - Sanitary Sewer

Project # 602-60-22519
Project Name Sanitary Sewer Lift Station Rehabilitation

Account No.: 602-6029-701100

Description

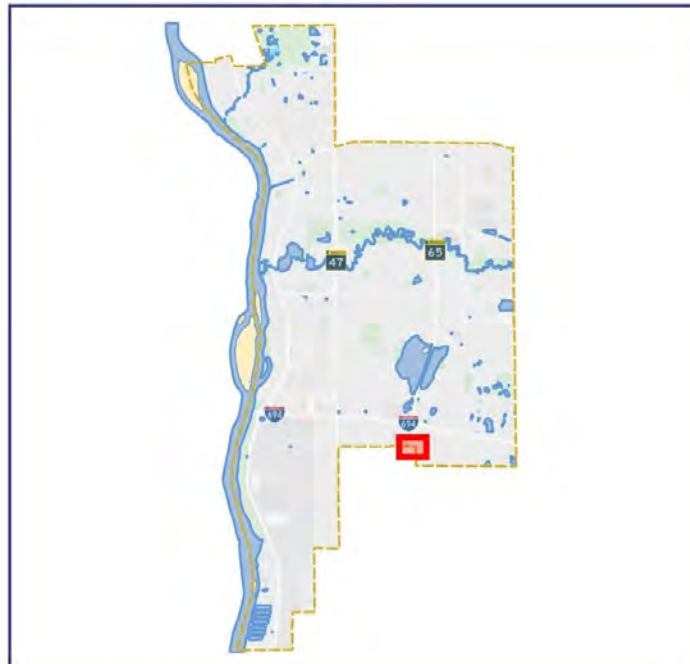
This project involves repair and replacement of sanitary sewer lift stations, specifically the 64th Avenue Lift Station in 2024/2025.

Justification

The project consists of replacement of sanitary lift stations or components to avoid failures, which can lead to sanitary sewer backups and failures.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	40,000		200,000	650,000		890,000
Total	40,000		200,000	650,000		890,000

Funding Sources	2022	2023	2024	2025	2026	Total
Sanitary Sewer Utility Fees	40,000		200,000	100,000		340,000
Sanitary Sewer Utility Fund Reserves				550,000		550,000
Total	40,000		200,000	650,000		890,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Sanitary Sewer Utility
Contact Public Works Director
Type Sanitary Sewer
Useful Life 25 years
Category PW - Sanitary Sewer

Project # 602-60-23450
Project Name Sanitary Sewer Collection System Lining

Account No.: 602-6029-705100

Description

This project involves the cured-in-place-pipe lining of the existing sanitary sewer collection system.

Justification

The project consists of relining of clay and concrete sanitary sewer collection piping to prolong its useful life. The project was previously conducted annually, but the City moved to a biennial work plan to gain more cost-effective project pricing.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		550,000		550,000		1,100,000
Total		550,000		550,000		1,100,000

Funding Sources	2022	2023	2024	2025	2026	Total
Sanitary Sewer Utility Fees		550,000		271,000		821,000
Sanitary Sewer Utility Fund Reserves				279,000		279,000
Total		550,000		550,000		1,100,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Sanitary Sewer Utility
Contact Public Works Director
Type Sanitary Sewer
Useful Life 35 years
Category PW - Sanitary Sewer

Project # 602-60-23501
Project Name Sanitary Sewer Force Main Reconstruction

Account No.: 602-6029-705100

Description

This project supports the reconstruction of the existing sanitary sewer collection system.

Justification

This project is to provide preservation of the existing sanitary sewer force main system. The funding will be used to extend the life of existing infrastructure.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		95,000		100,000		195,000
Total		95,000		100,000		195,000

Funding Sources	2022	2023	2024	2025	2026	Total
Reimbursement From Other Agencies		95,000				95,000
Sanitary Sewer Utility Fund Reserves				100,000		100,000
Total		95,000		100,000		195,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Sanitary Sewer Utility
Contact Public Works Director
Type Improvement
Useful Life 15 years
Category PW - Sanitary Sewer

Project # 602-60-23519
Project Name Lift Station Maintenance

Account No.: 602-6029-635100

Description

This project involves repair and maintenance of sewer lift station dry wells. Repairs include painting, minor electrical upgrades and pump repairs and replacement. This project will serve the following lift stations: 62nd Way, 64th Ave, Apex, Georgetown, Locke Lake, Rice Creek, and Wicks.

Justification

This project is needed to extend the life of the dry well stations until full lift station rehab or replacement can occur. This can extend the life of the dry well stations by 5-10 years.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		75,000		75,000		150,000
Total		75,000		75,000		150,000

Funding Sources	2022	2023	2024	2025	2026	Total
Sanitary Sewer Utility Fees				75,000		75,000
Sanitary Sewer Utility Fund Reserves		75,000				75,000
Total		75,000		75,000		150,000

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STORM WATER UTILITY

Introduction and Allowable Uses

The Storm Water Utility Fund accounts for funds accumulated for the operational and capital expenses related to the public storm water utility owned and operated by the City. For the purposes of the CIP, this section contains budget authority for capital projects related to the acquisition, expansion, improvement, replacement and/or major repairs of storm water utility facilities and systems, including: flood control; sediment removal; storm water mains and collectors expansion and reconstruction; storm water pond maintenance; water quality improvements; and their associated components.

The primary funding sources for this fund includes storm water utility fees. Annually, the Council reviews and adopts utility rates and charges to support these activities.

Project Highlights

In 2022, the CIP for the Storm Water Utility Fund appropriates \$900,000 of budget authority for seven capital projects, most notably:

- \$450,000, to mitigate flooding for properties along Norton Creek (Project No. 603-60-22524);
- \$150,000, for the cleaning and repair of small storm water ponds outside other capital projects (Project No. 603-60-22472); and
- \$100,000, for upgrades and repairs to storm water conveyance system, specifically inlet capacity improvements on 78th Avenue, improvements at Alden Way, and design of the 73rd Avenue storm water interceptor (Project No. 603-60-22101).

In addition to these activities, the public utility funds and their associated CIP sections typically contain capital projects in conjunction with the street improvement planned in the Street Capital Projects Fund or CIP. Generally, the City accomplishes these expansions, improvements or reconstruction of the storm water utility system in concert with these other capital project in order to reduce the additional costs and further disruption of a stand-alone public utility project.

Financial Summary

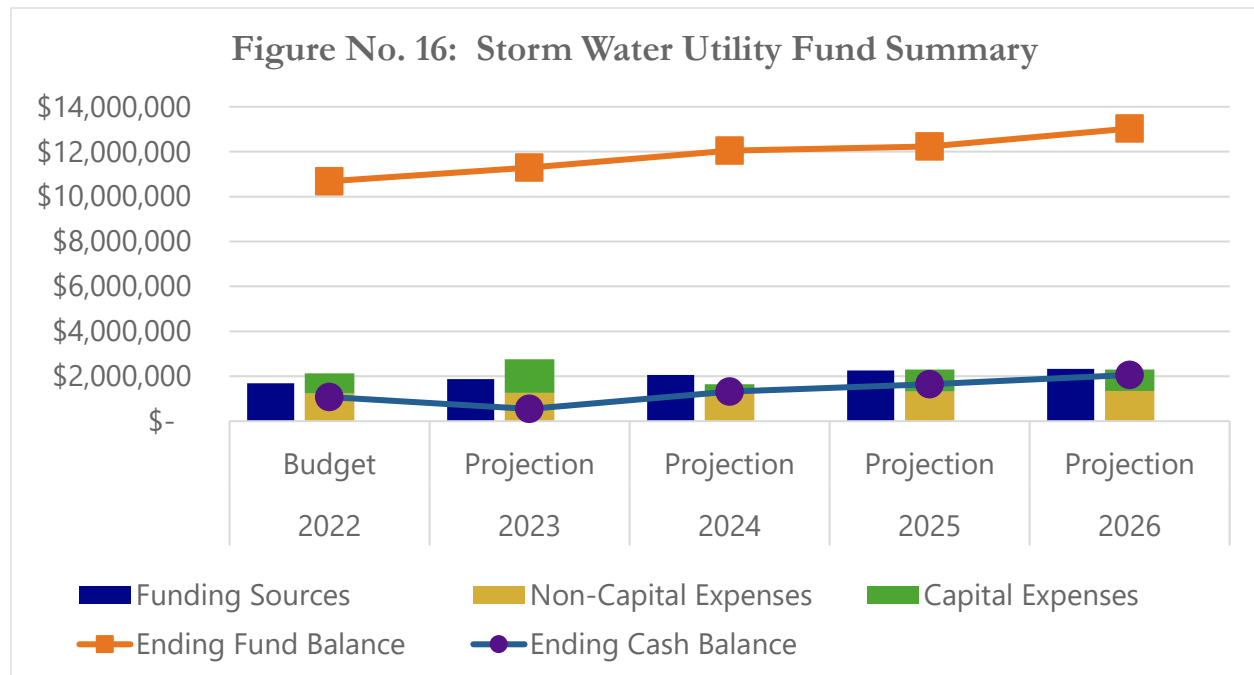
Due to the planned level of expenses and anticipated user fees, the City plans to use approximately \$77,500 of cash balance to support capital projects in 2022. As a result of this use of cash, the Storm Water Utility Fund remains approximately \$893,300 below the cash balance threshold for the fund and will remain below it until 2025. The change in cash balance reflects the significant, ongoing investment by the City in the storm water system. In fact, between 2022 and 2026, the City will spend an estimated \$4,705,000 on storm water system related improvements.

Based on these current cash balance estimates for the Storm Water Utility Fund, the Proposed 2022-2026 CIP assumes a 10% increase in storm water utility rate annually until 2025 before returning to a more typical 3% increase for 2026. Generally, these rate changes will support

ordinary capital project expenses, maintain appropriate cash balances and service scheduled debt payments while responding to guidance from the Council not to reduce or eliminate planned capital projects.

At present, other financing strategies, such as the use of interfund loans, will be insufficient to accomplish these long-standing goals. In fact, without implementing the 10% annual increase in utility fees, the Storm Water Utility Fund would require at least \$1,800,000 in some form of debt to support planned capital projects over the five-year period; expressed over a 10-year period the fund would pay at least \$310,100 in interest. By adjusting the storm water utility rate as recommended, the enterprise would generate approximately \$1,750,000 in additional user fees, which would provide the financing for the fund while avoiding the costs associated with borrowing money.

Budget Reallocation. Based on current expenditure activity, the Proposed 2022–2026 CIP assumes no “carry-over” budget authority for 2021 in the Storm Water Utility Fund.



STORM WATER UTILITY FUND
2022 Capital Investment Program Budget and 2023 through 2026 Plan
Funding Sources and Expenditure Projections

Fund No. 603	2022	2023	2024	2025	2026	
Funding Sources	Budget	Projection	Projection	Projection	Projection	Total
Storm Water Utility Fees	\$ 1,678,300	\$ 1,846,100	\$ 2,030,700	\$ 2,233,800	\$ 2,300,800	\$ 10,089,700
Special Assessments	500	500	500	500	600	2,600
Interest on Investments	15,000	19,700	21,200	21,500	22,000	99,400
Total Funding Sources	\$ 1,693,800	\$ 1,866,300	\$ 2,052,400	\$ 2,255,800	\$ 2,323,400	\$ 10,191,700
Expenses						
<u>Non-Capital Expenses</u>						
Operating Expenses	\$ 835,500	\$ 857,900	\$ 880,900	\$ 904,500	\$ 928,700	\$ 4,407,500
Depreciation	360,500	367,700	375,100	375,100	382,600	1,861,000
Debt Service	29,800	33,900	37,800	36,700	30,500	168,700
<i>Subtotal Operating Expenses</i>	<i>\$ 1,225,800</i>	<i>\$ 1,259,500</i>	<i>\$ 1,293,800</i>	<i>\$ 1,316,300</i>	<i>\$ 1,341,800</i>	<i>\$ 6,437,200</i>
<u>Capital Expenses</u>						
<i>Subtotal Capital Plan Expenses</i>	<i>\$ 906,000</i>	<i>\$ 1,501,000</i>	<i>\$ 356,000</i>	<i>\$ 986,000</i>	<i>\$ 956,000</i>	<i>\$ 4,705,000</i>
Total Expenses	\$ 2,131,800	\$ 2,760,500	\$ 1,649,800	\$ 2,302,300	\$ 2,297,800	\$ 11,142,200
Surplus (deficiency) of funding sources over (under) Expenses	\$ 468,000	\$ 606,800	\$ 758,600	\$ 939,500	\$ 981,600	\$ 3,754,500
<i>Estimated Beginning Fund Balance</i>	<i>10,216,676</i>	<i>10,684,676</i>	<i>11,291,476</i>	<i>11,291,476</i>	<i>12,050,076</i>	<i>55,534,380</i>
Estimated Ending Fund Balance	\$ 10,684,676	\$ 11,291,476	\$ 12,050,076	\$ 12,230,976	\$ 13,031,676	\$ 59,288,880
Cash Balance Floor (6 months Operating/DS/Capital)	1,963,850	834,250	1,474,950	1,450,850	1,415,490	7,139,390
Cash Ending Balance	1,070,583	544,083	1,321,783	1,650,383	2,058,583	6,645,415
Difference	(893,267)	(290,167)	(153,167)	199,533	643,093	(493,975)

City of Fridley, Minnesota
Capital Investment Program
 2022 thru 2026

Item 1.

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2022	2023	2024	2025	2026	Total
Storm Water Utility							
Storm Sewer System Upgrades	603-60-22101	100,000	100,000	100,000	300,000	150,000	750,000
Watershed District Water Quality Projects	603-60-22102	60,000	100,000	80,000	300,000	200,000	740,000
Storm Sewer System Upgrades with Streets	603-60-22406	65,000	65,000	65,000	70,000	70,000	335,000
Watershed BMP Implementation	603-60-22445	25,000	25,000	25,000	30,000	30,000	135,000
TMDL Water Quality Projects	603-60-22467	50,000	350,000	50,000	250,000	400,000	1,100,000
Stormwater Pond Maintenance	603-60-22472	150,000	180,000	30,000	30,000	100,000	490,000
Norton Creek Flood Control	603-60-22524	450,000	450,000				900,000
Sediment Removal Projects	603-60-23478		150,000				150,000
Storm Water Utility Total		900,000	1,420,000	350,000	980,000	950,000	4,600,000
Storm Water Utility Fees		388,000	369,000	350,000	430,000	400,000	1,937,000
Storm Water Utility Fund Reserves		512,000	1,051,000		550,000	550,000	2,663,000
Storm Water Utility Total		900,000	1,420,000	350,000	980,000	950,000	4,600,000
Grand Total		900,000	1,420,000	350,000	980,000	950,000	4,600,000

Capital Investment Program

City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Storm Water Utility

Contact Public Works Director

Type Drainage

Useful Life 25 years

Category PW - Storm Water

Project # 603-60-22101

Project Name Storm Sewer System Upgrades

Account No.: 603-6039-705100

Description

This project includes upgrades and repairs to storm water conveyance system Citywide. The project in 2022 includes inlet capacity improvements on 78th Avenue, improvements at Alden Way, and feasibility and design of the 73rd Avenue storm water interceptor.

Justification

This annual project mitigates flood prone areas, and to maintains the integrity of the overall conveyance system and other infrastructure. A detailed work plan is typically identified through surveys conducted for outfall inspections, other rehabilitation projects or as problem areas arise or are identified. The project will ensure resources are available to address immediate concerns or failures in a timely fashion, and to mitigate future issues.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	100,000	100,000	100,000	300,000	150,000	750,000
Total	100,000	100,000	100,000	300,000	150,000	750,000

Funding Sources	2022	2023	2024	2025	2026	Total
Storm Water Utility Fees	100,000		100,000			200,000
Storm Water Utility Fund Reserves		100,000		300,000	150,000	550,000
Total	100,000	100,000	100,000	300,000	150,000	750,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Storm Water Utility
Contact Public Works Director
Type Drainage
Useful Life 25 years
Category PW - Storm Water

Project # 603-60-22102
Project Name Watershed District Water Quality Projects

Account No.: 603-6039-635100

Description

This project includes a stormwater pond expansion serving City watersheds and to improve stormwater quality. The location will vary annually.

Justification

These projects are used to leverage external funding sources for water quality projects under the jurisdiction of the Mississippi Watershed Management Organization (MWMO), Rice Creek Watershed District (RCWD), and Coon Creek Watershed District (CCWD.)

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	60,000	100,000	80,000	300,000	200,000	740,000
Total	60,000	100,000	80,000	300,000	200,000	740,000

Funding Sources	2022	2023	2024	2025	2026	Total
Storm Water Utility Fees	28,000	99,000	80,000	300,000		507,000
Storm Water Utility Fund Reserves	32,000	1,000			200,000	233,000
Total	60,000	100,000	80,000	300,000	200,000	740,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Storm Water Utility
Contact Public Works Director
Type Drainage
Useful Life 25 years
Category PW - Storm Water

Project # 603-60-22406
Project Name Storm Sewer System Upgrades with Streets

Account No.: 603-6039-635100

Description

This project includes repairs to the storm water conveyance system in conjunction with annual street rehabilitation projects.

Justification

This project provides maintenance and repairs needed to the existing storm water collection system.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	65,000	65,000	65,000	70,000	70,000	335,000
Total	65,000	65,000	65,000	70,000	70,000	335,000

Funding Sources	2022	2023	2024	2025	2026	Total
Storm Water Utility Fees	20,000	65,000	65,000	70,000		220,000
Storm Water Utility Fund Reserves	45,000				70,000	115,000
Total	65,000	65,000	65,000	70,000	70,000	335,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Storm Water Utility
Contact Public Works Director
Type Drainage
Useful Life 25 years
Category PW - Storm Water

Project # 603-60-22445
Project Name Watershed BMP Implementation

Account No.: 603-6039-635100

Description

This project includes water quality improvements through application of Best Management Practices (BMPs) for storm water.

Justification

This project will apply storm water BMPs citywide on a targeted basis through the installation of raingardens, water quality structures and biofilters among other improvements.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	25,000	25,000	25,000	30,000	30,000	135,000
Total	25,000	25,000	25,000	30,000	30,000	135,000

Funding Sources	2022	2023	2024	2025	2026	Total
Storm Water Utility Fees		25,000	25,000	30,000		80,000
Storm Water Utility Fund Reserves	25,000				30,000	55,000
Total	25,000	25,000	25,000	30,000	30,000	135,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Storm Water Utility
Contact Public Works Director
Type Drainage
Useful Life 25 years
Category PW - Storm Water

Project # 603-60-22467
Project Name TMDL Water Quality Projects

Account No.: 603-6039-631100

Description

This project includes addressing water quality Total Maximum Daily Load (TMDL) requirements mandated by the Minnesota Pollution Control Agency (MPCA).

Justification

This series of projects are for TMDL requirements as mandated by the MPCA through the City's stormwater permit.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	50,000	350,000	50,000	250,000	400,000	1,100,000
Total	50,000	350,000	50,000	250,000	400,000	1,100,000

Funding Sources	2022	2023	2024	2025	2026	Total
Storm Water Utility Fees			50,000		400,000	450,000
Storm Water Utility Fund Reserves	50,000	350,000		250,000		650,000
Total	50,000	350,000	50,000	250,000	400,000	1,100,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Storm Water Utility
Contact Public Works Director
Type Drainage
Useful Life 25 years
Category PW - Storm Water

Project # 603-60-22472
Project Name Stormwater Pond Maintenance

Account No.: 603-6039-635100

Description

This project involves cleaning and repair of small storm water ponds outside other capital projects.

Justification

These improvements are needed annually to maintain the needed capacity to keep existing storm water pond systems functioning normally.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	150,000	180,000	30,000	30,000	100,000	490,000
Total	150,000	180,000	30,000	30,000	100,000	490,000

Funding Sources	2022	2023	2024	2025	2026	Total
Storm Water Utility Fees	150,000	180,000	30,000	30,000		390,000
Storm Water Utility Fund Reserves					100,000	100,000
Total	150,000	180,000	30,000	30,000	100,000	490,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Storm Water Utility
Contact Public Works Director
Type Drainage
Useful Life 25 years
Category PW - Storm Water

Project # 603-60-22524
Project Name Norton Creek Flood Control

Account No.: 603-6039-705100

Description

The project will provide some mitigation flooding for properties along Norton Creek including those near 73rd Avenue by construction of a parallel interceptor from 73rd Avenue to Rice Creek.

Justification

The project will mitigate flooding issues for properties along Norton Creek.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	450,000	450,000				900,000
Total	450,000	450,000				900,000

Funding Sources	2022	2023	2024	2025	2026	Total
Storm Water Utility Fees	90,000					90,000
Storm Water Utility Fund Reserves	360,000	450,000				810,000
Total	450,000	450,000				900,000



Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Storm Water Utility
Contact Public Works Director
Type Drainage
Useful Life 25 years
Category PW - Storm Water

Project # 603-60-23478
Project Name Sediment Removal Projects

Account No.: 603-6039-635100

Description

This item includes projects to remove sedimentation from large flow ways.

Justification

This project would provide funding for large sediment removal projects. The 2020 allocation is a partial allocation for Locke Lake dredging, if needed as determined by an updated sediment survey.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		150,000				150,000
Total		150,000				150,000

Funding Sources	2022	2023	2024	2025	2026	Total
Storm Water Utility Fund Reserves		150,000				150,000
Total		150,000				150,000



MUNICIPAL LIQUOR

Introduction and Allowable Uses

The Municipal Liquor Fund accounts for funds accumulated for the operational and capital expenses related to the sale of beer, wine and liquor by the City. For the purposes of the CIP, this section contains budget authority related to the acquisition, expansion, improvement, replacement and/or major repairs for the two municipal liquor stores operated by the City, including: building and cooler improvements; furnishings and furniture; information technology; real estate; security systems; and signage.

The primary funding sources for this fund includes the proceeds from the sale of beer, wine and liquor, and other miscellaneous items sold by the municipal liquor stores.

Project Highlights

In 2022, the CIP for the Municipal Liquor Fund appropriates \$26,000 of budget authority for one capital projects:

- \$26,000, for the replacement of the Point of Sales (POS) System at both municipal liquor store locations (Project No. 609-69-22100).

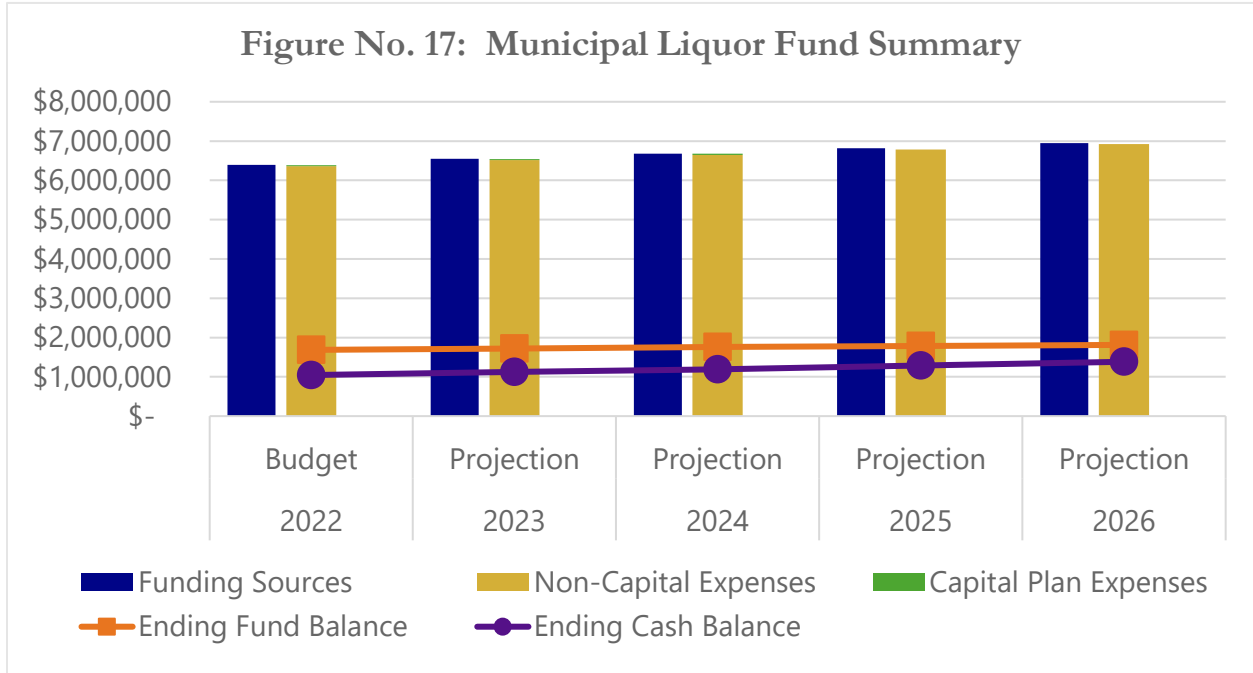
Financial Summary

Given the anticipated liquor sales, the City plans to contribute approximately \$73,400 to cash balance while supporting a significant capital project in 2022. As a result, the Municipal Liquor Fund will remain approximately \$712,200 above the cash balance threshold established by the Council. These additional monies may be used to support further investments in the two municipal liquor store locations over the next five years or transferred to other capital project funds to finance specific capital projects.

Generally, the City attributes the strong performance of the Municipal Liquor Fund to a shift in consumer habits related to the outbreak of COVID-19. However, given the nature of the COVID-19 pandemic, the opening of a new regional competitor and the recent launch of a new online ordering system, financial ambiguity continues to exist for the enterprise for at least the next fiscal year. Despite this uncertainty, the Municipal Liquor Division remains on pace to match or exceed gross revenues from the previous fiscal, which could result in a fourth, consecutive record-breaking year.

The Municipal Liquor Fund will continue to undertake a series of improvements while attempting to maintain its long-standing obligations to other funds as well as the appeal and efficient operation of its facilities. Figure No. 17 on the following page outlines the project fund activity through 2026.

Budget Reallocation. Based on current expenditure activity, the Proposed 2022–2026 CIP assumes no “carry-over” budget authority from 2021 in the Municipal Liquor Fund.



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MUNICIPAL LIQUOR FUND
2022 Capital Investment Program Budget and 2023 through 2026 Plan
Funding Sources and Expenditure Projections

	2022 Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection	Total
Fund No. 609						
Funding Sources						
Liquor Sales	\$ 6,390,201	\$ 6,543,568	\$ 6,675,201	\$ 6,808,012	\$ 6,944,213	\$ 33,361,195
Interest on Investments	5,200	5,600	5,600	5,600	5,600	27,600
Total Funding Sources	\$ 6,395,401	\$ 6,549,168	\$ 6,680,801	\$ 6,813,612	\$ 6,949,813	\$ 33,388,795
Expenses						
<u>Non-Capital Expenses</u>						
Cost of Goods Sold	\$ 4,591,174	\$ 4,701,362	\$ 4,795,389	\$ 4,891,297	\$ 4,989,123	\$ 23,968,345
Operating Expenses	1,366,286	1,405,909	1,444,728	1,485,898	1,527,313	7,230,134
Depreciation	65,300	66,600	67,900	67,900	69,300	337,000
Transfers	338,500	338,500	338,500	338,500	338,500	1,692,500
Subtotal Non-capital Expenses	\$ 6,361,260	\$ 6,512,371	\$ 6,646,517	\$ 6,783,595	\$ 6,924,236	\$ 33,227,979
<u>Capital Plan Expenses</u>						
Subtotal Capital Plan Expenses	\$ 26,000	\$ 27,500	\$ 32,500	\$ -	\$ -	\$ 86,000
Total Expenses	\$ 6,387,260	\$ 6,539,871	\$ 6,679,017	\$ 6,783,595	\$ 6,924,236	\$ 33,313,979
Surplus (deficiency) of funding sources over (under) Expenses	\$ 34,141	\$ 36,797	\$ 34,284	\$ 30,017	\$ 25,577	\$ 160,816
Estimated Beginning Fund Balance	1,651,768	1,685,909	1,722,706	1,756,990	1,787,007	8,604,380
Estimated Ending Fund Balance	\$ 1,685,909	\$ 1,722,706	\$ 1,756,990	\$ 1,787,007	\$ 1,812,584	\$ 8,765,196

City of Fridley, Minnesota
Capital Investment Program
 2022 thru 2026

Item 1.

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2022	2023	2024	2025	2026	Total
Municipal Liquor							
Point of Sale Terminal Replacement	609-69-22100	26,000					26,000
Flooring Replacement	609-69-23100		27,500				27,500
Signage Improvements	609-69-24100			10,000			10,000
Technology Upgrades	609-69-24101			10,000			10,000
Check-Out/Cash Wrap Improvements	609-69-24102			12,500			12,500
Municipal Liquor Total		26,000	27,500	32,500			86,000
Municipal Liquor Fund Reserves		26,000	27,500	32,500			86,000
Municipal Liquor Total		26,000	27,500	32,500			86,000
Grand Total		26,000	27,500	32,500			86,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Municipal Liquor
Contact Finance Director
Type Technology
Useful Life 10 years
Category Finance - Municipal Liquor

Project # 609-69-22100
Project Name Point of Sale Terminal Replacement

Account No.: 609-6910-635100

Description

This project supports the replacement cost for the Point of Sales (POS) System at both municipal liquor store locations, including the cash registers and credit card terminals.

Justification

The City installed the current POS System in 2013 and is nearing the end of its useful life. The replacement system will also ensure the municipal liquor store remain Payment Card Industry (PCI) and Windows 10 compliant.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings	26,000					26,000
Total	26,000					26,000

Funding Sources	2022	2023	2024	2025	2026	Total
Municipal Liquor Fund Reserves	26,000					26,000
Total	26,000					26,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Municipal Liquor

Contact Finance Director

Type Buildings

Useful Life 15 years

Category Finance - Municipal Liquor

Project # 609-69-23100

Project Name Flooring Replacement

Account No.: 609-6910-701100

Description

This project supports the replacement cost for flooring at the Fridley Market location (Store No. 1).

Justification

The City installed the current flooring during the 2013 renovation of Store No. 1. As a result of the high volume of customer traffic, the current flooring now shows a significant amount of wear and tear and will likely need replacement in 2023, after 10 years of use.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance		27,500				27,500
Total		27,500				27,500

Funding Sources	2022	2023	2024	2025	2026	Total
Municipal Liquor Fund Reserves		27,500				27,500
Total		27,500				27,500

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Municipal Liquor

Contact Finance Director

Type Improvement

Useful Life 10 years

Category Finance - Municipal Liquor

Project # 609-69-24100

Project Name Signage Improvements

Account No.: 609-6910-635100

Description

This project will update and improve signage and other promotional materials located throughout the Fridley Market location.

Justification

The signage and similar material have not been modified or updated since the renovation of the Fridley Market location in 2013. In order to maintain the contemporary appearance of the store, remain consistent with shifts in branding strategies and improve customer experiences, the signage needs to be changed or replaced on a regular schedule.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings			10,000			10,000
Total			10,000			10,000

Funding Sources	2022	2023	2024	2025	2026	Total
Municipal Liquor Fund Reserves			10,000			10,000
Total			10,000			10,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Municipal Liquor
Contact Finance Director
Type Equipment
Useful Life 10 years
Category Finance - Municipal Liquor

Project # 609-69-24101
Project Name Technology Upgrades

Account No.: 609-6910-635100

Description

This project support the purchase of both dynamic point of sale signage, and the replacement or upgrade for the existing server, printer and sonic walls in 2024.

Justification

Generally, the municipal liquor operation would benefit from more dynamic signage, which will capitalize on existing technology to improve both customer experience and sales. More importantly, critical information technology infrastructure, including the server and printers, are in need of replacement.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings			10,000			10,000
Total			10,000			10,000

Funding Sources	2022	2023	2024	2025	2026	Total
Municipal Liquor Fund Reserves			10,000			10,000
Total			10,000			10,000

Capital Investment Program
City of Fridley, Minnesota

2022 *thru* 2026

Item 1.

Department Municipal Liquor
Contact Finance Director
Type Improvement
Useful Life 15 years
Category Finance - Municipal Liquor

Project # 609-69-24102
Project Name Check-Out/Cash Wrap Improvements

Account No.: 609-6910-635100

Description

This project will improve the check-out area and "cash wraps," and to better integrate a fourth and fifth cash register into the existing layout.

Justification

The project will provide greater continuity with the current check-out and cash wrap areas and allow for more efficient use of space. It will also make the cashiering process more efficient and for both staff and customers.

Expenditures	2022	2023	2024	2025	2026	Total
Equip./Vehicles/Furnishings			12,500			12,500
Total			12,500			12,500

Funding Sources	2022	2023	2024	2025	2026	Total
Municipal Liquor Fund Reserves			12,500			12,500
Total			12,500			12,500

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AGENDA REPORT

Meeting Date: June 21, 2021

Meeting Type: City Council Conference Meeting

Submitted By: Daniel Tienter, Director of Finance/City Treasurer/City Clerk

Title

Springbrook Nature Center Long-Term Financial Plan

Background

In 1970, the City of Fridley (City), using Land and Water Conservation Funds, acquired approximately 124 acres of open space for the benefit of the Fridley community. Shortly thereafter, in 1974, the City officially designated the area as the Springbrook Nature Center (Springbrook). In 1980, the City expanded the vision for Springbrook and constructed an Interpretive Center to provide environmental education programs for the area. Fast forward to today, Springbrook has grown into a regional destination providing more than 700 programs to more than 200,000 visitors per year.

Much of this success may be attributed to the support from several groups, including the City, the Springbrook Foundation and the State of Minnesota (State). Perhaps most importantly, in 2004, Fridley voters, through a ballot question, authorized a permanent property tax to support Springbrook (Exhibit A), securing the future of the center. In 2016, the City, as part of a \$6,000,000 effort to revitalize Springbrook, known as the SPRING Project, dedicated an improved Interpretive Center, thanks in large part to a \$5,000,000 appropriation from the State. In 2020, the City completed the SPRING Project with the opening of a new \$455,000 pavilion, using a combination of City and State funds.

As a result of this significant investment, Springbrook facilities approximately tripled in size and the interest in its amenities continued to increase. However, the City did not adjust the Springbrook budget to account for the operating costs of these new facilities. In 2020, Springbrook experienced a decrease of approximately \$160,900 in revenues, or 24%, due to the COVID-19 pandemic, which further limited its ability to support its operating costs. Also, Springbrook does not independently finance its capital projects, relying upon other City funds to support its needs.

To help resolve these issues and put Springbrook in a better financial position, staff developed a long-term financial plan as part of the Proposed 2022 Budget. Generally, the plan proposes approximately \$204,300 of additional expenditures, expressed over a five-year period, to address operating needs and deferred maintenance. To realize this vision, the plan also proposes to increase funding sources by about \$304,700, over the same time, primarily by increasing the property tax levy by 8% annually between 2022 and 2026. Ultimately, this approach will provide Springbrook with the funds to operate

Vision Statement

We believe Fridley will be a safe, vibrant, friendly and stable home for families and businesses.

its expanded amenities and provide appropriate reserves for future capital projects as well as unanticipated expenditures.

Financial Impact

Staff estimate the property taxes for a residential homestead with an assessed value of about \$247,200 for 2022 (compared to about \$234,000 for 2021) to increase approximately \$2, or 6.6%, from \$31 in 2021 to \$33 in 2022. Staff also estimate the costs for future property tax levy increases at a same or similar amount.

Discussion

Following a presentation, staff request guidance from the Council regarding the long-term financial plan for the Springbrook Nature Center.

Focus on Fridley Strategic Alignment

☒ Vibrant Neighborhoods & Places	☐ Community Identity & Relationship Building
☐ Financial Stability & Commercial Prosperity	☐ Public Safety & Environmental Stewardship
☒ Organizational Excellence	

Attachments and Other Resources

- Exhibit A: Resolution No. 2004–36
- Exhibit B: Proposed 2022 Budget and Long–Term Financial Plan

Vision Statement

We believe Fridley will be a safe, vibrant, friendly and stable home for families and businesses.

RESOLUTION NO. 2004-36

**A RESOLUTION DELCARING A QUESTION TO BE PLACED ON THE BALLOT AT THE
NEXT REGULAR MUNICIPAL ELECTION, TO LEVY A TAX WHICH IS IN EXCESS OF THE
INFLATIONARY INDEX FOR TAX LEVY REQUIREMENTS FOR 2005 TO THE COUNTY OF
ANOKA FOR COLLECTION FOR THE PURPOSE OF CONTINUING PROGRAMING AT
SPRINGBROOK NATURE CENTER**

WHEREAS, the Fridley City Council adopted Resolution No. 33-2003 on July 28, 2003, declaring the necessity for an additional tax levy and specifying the purpose of the levy for the year 2004 to continue the administration, maintenance and programming at Springbrook Nature Center; and

WHEREAS, after publishing a hearing notice on July 31, August 7 and August 14, 2003 as required by Section 7.02 of the Fridley City Charter, the City Council held a public hearing on August 25, 2003; and

WHEREAS, on September 8, 2003, the Fridley City Council tabled a resolution placing a ballot question pertaining to Springbrook Nature Center before the voters at a special election in 2003 to the first meeting in July 2004; and

WHEREAS, on September 8, 2003, the Fridley City Council unanimously passed a motion agreeing to place a ballot question pertaining to Springbrook Nature Center on the next regular municipal election; and

WHEREAS, Section 4.02 of the Fridley City Charter allows the City Council by resolution to designate a regular municipal election on the first Tuesday after the first Monday of November, provided 15 days' published notice shall be given of said regular municipal election; and

WHEREAS, the City Clerk is authorized and directed to cause printed ballots to be prepared for the use in said election in which the question shall be stated in substantially the following form:

The Council of the City of Fridley has proposed to increase its tax levy for general city purposes by \$275,000 beyond the indexed limit allowed by the City of Fridley Charter. The additional revenue will be used to fund the administration, maintenance and programming of the Springbrook Nature Center. The proposed referendum revenue authorization would be applicable as a permanent levy indexed by the same limits imposed on the general tax levy as set out in section 7.01 of the City of Fridley City Charter.

☐ **YES**

Shall the increase in the revenue proposed by the City Council of the City of Fridley be approved?

☐ **NO**

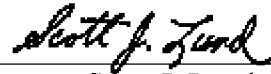
**BY VOTING "YES" ON THIS BALLOT QUESTION, YOU ARE VOTING
FOR A PROPERTY TAX INCREASE.**

NOW, THEREFORE, BE IT RESOLVED that the City Clerk shall cause notice of said election for November 2, 2004, , be given to the Anoka County Auditor within at least 53 days of said election and that notice of said election be published in the official newspaper of the City for at least three weeks prior to said election.

BE IT FURTHER RESOLVED that the election shall be held at the usual polling locations for the state general election and that said election shall be held and conducted in accordance with the Minnesota State Statutes applicable to municipal elections and the provisions of the Home Rule Charter.

BE IT FURTHER RESOLVED that the City Council shall meet within seven days from said election as required by law for the purpose of canvassing said election and declaring the results thereof.

PASSED AND ADOPTED BY THE CITY COUNCIL OF THE CITY OF FRIDLEY THIS 12TH DAY OF JULY 2004.



Scott J. Lund, Mayor

ATTEST:



Debra A. Skogen, City Clerk

Fund: Springbrook Nature Center (270)
Department: Community Services and Employee Relations (41)
Division: Springbrook Nature Center (90)

	2019	2019	2020	2020	2021	2022	2023	2024	2025	2026
	Budget	Actual	Budget	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast
Revenues										
41 - Taxes	\$ 392,497	\$ 387,578	\$ 412,107	\$ 411,474	\$ 414,400	\$ 459,999	\$ 496,832	\$ 536,614	\$ 579,579	\$ 625,987
42 - Special Assessments	-	-	-	-	-	-	-	-	-	-
43 - Licenses and Permits	-	-	-	-	-	-	-	-	-	-
44 - Intergovernmental	-	14,495	-	20,381	-	-	-	-	-	-
45 - Charges for Services	164,000	164,337	151,400	37,192	90,800	127,120	152,544	155,595	158,707	161,881
46 - Fines and Forfeitures	-	-	-	-	-	-	-	-	-	-
47 - Miscellaneous	91,000	95,450	69,500	27,713	41,700	50,040	60,048	61,249	62,474	63,723
49 - Other Financing Sources	-	-	-	4,165	-	-	-	-	-	-
Total Revenues	\$ 647,497	\$ 661,861	\$ 633,007	\$ 500,926	\$ 546,900	\$ 637,159	\$ 709,424	\$ 753,457	\$ 800,759	\$ 851,592
Expenditures										
61 - Personnel Services	\$ 445,900	\$ 438,368	\$ 468,100	\$ 432,417	\$ 478,000	\$ 502,785	\$ 519,395	\$ 536,285	\$ 553,646	\$ 571,872
62 - Supplies	45,600	47,681	43,110	44,965	25,800	34,807	46,073	51,768	52,887	54,032
63 - Other Services & Charges	81,700	88,094	109,610	79,717	75,100	101,318	134,111	150,689	153,945	157,278
70 - Capital Outlay	-	-	-	-	-	-	-	-	-	-
80 - Debt Service	-	-	-	-	-	-	-	-	-	-
99 - Other Financing Uses	50,000	50,000	-	-	-	-	-	-	-	-
Total Expenditures	\$ 623,200	\$ 624,144	\$ 620,820	\$ 557,098	\$ 578,900	\$ 638,910	\$ 699,578	\$ 738,742	\$ 760,477	\$ 783,182
Net Fund Balance Supported	\$ 24,297	\$ 37,717	\$ 12,187	\$ (56,172)	\$ (32,000)	\$ (1,751)	\$ 9,846	\$ 14,715	\$ 40,282	\$ 68,410
Fund Balance	\$ 221,062	\$ 258,548	\$ 270,735	\$ 202,376	\$ 170,376	\$ 168,624	\$ 178,470	\$ 193,185	\$ 233,467	\$ 301,877
Full-time Equivalents (FTEs)	4.7	4.7	4.7	4.7	4.8	4.8	4.8	4.8	4.8	4.8